Application of SAN DIEGO GAS & ELECTRIC)COMPANY for authority to update its gas and)electric revenue requirement and base rates)effective January 1, 2019 (U 902-M))

Application No. 17-10-\_\_\_ Exhibit No.: (SDG&E-15-WP)

# WORKPAPERS TO PREPARED DIRECT TESTIMONY OF WILLIAM H. SPEER

## ON BEHALF OF SAN DIEGO GAS & ELECTRIC COMPANY

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

OCTOBER 2017



## 2019 General Rate Case - APP INDEX OF WORKPAPERS

# **Exhibit SDG&E-15-WP - ELECTRIC DISTRIBUTION**

DOCUMENT	PAGE
Overall Summary For Exhibit No. SDG&E-15-WP	1
Summary of Non-Shared Services Workpapers	2
Category: A. Reliability & Capacity	3
1ED001.001 - RELIABILITY & CAPACITY	4
Category: B. Construction Services	12
1ED002.000 - CONSTRUCTION SERVICES	13
Category: C. DistOps Enterprise Geographic Info Sys Standards	37
1ED003.000 - DISTOPS ENTERPRISE GEOGRAPHIC INFORMATION SYSTEM STANDARDS	38
Category: D. Electric Distribution Operations	48
1ED004.000 - ELECTRIC DISTRIBUTION OPERATIONS	49
Category: E. Kearny Operations Services	60
1ED006.000 - KEARNY OPERATIONS SERVICES	61
Category: F. Grid Operations	68
1ED008.000 - GRID OPERATIONS	69
Category: G. Officer	77
1ED009.000 - OFFICER	78
Category: H. Project Management	83
1ED010.000 - PROJECT MANAGEMENT	84
Category: I. Electric Regional Operations	93
1ED011.000 - ELECTRIC REGIONAL OPERATIONS	94
Category: J. Skills & Compliance Training	148
1ED013.000 - SKILLS & COMPLIANCE TRAINING	149
Category: K. Service Order Team (SOT)	158
1ED014.000 - SERVICE ORDER TEAM (SOT)	159
Category: L. Substation C&O	164
1ED015.000 - SUBSTATION C&O	165
Category: M. System Protection	175
1ED017.000 - SYSTEM PROTECTION	176
Category: N. Distribution and Engineering	185
1ED018.000 - DISTRIBUTION AND ENGINEERING	186
Category: O. Troubleshooting	203
1ED020.000 - TROUBLESHOOTING	204
Category: P. Vegetation Management	209
1ED021.000 - VEGETATION MANAGEMENT (POLE BRUSHING)	210
1ED021.001 - VEGETATION MANAGEMENT (TREE TRIMMING)	219

## 2019 General Rate Case - APP INDEX OF WORKPAPERS

## **Exhibit SDG&E-15-WP - ELECTRIC DISTRIBUTION**

PAGE
226
227
234
235
241
242
249
250
256
257
264
265
301
302
307
308
315
316

Appendix A: List of Non-Shared Cost Centers

328

## San Diego Gas & Electric Company 2019 GRC - APP

## Overall Summary For Exhibit No. SDG&E-15-WP

	Area: ELECTRI	Area: ELECTRIC DISTRIBUTION						
	Witness: William H	Witness: William H. Speer						
		In 2016 \$ (000) Incurred Costs						
	Adjusted-Recorded	Adjusted-Recorded Adjusted-Forecast						
Description	2016	2017	2018	2019				
Non-Shared Services	122,467	133,087	141,569	164,729				
Shared Services	0	0	0	0				
Total	122,467	133,087	141,569	164,729				

## Area: ELECTRIC DISTRIBUTION

Witness: William H. Speer

## Summary of Non-Shared Services Workpapers:

	In 2016 \$ (000) Incurred Costs					
	Adjusted- Recorded	Adjusted-Forecast				
Description	2016	2017	2018	2019		
A. Reliability & Capacity	244	341	341	341		
B. Construction Services	5,363	6,277	7,668	19,167		
C. DistOps Enterprise Geographic Info Sys	1,379	1,427	1,309	1,253		
Standards						
D. Electric Distribution Operations	15,590	18,098	20,222	22,546		
E. Kearny Operations Services	1,349	2,133	2,133	2,133		
F. Grid Operations	667	567	781	567		
G. Officer	772	772	772	772		
H. Project Management	660	1,095	1,431	1,347		
I. Electric Regional Operations	35,613	37,738	35,864	42,792		
J. Skills & Compliance Training	4,133	4,273	4,436	4,661		
K. Service Order Team (SOT)	161	161	161	161		
L. Substation C&O	4,582	5,691	5,316	5,322		
M. System Protection	1,460	1,679	1,768	1,861		
N. Distribution and Engineering	2,342	1,985	2,743	4,299		
O. Troubleshooting	7,896	7,796	7,796	7,796		
P. Vegetation Management	26,455	26,499	26,447	26,415		
Q. Regional Public Affairs	1,965	1,912	1,837	1,802		
R. Major Projects	119	110	110	110		
S. Technology Utilization	1,042	1,170	1,192	1,225		
T. Compliance & Asset Management	2,694	2,856	2,856	2,856		
U. Tech Solutions and Reliability	2,544	2,898	3,260	3,260		
V. Emergency Management	2,503	2,831	4,933	5,344		
W. Strategic Planning and Business Optimization	1,630	2,390	2,390	2,390		
X. Distributed Energy Resources	1,304	1,539	1,559	1,699		
Y. Asset Management	0	849	4,244	4,610		
Total	122,467	133,087	141,569	164,729		

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:A. Reliability & CapacityWorkpaper:1ED001.001

## Summary for Category: A. Reliability & Capacity

	In 2016\$ (000) Incurred Costs						
	Adjusted-Recorded		Adjusted-Forecast				
	2016	2017 2018 2019					
Labor	28	52	52	52			
Non-Labor	216	288	288	288			
NSE	0	0	0	0			
Total	244	340	340	340			
FTE	0.3	0.6	0.6	0.6			

## Workpapers belonging to this Category:

1ED001.001 Reliability &	Capacity			
Labor	28	52	52	52
Non-Labor	216	288	288	288
NSE	0	0	0	0
Total	244	340	340	340
FTE	0.3	0.6	0.6	0.6

Beginning of Workpaper 1ED001.001 - Reliability & Capacity

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	A. Reliability & Capacity
Category-Sub	1. Reliability & Capacity
Workpaper:	1ED001.001 - Reliability & Capacity

#### **Activity Description:**

Distribution Planning performs operational activities related to providing administrative and technical support associated with the operations and maintenance of the electric distribution system. Typical activities include monitoring, forecasting, and responding to utilization of the electric distribution system in order to serve customers with safe and reliable electric energy. Electric distribution system load increases come in the form of new customer connections to the system and increased loads from existing customers. Customer load growth drives the installation of new and upgraded facilities, circuits and substations. Distribution Planning is tasked with forecasting, planning, and designing the electric distribution system that facilitates the construction of electric facilities to connect new customers to SDG&E's system and ultimately increase the capacity of the electric distribution system infrastructure to support new load throughout the service territory. Furthermore, Distribution Planning actively supports O&M activities including staffing the Emergency Operations Center and Construction and Operations districts during major events and storm drills. Other responsibilities include support of the Community Fire Safety Program, reviewing and revising distribution planning design standards, reviewing fusing requests and providing engineering input on planning worksheets, performing load studies, participating in distributed generation and renewable resource studies, integrating advanced technologies and Smart Meter data into the planning process, responding to internal and external customer data requests, training, and attending relevant technical committee meetings.

#### Forecast Explanations:

#### Labor - 3-YR Average

Labor costs are based on a 3-year average. The 3-year average is the most indicative of the current and future forecasted base-line spending of this group due to the fact that the O&M component of the costs are expected to remain fairly stable over the next several years. A higher percentage of the costs in this group are capitalized.

#### Non-Labor - 3-YR Average

Non-labor costs are based on a 3-year average. The 3-year average is the most indicative of the current and future forecasted base-line spending of this group due to the fact that the O&M component of the costs are expected to remain fairly stable over the next several years. A higher percentage of the costs in this group are capitalized.

#### **NSE - 3-YR Average**

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	A. Reliability & Capacity
Category-Sub	1. Reliability & Capacity
Workpaper:	1ED001.001 - Reliability & Capacity

## Summary of Results:

	In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	ded		Ad	Adjusted-Forecast		
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	413	228	103	27	28	53	53	53	
Non-Labor	232	312	223	200	216	288	288	288	
NSE	0	0	0	0	0	0	0	0	
Total	645	539	326	227	244	341	341	341	
FTE	4.4	2.3	1.0	0.3	0.3	0.6	0.6	0.6	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	A. Reliability & Capacity
Category-Sub:	1. Reliability & Capacity
Workpaper:	1ED001.001 - Reliability & Capacity

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs										
Forecas	t Method	Bas	se Foreca	st	Forecast Adjustments			Adjusted-Forecast		
Years	s	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	3-YR Average	52	52	52	0	0	0	52	52	52
Non-Labor	3-YR Average	213	213	213	75	75	75	288	288	288
NSE	3-YR Average	0	0	0	0	0	0	0	0	0
Tota	al	266	266	266	75	75	75	341	341	341
FTE	3-YR Average	0.6	0.6	0.6	0.0	0.0	0.0	0.6	0.6	0.6

#### Forecast Adjustment Details:

<u>Year</u> <u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 RAMP Incremental	0	75	0	75	0.0	1-Sided Adj	SGAHAGAN20161114141435813

**Explanation:** RAMP proposed activity: Distribution Planning Process - Distribution Planning is purchasing an enhanced forecasting tool that will improve forecasting by evolving from a static forecasted value to a twenty-four hour load shape. In addition to a forecasted twenty-four hour load shape, the tool also applies geospatial data to generate a spatial forecast which provides an improved method to allocate load growth. These enhancements allow for a thorough distribution forecast, enable a detailed review of DERs and can provide a schedule for a DER on the distribution system. The \$75k non-labor cost is for the licensing of the new software.

2017 Total		0	75	0	75	0.0		
2018 RAMP Ind	cremental	0	75	0	75	0.0	1-Sided Adj	SGAHAGAN20161114141458717
<b>Explanation:</b> RAMP proposed activity: Distribution Planning Process - Distribution Planning is purchasing an enhanced forecasting tool that will improve forecasting by evolving from a static forecasted value to a twenty-four hour load shape. In addition to a forecasted twenty-four hour load shape, the tool also applies geospatial data to generate a spatial forecast which provides an improved method to allocate load growth. These enhancements allow for a thorough distribution forecast, enable a detailed review of DERs and can provide a schedule for a DER on the distribution system. The \$75k non-labor cost is for the licensing of the new software.				static forecasted value to a load shape, the tool also nproved method to allocate ast, enable a detailed review				
2018 Total		0	75	0	75	0.0		
2019 RAMP Inc	cremental	0	75	0	75	0.0	1-Sided Adj	SGAHAGAN20161114141518983

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 7 of 332

Area: Witness: Category: Category-Sub: Workpaper:	ELECTRIC DI William H. Spe A. Reliability & 1. Reliability & 1ED001.001 -	eer Capacity Capacity				
Year Adj Gro	oup Labor	<u>NLbr</u>	NSE <u>Total</u>	FTE	Adj_Type	RefID
<b>Explanation:</b> RAMP proposed activity: Distribution Planning Process - Distribution Planning is purchasing an enhanced forecasting tool that will improve forecasting by evolving from a static forecasted value to a twenty-four hour load shape. In addition to a forecasted twenty-four hour load shape, the tool also applies geospatial data to generate a spatial forecast which provides an improved method to allocate load growth. These enhancements allow for a thorough distribution forecast, enable a detailed review of DERs and can provide a schedule for a DER on the distribution system. The \$75k non-labor cost is for the licensing of the new software.						
2019 Total	0	75	0 75	0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	A. Reliability & Capacity
Category-Sub:	1. Reliability & Capacity
Workpaper:	1ED001.001 - Reliability & Capacity

## Determination of Adjusted-Recorded (Incurred Costs):

·····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	330	198	91	22	24
Non-Labor	227	308	223	215	222
NSE	0	0	0	0	0
Total	557	506	314	238	245
FTE	3.8	1.9	0.9	0.3	0.3
djustments (Nominal \$) **					
Labor	0	-14	-7	0	0
Non-Labor	0	0	0	-15	-5
NSE	0	0	0	0	0
Total	0	-14	-7	-15	-5
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomin	al \$)				
Labor	330	184	85	22	24
Non-Labor	227	308	223	200	216
NSE	0	0	0	0	0
Total	557	492	308	223	240
FTE	3.8	1.9	0.9	0.3	0.3
acation & Sick (Nominal \$	5)				
Labor	48	29	14	3	4
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	48	29	14	3	4
FTE	0.6	0.3	0.2	0.0	0.1
scalation to 2016\$					
Labor	35	15	5	1	0
Non-Labor	5	3	0	0	0
NSE	0	0	0	0	0
Total	40	18	5	1	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2016\$)				
Labor	413	228	103	27	28
Non-Labor	232	312	223	200	216
NSE	0	0	0	0	0
Total	645	539	326	227	244
FTE	4.4	2.2	1.1	0.3	0.4

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	A. Reliability & Capacity
Category-Sub:	1. Reliability & Capacity
Workpaper:	1ED001.001 - Reliability & Capacity

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs						
	Years	2012	2013	2014	2015	2016
Labor		0	-14	-7	0	0
Non-Labor		0	0	0	-15	-5
NSE		0	0	0	0	0
	Total –	0	-14	-7	-15	-5
FTE		0.0	0.0	0.0	0.0	0.0

#### Detail of Adjustments to Recorded:

Year	<u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adi Type	RefID
2012 Tota	al	0	0	0	0.0		
2013	Other	-14	0	0	0.0	1-Sided Adj	RPISANES20161109190402873
Explanat	ion: Remova	l of severa	nce pay				
2013 Tota	al	-14	0	0	0.0		
2014	Other	-7	0	0	0.0	1-Sided Adj	RPISANES20161109190556717
Explanation: removal of severance pay							
2014 Tota	al	-7	0	0	0.0		
2015	Other	0	-11	0	0.0	CCTR Transf To 2100-3704.000	RPISANES20161112114220640
Explanat	ion: moving r	ent charge	es to cost	t center	2100	-3704 to reflect current area of responsib	ility
2015	Other	0	-4	0	0.0	1-Sided Adj	RPISANES20161112114327253
Explanat	ion: to zero o	out costs a	ssociated	l with c	ost ce	nter 2100-3654. No activitgy in this area	in 2015.
2015 Tota	al	0	-15	0	0.0		
2016	Other	0	-5	0	0.0	1-Sided Adj	RPISANES20170224152847493
Explanation: To zero out costs associated with cost center 2100-3654. No activity in this area since 2015.							
2016 Tota	al	0	-5	0	0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	A. Reliability & Capacity
Category-Sub:	1. Reliability & Capacity
Workpaper:	1ED001.001 - Reliability & Capacity

## RAMP Item # 1

Ref ID: SGAHAGAN20161114141435813

RAMP Chapter: SDG&E-4

Program Name: Distribution Planning Process

Program Description: Addresses the growing impact DERs have on the distribution system

## **Risk/Mitigation:**

Risk: Distributed Energy Resources (DERs) Safety and Ope

Mitigation: Implement improved modeling tools that incorporate PV generation into forecasts for distribution pla

Forecast CPUC Cost Estimates (\$000	<u>))</u>			
	2017	2018	<u>2019</u>	
Low	50	50	50	
High	125	125	125	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No software license payments until 2017

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:B. Construction ServicesWorkpaper:1ED002.000

## Summary for Category: B. Construction Services

		In 2016\$ (000) Incu	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	250	1,125	1,332	1,471
Non-Labor	5,113	5,152	6,336	17,696
NSE	0	0	0	0
Total	5,363	6,277	7,668	19,167
FTE	2.0	11.4	13.4	14.8

## Workpapers belonging to this Category:

1ED002.000 Constructio	n Services			
Labor	250	1,125	1,332	1,471
Non-Labor	5,113	5,152	6,336	17,696
NSE	0	0	0	0
Total	5,363	6,277	7,668	19,167
FTE	2.0	11.4	13.4	14.8

Beginning of Workpaper 1ED002.000 - Construction Services

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

#### **Activity Description:**

Construction Services provides oversight of all construction performed by Contractors on Electric Distribution. This is to ensure that all work is built to SDG&E safety standards and in accordance with current contracts following G.O. 95 and 128 codes. The O&M portion of the work conducted by Construction Services includes transformer installs/removals and O&M associated with capital construction. The Contracting group is responsible for all jobs administered by Construction Services. This includes the management of all job packages, such as data management, permit verification, environmental releases, purchase orders and negotiation of start and end dates. Additionally, the group interfaces with Supply Management to aid in processing jobs that meet the criteria and constitute bid work therefore requiring request for proposals.

#### Forecast Explanations:

## Labor - Base YR Rec

The labor forecast utilized the base year 2016. Labor includes the O&M portion of several employees whose costs are split among various plan categories. The O&M percentage of this labor ranges from 2% to 70%, depending on the activities. Base year 2016 included the work generated by FiRM project, and as those costs are not captured at current levels in previous years, base year is the most representative estimate for the next three years.

#### Non-Labor - Base YR Rec

Non-Labor costs are also based on the 2016 base year. Non-labor includes additional "associated with Capital" O&M and Transformer installations. This also includes O&M additions due to the FiRM project, which were not captured at current levels in previous years. Accordingly, the base year 2016 estimate methodology the most representative of the next three years.

#### NSE - Base YR Rec

N/A

#### Summary of Results:

Γ				ln 2016\$ (00	0) Incurred C	osts		
		Adju	isted-Recor	Ad	justed-Fore	cast		
Years	2012	2013	2014	2015	2016	2017	2018	2019
Labor	75	140	134	104	250	1,125	1,332	1,471
Non-Labor	3,033	2,762	2,751	6,416	5,113	5,152	6,336	17,696
NSE	0	0	0	0	0	0	0	0
Total	3,107	2,902	2,885	6,520	5,363	6,277	7,668	19,167
FTE	0.7	1.3	1.2	0.8	2.0	11.4	13.4	14.8

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecas	t Method	Bas	Base Forecast			ast Adjust	tments	Adjusted-Forecast			
Years	s	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	Base YR Rec	250	250	250	875	1,082	1,221	1,125	1,332	1,471	
Non-Labor	Base YR Rec	5,113	5,113	5,113	39	1,223	12,583	5,152	6,336	17,696	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	al	5,363	5,363	5,363	914	2,305	13,804	6,277	7,668	19,167	
FTE	Base YR Rec	2.0	2.0	2.0	9.4	11.4	12.8	11.4	13.4	14.8	

## Forecast Adjustment Details:

Forecast Adjust	inent Detail	5.							
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID	
2017 Other		56	0	0	56	0.5	1-Sided Adj	RPISANES20161130190635970	
Explanation:	O&M labor allocation for four employees transferring to Construction Services from Pole Brushing. This is a net zero impact to the overall request as dollars requested in this group are subtracted from an equal adjustment in pole brushing.								
2017 FOF-Imple	ementation	0	25	0	25	0.0	1-Sided Adj	TSWETEK20170613101052030	
Explanation:	on: FOF Implementation Costs								
2017 RAMP Inc	remental	0	108	0	108	0.0	1-Sided Adj	RPISANES20161201090422810	
Explanation:	RAMP proposed activity: Overhead small wire and connector replacement - A comprehensive wire correction program aimed to enhance distribution system reliability specifically for protection from energized wire down incidents in the non-fire threat zone (non-FTZ). Scope of work includes installing line monitoring, field and substation relay and communication systems, SCADA switches, and replacing conductors or connectors in single phase areas with small conductor. This is the O&M component of the capital cost of this project, which is estimated to be 3.7% of the capital cost. The O&M to capital split is based off of actuals from similar projects SDG&E has completed.							cally for protection from be of work includes installing CADA switches, and uctor. mated to be 3.7% of the	
2017 FOF-Ongo	bing	0	10	0	10	0.0	1-Sided Adj	TSWETEK20170613102412900	
Explanation:	FOF ongo	ing costs t	hat lead t	o capital	savings				
2017 RAMP Inc	remental	12	0	0	12	0.1	1-Sided Adj	TSWETEK20170305112611573	
Explanation:	RAMP baseline and proposed activity: Workforce Planning - Baseline activities to replace critical roles after retirements. Proposed activity is to add new monthly training modules.								
2017 Other		625	75	0	700	7.0	1-Sided Adj	RPISANES20170310061506543	

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 15 of 332

Area:		TRIC DIST		N				
Witness:		William H. Speer						
Category:		B. Construction Services 1. Construction Services						
Category-Sub:				n Conio				
Workpaper:	IEDU	)2.000 - C	onstructio	on Servic	es			
Year Adj Gro				<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
Explanation:	software, a requiremer assessmer	Contractor Safety Program Enhancement: Two construction managers, five field safety advisors, software, and training costs. The new hires will act as safety specialists in Contractor Safety requirements, ensure effective contractor safety oversite procedures are in place, perform assessments of the business units to validate adherence to the Contractor Safety Program. Software and training help support this initiative.						
2017 RAMP Inc	remental	0	32	0	32	0.0	1-Sided Adj	SGAHAGAN20170511134329870
Explanation:	planation:RAMP proposed activity: Switch Inspection and High-Risk Replacement (OH) - Proactively test, repair, or replace switches on the OH system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades. See supplemental workpaper for estimate methodology.							
2017 RAMP Inc	remental	0	47	0	47	0.0	1-Sided Adj	SGAHAGAN20170511134850930
Explanation:	or replace operate en upgrades.	switches ergized (D	on the UC OE), sulf	G system ur hexafl	with notab	le potent 6), and of	ial for failure. P	JG) - Proactively test, repair, rogram excludes do not ready slated for SCADA
2017 RAMP Inc	remental	0	32	0	32	0.0	1-Sided Adj	SGAHAGAN20170511135238363
Explanation:	disconnect coordinatic (This is the	RAMP proposed activity: Proactively replace bridged cutout switches with SCADA gang operated or disconnect switches - Proactively replace bridged cutout switches in order to improve relay coordination and reliability. Reduce risk of safety hazards in the field while operating bridged cutouts. (This is the O&M component of work orders associated with minor units of property.) See supplemental workpaper for estimate methodology.						
2017 Other		182	0	0	182	1.8	1-Sided Adj	RPISANES20170626134312623
Explanation:		-			oor for 13 a Ig Contract			s & electric CA's). Additional
2017 FOF-Ongo	bing	0	-290	0	-290	0.0	1-Sided Adj	RPISANES20170719161820060
Explanation:	SM FOF- I	dentified S	avings					
2017 Total		875	39	0	914	9.4		
2018 Other		182	0	0	182	1.8	1-Sided Adj	RPISANES20161130190113530
Explanation:					oor for 13 a Ig Contract			s & electric CA's). Additional

Area: Witness: Category: Category-Sub: Workpaper:	Williar B. Cor 1. Cor	n H. Spe nstruction nstructior	STRIBUTI eer n Services n Services Construct	3	ces			
Year Adj Gr	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	ReflD
2018 Other		56	0	0	56	0.5	1-Sided Adj	RPISANES20161130190736643
Explanation:		et zero ir	npact to th	ne overal		-		ces from Pole Brushing. group are subtracted from
2018 FOF-Ongo	bing	0	10	0	10	0.0	1-Sided Adj	RPISANES20161201085622887
Explanation:	FOF- Expe	enses rel	ated to fut	ure capit	al savings			
2018 Other		625	35	0	660	7.0	1-Sided Adj	RPISANES20170310061606627
Explanation:	Contractor Safety Program Enhancement: Two construction managers, five field safety advisors, software, and training costs. The new hires will act as safety specialists in Contractor Safety requirements, ensure effective contractor safety oversite procedures are in place, perform assessments of the business units to validate adherence to the Contractor Safety Program. Software and training help support this initiative.							
2018 RAMP Inc	remental	0	540	0	540	0.0	1-Sided Adj	RPISANES20161201090432967
Explanation:	RAMP proposed activity: Overhead small wire and connector replacement - A comprehensive wire correction program aimed to enhance distribution system reliability specifically for protection from energized wire down incidents in the non-fire threat zone (non-FTZ). Scope of work includes installing line monitoring, field and substation relay and communication systems, SCADA switches, and replacing conductors or connectors in single phase areas with small conductor. This is the O&M component of the capital cost of this project, which is estimated to be 3.7% of the capital cost. The O&M to capital split is based off of actuals from similar projects SDG&E has completed.							
2018 FOF-Ong	oing	0	-1,493	0	-1,493	0.0	1-Sided Adj	RPISANES20170719162233553
Explanation:	SM FOF- I	dentified	Savings					
2018 RAMP Inc	remental	12	0	0	12	0.1	1-Sided Adj	TSWETEK20170305112939043
Explanation:				-	. Baseline a aining mode		o replace critica	al roles after retirements.
2018 RAMP Inc	remental	0	750	0	750	0.0	1-Sided Adj	SGAHAGAN20170310122819707
Explanation:								

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 17 of 332

Area:			STRIBUTI	ON					
Witness:		m H. Spe							
Category:		B. Construction Services							
Category-Sub:			Services						
Workpaper:	1ED0	1ED002.000 - Construction Services							
Year Adj G	roup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	<u>RefID</u>	
2018 RAMP In	cremental	0	318	0	318	0.0	1-Sided Adj	SGAHAGAN20170511134715960	
Explanation:	repair, or r not operat upgrades.	RAMP Proposed Activity: Switch Inspection and High-Risk Replacement (OH) - Proactively test, repair, or replace switches on the OH system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades. See supplemental workpaper for estimate methodology.							
2018 RAMP In	cremental	0	474	0	474	0.0	1-Sided Adj	SGAHAGAN20170511135049113	
Explanation:	RAMP Proposed Activity: Switch Inspection and High-Risk Replacement (UG) - Proactively test, repair, or replace switches on the UG system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades. See supplemental workpaper for estimate methodology.								
2018 RAMP In	cremental	0	315	0	315	0.0	1-Sided Adj	SGAHAGAN20170511135611080	
Explanation:	disconnec coordinatio (This is the	RAMP Proposed Activity: Proactively replace bridged cutout switches with SCADA gang operated or disconnect switches - Proactively replace bridged cutout switches in order to improve relay coordination and reliability. Reduce risk of safety hazards in the field while operating bridged cutouts. (This is the O&M component of work orders associated with minor units of property.) See supplemental workpaper for estimate methodology.							
2018 RAMP In	cremental	207	274	0	481	2.0	1-Sided Adj	SGAHAGAN20170512160740407	
Explanation:RAMP Proposed Activity: 4kV Modernization-Distribution - Proposed program aims to remove 4 KV assets and replace with 12 kV. Scope of work may include complete distribution circuit rebuild or relatively minor replacements of distribution system components such as transformers on a case-by-case basis. Distribution risks are determined by number of actual and projected wire down incidents, among other safety related factors. This is the O&M component of the capital cost of this project, which is estimated to be 5% of the capital cost. The O&M to capital split is based off of actuals from similar projects SDG&E has completed.									
2018 Total		1,082	1,223	0	2,305	11.4			
2019 Other		182	0	0	182	1.8	1-Sided Adj	RPISANES20161130190145843	
Explanation:		-	-		bor for 13 ang Contrac			s & electric CA's). Additional	
2019 Other		56	0	0	56	0.5	1-Sided Adj	RPISANES20161130190805440	
Explanation:	<b>Explanation:</b> O&M labor allocation for four employees transferring to Construction Services from Pole Brushing. This is a net zero impact to the overall request as dollars requested in this group are subtracted from an equal adjustment in pole brushing.								
Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer									

Area: Witness: Category: Category-Sub: Workpaper:	Williar B. Co 1. Cor	m H. Spe nstructior nstructior	STRIBUTI er n Services n Services Construct	3	ces			
Year Adj Gr	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2019 FOF-Ong	oing	0	10	0	10	0.0	1-Sided Adj	RPISANES20161201085631777
Explanation:	FOF- Expe	enses rela	ated to ca	pital savi	ngs			
2019 Other		625	35	0	660	7.0	1-Sided Adj	RPISANES20170310061650103
Explanation:	Contractor Safety Program Enhancement: Two construction managers, five field safety advisors, software, and training costs. The new hires will act as safety specialists in Contractor Safety requirements, ensure effective contractor safety oversite procedures are in place, and perform assessments of the business units to validate. adherence to the Contractor Safety Program. Software and training help support this initiative.							
2019 RAMP Inc	remental	0	1,080	0	1,080	0.0	1-Sided Adj	RPISANES20161201090505033
Explanation:	correction energized line monito replacing o This is the	program wire dow pring, field conductor O&M co st. The O	aimed to in incident d and sub rs or conn mponent	enhance ts in the r station re lectors in of the cap	distribution non-fire thre elay and cor single phas pital cost of	i system r eat zone (i mmunicati se areas v this proje	eliability specific non-FTZ). Scop on systems, SC vith small condu ct, which is esti	t - A comprehensive wire cally for protection from be of work includes installing CADA switches, and uctor. mated to be 3.7% of the rojects SDG&E has
2019 FOF-Imple		0	200	0	200	0.0	1-Sided Adj	TSWETEK20170222144846000
Explanation:	Cost of FC	)F saving	is implem	entation				
2019 RAMP Inc	remental	12	0	0	12	0.1	1-Sided Adj	TSWETEK20170305113218950
Explanation:				-	. Baseline y training m		o replace critica	al roles after retirements.
2019 RAMP Inc	remental	0	9,153	0	9,153	0.0	1-Sided Adj	SGAHAGAN20170310122834283
Explanation: 2019 RAMP Inc	RAMP proposed activity: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program - After furthur analysis this program has been expanded and renamed since the RAMP filing to Pole Risk Mitigation & Engineering (PRiME) - PRiME is a 10-year program designed to address risks related to pole loading, specifically focused on wood poles. SDG&E will focus on the areas of highest risk first. During the first few years, SDG&E will aggressively analyze the poles based on a risk model where wood poles will be replaced and designed for known local wind conditions, and for all known attachments. See supplemental workpaper for estimate methodology.							
LUIS RAIVE INC	acmenidi	0	908	0	908	0.0	1-Sided Adj	SGAHAGAN20170511134726337

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 19 of 332

Area:			TRIBUTIO	NC				
Witness:	Willian	n H. Spee	er					
Category:	B. Cor	struction	Services					
Category-Sub:	1. Con	struction	Services					
Workpaper:	1ED00	2.000 - 0	Constructi	on Servi	ces			
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
Explanation:	repair, or re	eplace sv e energize	witches or ed (DOE),	n the OH , sulfur h	system wit exafluoride	h notable (SF6), an	potential for fai	OH) - Proactively test, lure. Program excludes do s already slated for SCADA
2019 RAMP Incr	remental	0	1,353	0	1,353	0.0	1-Sided Adj	SGAHAGAN20170511135056587
Explanation:	RAMP Proposed Activity: Switch Inspection and High-Risk Replacement (UG) - Proactively test, repair, or replace switches on the UG system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades. See supplemental workpaper for estimate methodology.							
2019 RAMP Incr	remental	0	898	0	898	0.0	1-Sided Adj	SGAHAGAN20170511135619643
Explanation:	RAMP Proposed Activity: Proactively replace bridged cutout switches with SCADA gang operated or disconnect switches - Proactively replace bridged cutout switches in order to improve relay coordination and reliability. Reduce risk of safety hazards in the field while operating bridged cutouts. (This is the O&M component of work orders associated with minor units of property.) See supplemental workpaper for estimate methodology.							
2019 RAMP Incr	remental	346	469	0	815	3.4	1-Sided Adj	SGAHAGAN20170512160812493
Explanation:RAMP Proposed Activity: 4kV Modernization-Distribution - Proposed program aims to remove 4 KV assets and replace with 12 kV. Scope of work may include complete distribution circuit rebuild or relatively minor replacements of distribution system components such as transformers on a case-by-case basis. Distribution risks are determined by number of actual and projected wire down incidents, among other safety related factors. This is the O&M component of the capital cost of this project, which is estimated to be 5% of the capital cost. The O&M to capital split is based off of actuals from similar projects SDG&E has completed.								
2019 FOF-Ongo	ing	0	-1,523	0	-1,523	0.0	1-Sided Adj	RPISANES20170719162750110
Explanation:	SM FOF- Id	dentified	Savings					
2019 Total		1,221	12,583	0	13,804	12.8		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

## Determination of Adjusted-Recorded (Incurred Costs):

·····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	60	113	111	88	215
Non-Labor	2,966	2,733	2,750	6,410	5,113
NSE	0	0	0	0	0
Total	3,026	2,846	2,860	6,498	5,328
FTE	0.6	1.1	1.0	0.8	1.7
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	60	113	111	88	215
Non-Labor	2,966	2,733	2,750	6,410	5,113
NSE	0	0	0	0	0
Total	3,026	2,846	2,860	6,498	5,328
FTE	0.6	1.1	1.0	0.8	1.7
acation & Sick (Nominal \$)	1				
Labor	9	18	18	14	36
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	9	18	18	14	36
FTE	0.1	0.2	0.2	0.1	0.3
scalation to 2016\$					
Labor	6	9	6	2	0
Non-Labor	67	28	1	6	0
NSE	0	0	0	0	0
Total	73	38	7	8	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	nt 2016\$)				
Labor	75	140	134	104	250
Non-Labor	3,033	2,762	2,751	6,416	5,113
NSE	0	0	0	0	0
Total	3,107	2,902	2,885	6,520	5,363
FTE	0.7	1.3	1.2	0.9	2.0

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 21 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

## Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs							
Years 2012 2013 2014 2015 2016								
Labor		0	0	0	0	0		
Non-Labor		0	0	0	0	0		
NSE		0	0	0	0	0		
	Total	0	0	0	0	0		
FTE		0.0	0.0	0.0	0.0	0.0		

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE FTE</u>	Adj Type	RefID

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

#### RAMP Item # 1

Ref ID: ALLLACUN20170309143645000

RAMP Chapter: SDG&E-3

Program Name: Contractor Safety Program - Construction Ops

Program Description: Includes administration activities associated with managed construction work, oversight for construction, incident review and investigation, operations and maintenance activities that involve fixed wing aircraft and a wide rage of highly skilled and experienced fire safety and fire

#### **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety

Mitigation: Contractor Safety Review

Forecast CPUC Cost Estimates (\$00	<u>)0)</u>			
	2017	2018	2019	
Low	735	735	735	
High	882	882	882	
Funding Source: CPUC-GRC				
Forecast Method: Other				
Work Type: Non-Mandated				
Work Type Citation:				

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 752

Explanation: 2015 actuals of 735 escalated to 2016 by dividing by 0.9768TEST

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

#### RAMP Item # 2

Ref ID: RPISANES20161201090422810

RAMP Chapter: SDG&E-12

Program Name: Overhead small wire and connector replacement

Program Description: A comprehensive wire correction program aimed to enhance distribution system reliability specifically for protection from energized wire down incidents in the non-fire threat zone (non-FTZ). Scope of work includes installing line monitoring, field and substation relay and communication systems, SCADA switches, and replacing conductors or connectors in single phase areas with small conductor.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Wire Correction Program

Forecast CPUC Cost Estimates (\$00	Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	<u>2019</u>		
Low	944	944	944		
High	1,228	1,228	1,228		
Funding Source: CPUC-GRC	Funding Source: CPUC-GRC				
Forecast Method: Zero-Based	Forecast Method: Zero-Based				
Work Type: Non-Mandated					
Work Type Citation:					

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

## RAMP Item # 3

Ref ID: SGAHAGAN20170222131907450

RAMP Chapter: SDG&E-1

Program Name: FiRM

Program Description: FiRm stands for fire risk mitigation program. The program examines distribution circuits in the backcountry and develops projects to harden the system based on known conditions. Currently FiRM is budgeted for over 90 million in 2016.

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: System Hardening

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	2	2	2	
High	3	3	3	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 3089

Explanation: 2016 Actuals

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

#### RAMP Item # 4

Ref ID: SGAHAGAN20170310122800897

RAMP Chapter: SDG&E-12

Program Name: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program

Program Description: AKA Pole Risk Mitigation & Engineering (PRiME); new process creation and enhancements aimed to improve data quality, true up as-built designs, and correct field failures based on overloaded pole calculations. Corrective actions may include minor unit additions or rearrangements and major unit replacements (i.e. poles).

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Inspection and preventative maintenance programs

Forecast CPUC Cost Estimates (\$0	<u>)00)</u>			
	2017	<u>2018</u>	2019	
Low	836	1,532	2,438	
High	836	1,532	2,438	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

## RAMP Item # 5

Ref ID: SGAHAGAN20170511134329870

RAMP Chapter: SDG&E-12

Program Name: Switch Inspection and High-Risk Replacement

Program Description: Proactively test, repair, or replace switches on the OH system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Distribution Switch Maintenance Program - OH

Forecast CPUC Cost Estimates (\$000)				
	2017	2018	2019	
Low	1,030	1,030	1,030	
High	1,339	1,339	1,339	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs.

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

#### RAMP Item # 6

Ref ID: SGAHAGAN20170511134850930

RAMP Chapter: SDG&E-12

Program Name: Switch Inspection and High-Risk Replacement UG

Program Description: Proactively test, repair, or replace switches on the UG system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Distribution Switch Maintenance Program - UG

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	2018	2019
Low	1,280	1,280	1,280
High	1,664	1,664	1,664
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs.

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

## RAMP Item # 7

Ref ID: SGAHAGAN20170511135238363

RAMP Chapter: SDG&E-12

Program Name: RAMP Proposed Activity: Proactively replace bridged cutout switches with SCADA gang operated or disc

Program Description: Proactively replace bridged cutout switches in order to improve relay coordination and reliability. Reduce risk of safety hazards in the field while operating bridged cutouts. (This is the O&M component of work orders associated with minor units of property.)

## **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Expand and Maintain Distribution Advanced SCADA Infrastructure

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	2018	<u>2019</u>
Low	629	629	629
High	818	818	818
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs.

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

#### RAMP Item # 8

Ref ID: SGAHAGAN20170512160449587

RAMP Chapter: SDG&E-12

Program Name: 4kV Modernization-Distribution

Program Description: Proposed program aims to remove 4 KV assets and replace with 12 kV. Scope of work may include complete distribution circuit rebuild or relatively minor replacements of distribution system components such as transformers on a case-by-case basis. Distribution risks are determined by number of actual and projected wire down incidents, among other safety related factors.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Overhead distribution modernization and hardening

Forecast CPUC Cost Estimates (\$000)											
	2017	<u>2018</u>	2019								
Low	180	180	180								
High	234	234	234								
Funding Source: CPUC-GRC											
Forecast Method: Zero-Based											
Work Type: Non-Mandated											
Work Type Citation:											

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	B. Construction Services
Category-Sub:	1. Construction Services
Workpaper:	1ED002.000 - Construction Services

#### RAMP Item # 9

Ref ID: TSWETEK20170305112611573

RAMP Chapter: SDG&E-17

Program Name: Contr Admtr - Electric • Contract Admtr - Gas • Constrn Advr - Elect, Gas • Constrn Svcs Supv Program Description: Annual ESCMP/OpQual and monthly staff/safety meeting training.

#### **Risk/Mitigation:**

Risk: "Workforce Planning": Loss of employees with deep

Mitigation: 'Knowledge transfer tools and processes are available; Workforce planning tools and templates availa

Forecast CPUC Cost Estimates (\$000	<u>))</u>								
	2017	<u>2018</u>	2019						
Low	5	5	5						
High	56	55	56						
Funding Source: CPUC-GRC									
Forecast Method: Zero-Based									
Work Type: Non-Mandated									
Work Type Citation: N/A									

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 5

Explanation: 5k is actuals from 2015

Supplemental Workpapers for Workpaper 1ED002.000

#### Construction Services Work Group - 1ED002.000

Witness - D Weim

\$000's	2012 Actual			2013 Actual			2014 Actual			2015 Actual			2016 Actual		
4000 3	Labor	Non-Labor	FTE												
Recorded Historical	75	3,033	0.7	140	2,762	1.3	134	2,751	1.2	104	6,416	0.9	250	5,113	2.0
Adjustments															
TOTAL	75	3,033	0.7	140	2,762	1.3	134	2,751	1.2	104	6,416	0.9	250	5,113	2.0

FORECAST

CAST	201	17		2018			2019			FORECASTING METHODOLOGY
	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Base year recorded plus incremental increases identified
	1,125	5,442	11.4	1,332	7,829	13.4	1,471	19,219	14.8	

remental Increase Category	Labor	2017 Non-Labor		Labor	2018 Non-Labor	FTE	Labor	2019 Non-Labor	FTE	Explanation
RAMP	625	75	7.0	625	35	7.0	625	35	7.0	Contractor Safety Program Enhancement: Two construction managers, five field safety advisors, software, and training costs. The new hires will act as safety specialists in Contractor Safety requirements, ensure effective contractor safety oversite procedures are in place, and perform assessments of the business units to validate. adherence to the Contractor Safety Program. Software and training help support this initiative.
RAMP	0	0	0.0	207	274	2.0	346	469	3.4	RAMP proposed activity: 4kV Modernization - Distribution - Proposed program aims to remove 4kV assets and replace with 12kV. Scope of work may include complete distribution circuit rebuild or relatively minor replacements of distribution system components such as transformers on a case-by-case basis. Distribution risks are determined by number of actual and projected wire down incidents among other safety related factors This is the O&M component of the capital cost of this project, which is estimated to be 5% of the capital cost. he O&M to capita split is based off of actuals from similar projects SDG&E has completed.
RAMP	12	0	0.1	12	0	0.1	12	0	0.1	RAMP baseline and proposed activity: Workforce Planning - Baseline activities to replace critical roles after retirements. Proposed activity is to add new monthly training modules.
RAMP	0	108	0.0	0	540	0.0	0	1080	0.0	RAMP proposed activity: Overhead small wire and connector replacement - A comprehensive wire correction program aimed th enhance distribution system reliability specifically for protection from energized wire down incidents in the non-fire threat zone (non-FTZ). Scope of work includes installing line monitoring, field and substation relay and communication systems, SCADA switches, and replacing conductors or connectors in single phase areas with small conductor. This is the 0&M component of the capital cost of this project, which is estimated to be 3.7% of the capital cost. The 0&M to capital split is based off of actuals from similar projects SDG&E has completed.
RAMP	0	32	0.0	0	318	0.0	0	908	0.0	RAMP proposed activity: Switch Inspection and High-Risk Replacement (OH) - Proactively test, repair, or replace switches on the OH system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades. Detailed methodology is attached.
RAMP	0	47	0.0	0	474	0.0	0	1353	0.0	RAMP proposed activity: Switch Inspection and High-Risk Replacement (UG) - Proactively test, repair, or replace switches on the UG system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades. Detailed methodology is attached.
RAMP	0	32	0.0	0	315	0.0	0	898	0.0	RAMP proposed activity: Proactively replace bridged cutout switches with SCADA gang operated or disconnect switches - Proactively replace bridged cutout switches in order to improve relay coordination and reliability. Reduce risk of safety hazards i the field while operating bridged cutouts. (This is the O&M component of work orders associated with minor units of property.) Detailed methodology is attached.
RAMP	0	0	0.0	0	750	0.0	0	9153	0.0	RAMP proposed activity: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program - AKA Pole Ris Mitigation & Engineering (PRIME) - PRIME is a 10-year program designed to address risks related to pole loading, specifically focused on wood poles. SDG&E will focus on the areas of highe risk first. During the first few years, SDG&E will aggressively analyze the poles based on a risk model where wood poles will t replaced and designed for known local wind conditions, and for a known attachments. Detailed methodology is attached.
Workforce Development	56	0	0.5	56	0	0.5	56	0	0.5	O&M labor allocation for four employees transferring to Construction Services from Pole Brushing. This is a net zero impact to the overall request as dollars requested in this group a subtracted from an equal adjustment in pole brushing.
Workforce Development	182	0	1.8	182	0	1.8	182	0	1.8	O&M allocation plus non-productive labor for 13 additional employees (gas & electric CA's). Additional hires are intended to address increasing Contractor workload.

Incremental Increases / Decreases for Future Years:											
		2017			2018			2019			
Category	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Explanation	
Fueling Our Future Efficiencies	0	10	0.0	0	10	0.0	0	10	0.0	Fueling our Future - Expenses related to future capital savings.	
Fueling Our Future Efficiencies	0	25	0.0	0	0	0.0	0	200	0.0	Fueling our Future - Cost of fueling our future savings implementation.	

#### Distribution Switch Maintenance and Upgrade Projects

Bridged Cutout Switch Replacement Total Count of Bridged Cutout Switches	Count Capital 2096	Cost per Switch O&M	Cost per Switch Prog	ram O&M Cost	O&M Cost Per Year	Assumes a 7-Year Cycle
Assume 75% of switches can be replaced	1572	\$36,000	\$4,000	\$6,288,000	\$898,286	These are O&M Construction costs captured in workpaper 1ED002, Construction Services
OH Switch Replacement Total Count of FMO OH Switches	Capital 3944	Cost per Switch O&M	Cost per Switch Prog	ram O&M Cost	O&M Cost Per Year	Assumes a 7-Year Cycle
Assume 75% of FMO switches require proactive replacement Inspect 100% of non-FMO switches	2958 2130	\$13,756 \$0	\$1,644 \$1,854	\$4,862,952 \$3,949,020		These are O&M Construction costs captured in workpaper 1ED002, Construction Services These are O&M labor costs captured in workpaper 1ED011, Electric Regional Operations
Assume 20% of non-FMO switches will require replacement after inspection	426	\$13,756	\$3,498	\$1,490,148	\$212,878	These are O&M Construction costs captured in workpaper 1ED002, Construction Services         Construction Non-Labor Total:       \$907,586         Inspection/Repair Labor Total:       \$564,146
UG Switch Replacement Total Count of FMO UG Switches	Capital 3378	Cost per Switch O&M	Cost per Switch Prog	ram O&M Cost	O&M Cost Per Year	Assumes a 7-Year Cycle
Assume 50% of FMO switches require proactive replacement Inspect 100% of non-FMO switches	1689 1583	\$42,113 \$0	\$4,392 \$2,100	\$7,418,088 \$3,324,300		These are O&M Construction costs captured in workpaper 1ED002, Construction Services These are O&M labor costs captured in workpaper 1ED011, Electric Regional Operations
Assume 20% of non-FMO switches will require replacement after inspection	317	\$42,113	\$6,492	\$2,057,964	\$293,995	These are O&M Construction costs captured in workpaper 1ED002, Construction Services         Construction Non-Labor Total:       \$1,353,722         Inspection/Repair Labor Total:       \$474,900

The costs noted above will be the annual costs for these projects starting in 2019. Work will ramp up in 2017 and 2018 at the following rates: 2017 3.5%-7.0% of 2019 costs depending on the project 2018 35% of 2019 costs

FMO = Field maintenance only. These switches are no longer in the standard. We stock spare parts for emergency maintenance, but we do not install these new any longer.

## **PRiME: Non-Labor Construction Costs**

Years	2017	2018	2019
Number of Poles Analyzed:	-	1,850	22,600
# of Pole Replacements - 7%	-	130	1,582
Cost of Pole Replacement - \$25k	\$ -	\$ 3,237,500	\$ 39,550,000
CAPITAL 85%	\$ -	\$ 2,751,875	\$ 33,617,500
O&M 15%	\$ -	\$ 485,625	\$ 5,932,500
# of Pole Rearrangements - 3%	-	56	678
Cost of Pole Rearrangement - \$5k	\$ -	\$ 277,500	\$ 3,390,000
CAPITAL 5%	\$ -	\$ 13,875	\$ 169,500
O&M 95%	\$ -	\$ 263,625	\$ 3,220,500
Total Capital	\$ -	\$ 2,765,750	\$ 33,787,000
Total O&M	\$ -	<mark>\$ 749,250</mark>	\$ 9,153,000

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000

## Summary for Category: C. DistOps Enterprise Geographic Info Sys Standards

		In 2016\$ (000) Incu	urred Costs						
	Adjusted-Recorded	Adjusted-Forecast							
	2016	2017	2018	2019					
Labor	1,200	1,266	1,217	1,217					
Non-Labor	179	161	92	36					
NSE	0	0	0	0					
Total	1,379	1,427	1,309	1,253					
FTE	18.8	19.5	19.0	19.0					

## Workpapers belonging to this Category:

## 1ED003.000 DistOps Enterprise Geographic Information System Standards

Labor	1,200	1,266	1,217	1,217
Non-Labor	179	161	92	36
NSE	0	0	0	0
Total	1,379	1,427	1,309	1,253
FTE	18.8	19.5	19.0	19.0

Beginning of Workpaper 1ED003.000 - DistOps Enterprise Geographic Information System Standards

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

#### **Activity Description:**

Enterprise GIS Services (EGISS) is the section of Electric Distribution Operations that creates and maintains all electric distribution, transmission, telecommunications and substation data in SDG&E's enterprise GIS system. EGISS digitizes the data in a preliminary state, energizes the data in real-time, reconciles and converts design work orders into construction order as-builts, scans them to a central repository, records details in the GIS system, and identifies these assets for tax and franchise fee calculations and reports. SDG&E's enterprise GIS is a direct input of information into many operational and planning tools used by engineering and operations. Accurate and timely data is essential for safety and reliability.

#### **Forecast Explanations:**

## Labor - Base YR Rec

The forecast method developed for this cost category is Base Year Recorded Plus Incremental Increases. For labor, the base year provides an appropriate baseline in comparison to the overall labor target for the organization. Incremental labor increases from the base year are requested in order to meet targets.

#### Non-Labor - Base YR Rec

The forecast method developed for this cost category is Base Year Recorded Plus Incremental Increases. For non-labor, the base year provides for necessary funding level for the organization and reflects spending levels for current activities.

#### NSE - Base YR Rec

N/A

#### Summary of Results:

		In 2016\$ (000) Incurred Costs										
		Adju	isted-Recor	ded		Ad	justed-Fore	cast				
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	1,492	1,253	1,200	1,149	1,200	1,266	1,217	1,217				
Non-Labor	580	404	267	224	179	160	91	35				
NSE	0	0	0	0	0	0	0	0				
Total	2,073	1,657	1,468	1,373	1,379	1,426	1,308	1,252				
FTE	23.1	19.7	18.9	18.3	18.8	19.5	19.0	19.0				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub:	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast Method Base Forecast Forecast Adjustments Adjusted-Forecast										ast	
Years	S	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	Base YR Rec	1,200	1,200	1,200	66	17	17	1,266	1,217	1,217	
Non-Labor	Base YR Rec	179	179	179	-18	-87	-143	161	92	36	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	ıl	1,379	1,379	1,379	48	-70	-126	1,427	1,309	1,253	
FTE	Base YR Rec	18.8	18.8	18.8	0.7	0.2	0.2	19.5	19.0	19.0	

## Forecast Adjustment Details:

2017 Other9600961.01-Sided AdjRPISANES20161205105317810Explanation:Safety and Reliability: A 2014 baseline presentation of the EGISS Staffing Plan consists of detailed work analysis. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittem work. To fill the current gap, two management and six clerical-aut-technical employees will be hired totaling \$96k.2017 FOF-Implementation012501250.01-Sided AdjTSWETEK20170222145214533Explanation:Cost of FOF implementation66-180480.7	i orceust Aujust								
Explanation:       FOF- ongoing savings         2017 Other       96       0       96       1.0       1-Sided Adj       RPISANES20161205105317810         Explanation:       Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.         2017 FOF-Implementation       0       125       0.0       1-Sided Adj       TSWETEK20170222145214533         Explanation:       Cost of FOF implementation       0       125       0.0       1-Sided Adj       TSWETEK20170222145214533         Explanation:       Cost of FOF implementation       0       -222       -0.8       1-Sided Adj       RPISANES20161201091312283         Explanation:       FOF- Ongoing       -79       -143       0       -222       -0.8       1-Sided Adj       RPISANES20161201091312283         Explanation:       FOF- Ongoing Savings       -       -       -       -       -       -         2018 Other       96       0       0       96       1.0       1-Sided Adj       RPISANES20161205105901490	Year Adj Gro	<u>oup</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 Other9600961.01-Sided AdjRPISANES20161205105317810Explanation:Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be interd totaling \$96k.2017 FOF-Implementation01250.01-Sided AdjTSWETEK20170222145214533Explanation:Cost of FOF implementation01250.01-Sided AdjTSWETEK201702221452145332018 FOF-Ongoing-79-1430-222-0.81-Sided AdjRPISANES20161201091312283Explanation:FOF- Ongoing Savings-79-1430-222-0.81-Sided AdjRPISANES20161201091312283Explanation:FOF- Ongoing Savings-79-1430-222-0.81-Sided AdjRPISANES20161201091312283Explanation:Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be interd totaling workload. Temporary employees will cover special projects and other intermittent work. To fill	2017 FOF-Ongo	ing	-30	-143	0	-173	-0.3	1-Sided Adj	RPISANES20161201091232530
Explanation:       Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.         2017 FOF-Implementation       0       125       0       125       0.0       1-Sided Adj       TSWETEK20170222145214533         Explanation:         Cost of FOF implementation         2017 Total       66       -18       0       48       0.7         2018 FOF-Ongoing       -79       -143       0       -222       -0.8       1-Sided Adj       RPISANES20161201091312283         Explanation:         FOF- Ongoing Savings         2018 Other       96       0       96       1.0       1-Sided Adj       RPISANES20161205105901490         Explanation:         Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent	Explanation:	FOF- ongo	ing saving	gs					
through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.2017 FOF-Implementation012501250.01-Sided AdjTSWETEK20170222145214533Explanation:Cost of FOF implementation66-180480.72018 FOF-Ongoing-79-1430-222-0.81-Sided AdjRPISANES20161201091312283Explanation:FOF- Ongoing Savings2018 Other960961.01-Sided AdjRPISANES20161201091312283Explanation:Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	2017 Other		96	0	0	96	1.0	1-Sided Adj	RPISANES20161205105317810
Explanation:Cost of FOF implementation2017 Total66-180480.72018 FOF-Ongoing-79-1430-222-0.81-Sided AdjRPISANES20161201091312283Explanation:FOF- Ongoing Savings2018 Other9600961.01-Sided AdjRPISANES20161205105901490Explanation:Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	Explanation:	through 20 analysis. T employees	19. The E he analys will cove	Executive is translat r special p	Presenta ted into f projects a	ition of the 18.8 perma and other in	EGISS St nent FTE ntermitten	affing Plan con 's for the steady t work. To fill the	sists of detailed work / workload. Temporary e current gap, two
2017 Total66-180480.72018 FOF-Ongoing-79-1430-222-0.81-Sided AdjRPISANES20161201091312283Explanation:FOF- Ongoing Savings2018 Other9600961.01-Sided AdjRPISANES20161205105901490Explanation:Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	2017 FOF-Imple	mentation	0	125	0	125	0.0	1-Sided Adj	TSWETEK20170222145214533
2018 FOF-Ongoing       -79       -143       0       -222       -0.8       1-Sided Adj       RPISANES20161201091312283         Explanation:       FOF- Ongoing Savings         2018 Other       96       0       0       96       1.0       1-Sided Adj       RPISANES20161205105901490         Explanation:       Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	Explanation:	Cost of FO	F implem	entation					
Explanation:       FOF- Ongoing Savings         2018 Other       96       0       96       1.0       1-Sided Adj       RPISANES20161205105901490         Explanation:       Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	2017 Total		66	-18	0	48	0.7		
Explanation:       FOF- Ongoing Savings         2018 Other       96       0       96       1.0       1-Sided Adj       RPISANES20161205105901490         Explanation:       Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.									
2018 Other       96       0       96       1.0       1-Sided Adj       RPISANES20161205105901490         Explanation:       Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	2018 FOF-Ongo	ing	-79	-143	0	-222	-0.8	1-Sided Adj	RPISANES20161201091312283
Explanation:       Safety and Reliability: A 2014 baseline presentation given to the Executives sets the FTE at 18.8 through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	Explanation:	FOF- Ongo	oing Savir	ngs					
through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two management and six clerical-and-technical employees will be hired totaling \$96k.	2018 Other		96	0	0	96	1.0	1-Sided Adj	RPISANES20161205105901490
2018 FOF-Implementation 0 56 0 56 0.0 1-Sided Adj TSWETEK20170222145251227	through 2019. The Executive Presentation of the EGISS Staffing Plan consists of detailed work analysis. The analysis translated into 18.8 permanent FTE's for the steady workload. Temporary employees will cover special projects and other intermittent work. To fill the current gap, two								
	2018 FOF-Imple	mentation	0	56	0	56	0.0	1-Sided Adj	TSWETEK20170222145251227
Explanation: Cost of FOF implementation									

Note: Totals may include rounding differences.

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer

Area: Witness: Category: Category-Sub: Workpaper:	Willian C. Dis 1. Dist	n H. Spee tOps Ente Ops Ente	erprise Ge erprise Ge	eographic ographic	: Info Sys S Info Sys S Geographi	tandards	tion System Sta	andards
Year Adj Gro	up	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj_Type	RefiD
2018 Total		17	-87	0	-70	0.2		
2019 FOF-Ongoi	-	-79	-143	0	-222	-0.8	1-Sided Adj	RPISANES20161201091336867
Explanation:	FOF- Savir	ngs result	ing from p	orior expe	enditures			
2019 Other		96	0	0	96	1.0	1-Sided Adj	RPISANES20161205110151707
Explanation:	through 20 analysis. T employees	19. The E he analys will cove	Executive sis transla r special p	Presenta ted into 1 projects a	tion of the 8.8 perma and other ir	EGISS St nent FTE' itermitten	affing Plan cons s for the steady	es sets the FTE at 18.8 sists of detailed work v workload. Temporary e current gap, two g \$96k.
2019 Total		17	-143	0	-126	0.2		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub:	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

## Determination of Adjusted-Recorded (Incurred Costs):

	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	1,193	1,011	988	973	1,029
Non-Labor	568	400	267	224	179
NSE	0	0	0	0	0
Total	1,761	1,411	1,256	1,196	1,208
FTE	19.9	16.8	16.0	15.7	15.9
djustments (Nominal \$) *	*				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomin	nal \$)				
Labor	1,193	1,011	988	973	1,029
Non-Labor	568	400	267	224	179
NSE	0	0	0	0	0
Total	1,761	1,411	1,256	1,196	1,208
FTE	19.9	16.8	16.0	15.7	15.9
acation & Sick (Nominal	\$)				
Labor	173	160	158	150	171
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	173	160	158	150	171
FTE	3.2	2.9	2.9	2.7	2.9
scalation to 2016\$					
Labor	127	81	54	27	0
Non-Labor	13	4	0	0	0
NSE	0	0	0	0	0
Total	139	85	54	27	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Const	tant 2016\$)				
Labor	1,492	1,253	1,200	1,149	1,200
Non-Labor	580	404	267	224	179
NSE	0	0	0	0	0
Total	2,073	1,657	1,468	1,373	1,379
FTE	23.1	19.7	18.9	18.4	18.8

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub:	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor	-	0	0	0	0	0		
Non-Labor		0	0	0	0	0		
NSE		0	0	0	0	0		
	Total –	0	0	0	0	0		
FTE		0.0	0.0	0.0	0.0	0.0		

#### Detail of Adjustments to Recorded:

Year	<u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	<u>RefID</u>
2012	Other	16	9	0	0.3	CCTR Transf From 2100-3558.000	RPISANES20161203101937413
Explanati	i <b>on:</b> conso	lidate to 210	0-0130				
2012	Other	-16	-9	0	-0.3	CCTR Transf To 2100-0130.000	RPISANES20161203101937413
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	14	3	0	0.2	CCTR Transf From 2100-3560.000	RPISANES20161203102135290
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	-14	-3	0	-0.2	CCTR Transf To 2100-0130.000	RPISANES20161203102135290
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	6	1	0	0.1	CCTR Transf From 2100-3561.000	RPISANES20161203102242403
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	-6	-1	0	-0.1	CCTR Transf To 2100-0130.000	RPISANES20161203102242403
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	0	0	0	0.0	CCTR Transf From 2100-3557.000	RPISANES20161203102412107
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	0	0	0	0.0	CCTR Transf To 2100-0130.000	RPISANES20161203102412107
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	0	2	0	0.0	CCTR Transf From 2100-3559.000	RPISANES20161203102442687
Explanati	ion: conso	lidate to 210	0-0130				
2012	Other	0	-2	0	0.0	CCTR Transf To 2100-0130.000	RPISANES20161203102442687
Explanati	ion: conso	lidate to 210	0-0130				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub:	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

<u>Year</u>	<u>Adj Group</u>	Labor	<u>NLbr</u>	<u>NSE</u> <u>FTE</u>	<u>Adj Type</u>	RefID
2012 Tot	tal	0	0	0 0.0		
2013	Other	6	0	0 0.1 CC	CTR Transf From 2100-3557.000	RPISANES20161203102653797
Explana		date to 2100	0-0130			
2013	Other	-6	0	0 -0.1 CC	CTR Transf To 2100-0130.000	RPISANES20161203102653797
Explanat	tion: consoli	date to 2100	0-0130			
2013	Other	215	2	0 3.7 CC	CTR Transf From 2100-3558.000	RPISANES20161203102739767
Explana	tion: consoli	date to 2100	0-0130			
2013	Other	-215	-2	0 -3.7 CC	CTR Transf To 2100-0130.000	RPISANES20161203102739767
Explana	tion: consoli	date to 2100	0-0130			
2013	Other	228	4	0 3.6 CC	CTR Transf From 2100-3559.000	RPISANES20161203102813747
Explana	tion: consoli	date to 2100	0-0130			
2013	Other	-228	-4	0 -3.6 CC	CTR Transf To 2100-0130.000	RPISANES20161203102813747
Explana	tion: consoli	date to 2100	0-0130			
2013	Other	327	5	0 5.3 CC	CTR Transf From 2100-3560.000	RPISANES20161203102901787
Explana	tion: consoli	date to 2100	0-0130			
2013	Other	-327	-5	0 -5.3 CC	CTR Transf To 2100-0130.000	RPISANES20161203102901787
Explana	tion: consoli	date to 2100	0-0130			
2013	Other	158	3	0 2.8 CC	CTR Transf From 2100-3561.000	RPISANES20161203102937107
Explana	tion: consoli	date to 2100	0-0130			
2013	Other	-158	-3	0 -2.8 CC	CTR Transf To 2100-0130.000	RPISANES20161203102937107
Explana	tion: consoli	date to 2100	0-0130			
2013 Tot	tal	0	0	0 0.0		
2014	Other	21	0	0 0.3 CC	CTR Transf From 2100-3557.000	RPISANES20161203103410203
Explana	tion: consoli	date to 2100	0-0130			
2014	Other	-21	0	0 -0.3 CC	CTR Transf To 2100-0130.000	RPISANES20161203103410203
Explanat	tion: consoli	date to 2100	0-0130			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub:	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

<u>Year</u>	<u>Adj Group</u>	Labor	<u>NLbr</u>	<u>NSE</u> FT	E <u>Adj Type</u>	RefID
2014	Other	164	3	0 3.0	CCTR Transf From 2100-3558.000	RPISANES20161203103444420
Explanat	tion: consoli	date to 210	0-0130			
2014	Other	-164	-3	0 -3.0	CCTR Transf To 2100-0130.000	RPISANES20161203103444420
Explanat	tion: consoli	date to 210	0-0130			
2014	Other	277	1	0 4.4	CCTR Transf From 2100-3559.000	RPISANES20161203103522110
Explanat	tion: consoli	date to 210	0-0130			
2014	Other	-277	-1	0 -4.4	CCTR Transf To 2100-0130.000	RPISANES20161203103522110
Explanat	tion: consoli	date to 210	0-0130			
2014	Other	414	1	0 6.9	CCTR Transf From 2100-3560.000	RPISANES20161203103559767
Explanat	tion: consoli	date to 210	0-0130			
2014	Other	-414	-1	0 -6.9	CCTR Transf To 2100-0130.000	RPISANES20161203103559767
Explanat	tion: consoli	date to 210	0-0130			
2014	Other	69	2	0 1.0	CCTR Transf From 2100-3561.000	RPISANES20161203103640920
Explanat	tion: consoli	date to 210	0-0130			
2014	Other	-69	-2	0 -1.0	CCTR Transf To 2100-0130.000	RPISANES20161203103640920
Explanat	tion: consoli	date to 210	0-0130			
2014 Tot	al	0	0	0.0		
2015	Other	16	0	0 0.2	CCTR Transf From 2100-3557.000	RPISANES20161203103727873
Explanat	tion: consoli	date to 210	0-0130			
2015	Other	-16	0	0 -0.2	CCTR Transf To 2100-0130.000	RPISANES20161203103727873
Explanat	tion: consoli	date to 210	0-0130			
2015	Other	325	3	0 5.9	CCTR Transf From 2100-3558.000	RPISANES20161203103808037
Explanat	tion: consoli	date to 210	0-0130			
2015	Other	-325	-3	0 -5.9	CCTR Transf To 2100-0130.000	RPISANES20161203103808037
Explanat	tion: consoli	date to 210	0-0130			
2015	Other	160	0	0 2.6	CCTR Transf From 2100-3559.000	RPISANES20161203103858793
Explanat	tion: consoli	date to 210	0-0130			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub:	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

<u>Year</u>	<u>Adj Group</u>	Labor	<u>NLbr</u>	<u>NSE</u> <u>FTE</u>	Adj Type	RefID
2015	Other	-160	0	0 -2.6 CCTR	Transf To 2100-0130.000	RPISANES20161203103858793
Explanat	tion: consoli	date to 2100	)-0130			
2015	Other	361	33	0 5.5 CCTR	Transf From 2100-3560.000	RPISANES20161203103935470
Explanat	tion: consoli	date to 2100	0-0130			
2015	Other	-361	-33	0 -5.5 CCTR	Transf To 2100-0130.000	RPISANES20161203103935470
Explanat	tion: consoli	date to 2100	0-0130			
2015	Other	76	2	0 1.1 CCTR	Transf From 2100-3561.000	RPISANES20161203104021280
Explanat	tion: consoli	date to 2100	0-0130			
2015	Other	-76	-2	0 -1.1 CCTR	Transf To 2100-0130.000	RPISANES20161203104021280
Explanat	tion: consoli	date to 2100	)-0130			
2015 Tot	al	0	0	0 0.0		

2016	Other	397	6	0	6.4	CCTR Transf From 2100-3558.000	RPISANES20170224190429880	
Explanation: consolidate costs to 2100-0130								
2016	Other	-397	-6	0	-6.4	CCTR Transf To 2100-0130.000	RPISANES20170224190429880	
Explanatio	on: consolida	te costs to	2100-0130	C				
2016	Other	346	2	0	5.1	CCTR Transf From 2100-3560.000	RPISANES20170224181412387	
Explanatio	on: consolida	te costs to	2100-0130	)				
2016	Other	-346	-2	0	-5.1	CCTR Transf To 2100-0130.000	RPISANES20170224181412387	
Explanatio	on: consolida	te costs to	2100-0130	)				
2016	Other	122	0	0	2.0	CCTR Transf From 2100-3559.000	RPISANES20170224190220963	
Explanatio	on: consolida	te costs to	2100-0130	C				
2016	Other	-122	0	0	-2.0	CCTR Transf To 2100-0130.000	RPISANES20170224190220963	
Explanatio	on: consolida	te costs to	2100-0130	C				
2016	Other	104	8	0	1.5	CCTR Transf From 2100-3561.000	RPISANES20170224174808633	
Explanatio	on: consolida	te costs to	2100-0130	)				
2016	Other	-104	-8	0	-1.5	CCTR Transf To 2100-0130.000	RPISANES20170224174808633	
Explanatio	on: consolida	te costs to	2100-0130	C				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	C. DistOps Enterprise Geographic Info Sys Standard
Category-Sub:	1. DistOps Enterprise Geographic Info Sys Standards
Workpaper:	1ED003.000 - DistOps Enterprise Geographic Information System Standards

Year	<u>Adj Group</u>	Labor	<u>NLbr</u>	<u>NSE FTE</u>	<u>Adj Type</u>	<u>RefID</u>
	. <b>.</b>		-			
2016 To	tal	0	0	0 0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Workpaper:	1ED004.000

## Summary for Category: D. Electric Distribution Operations

		In 2016\$ (000) Inc.	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	3,055	3,509	3,367	3,307
Non-Labor	12,534	14,588	16,856	19,239
NSE	0	0	0	0
Total	15,589	18,097	20,223	22,546
FTE	22.5	27.5	25.6	24.5

## Workpapers belonging to this Category:

1ED004.000 Electric Distri	bution Operations			
Labor	3,055	3,509	3,367	3,307
Non-Labor	12,534	14,588	16,856	19,239
NSE	0	0	0	0
Total	15,589	18,097	20,223	22,546
FTE	22.5	27.5	25.6	24.5

Beginning of Workpaper 1ED004.000 - Electric Distribution Operations

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

#### **Activity Description:**

This workgroup is made up of the Electric Distribution Operations Control Center (EDOCC) and Electric Distribution Operations Technology (EDOT). The EDOCC is responsible for operating the Electric Distribution System safely and reliably for planned and unplanned events (e.g., outages). The Center has two main resource types: technical support personnel and operators/programmers. This group supports 24/7 operations management and oversight for: the electric distribution system, District Engineers with Reliability Analysis of feeders and branches, and customer call-backs initiated by the Technical Support Team (TST) for every outage event.

EDOT provides technical and operational assistance necessary to operate the electric distribution system safely and efficiently. System operators will require increased levels of situational awareness for monitoring the performance of the grid with the integration of distributed resources. SDG&E anticipates the installation of 200-300 new remote controlled devices per year to enable operators to more precisely isolate the fault and energize the customer. The Outage Management System (OMS), Distributed Energy Resource Management System (DERMS), and Advanced Distribution Management System (ADMS) will require increased capabilities to meet customer demand and to manage two-way power flow and granular visibility to support the integration of distributed energy resources on the grid. This will require increased support staff, additional equipment, and adequate facilities to effectively manage and maintain these additional devices and resources. This will also require continued support for the Back-Up Control Center, where equipment such as computers, servers, monitors and radio consoles will require constant monitoring.

#### **Forecast Explanations:**

#### Labor - 3-YR Linear

Labor and Non-labor costs use the 3-year linear forecast method plus incremental increases. This method was chosen to best reflect the current labor trend within the workgroup.

#### Non-Labor - 3-YR Linear

Labor and Non-labor costs use the 3-year linear forecast method plus incremental increases. Non-labor costs include increasing maintenance costs for hardware, software, and exempt materials. These costs go up as more hardware is installed in the field, such as additional SCADA devices, which enhance fire, security, and reliability risk mitigation. The servers managing and collecting the data will also need upgrading and/or replacing. The exempt materials are the largest portion of non-labor in this workgroup. Exempt materials are low-value material items that are replenished as "truck stock". They consist of bulk type materials that are not individually inventoried or managed by the district warehouses. These materials include items like nuts, bolts, washers, connectors, electrical tape and brief-relief kits and are restocked onto service trucks as needed and are not directly charged to the O&M account or Capital Budgets on which they are used. This account represents the collector pool for all of the exempt material costs that are then allocated to the appropriate gas and electric O&M accounts and Capital Budgets as indirect charges.

#### NSE - 3-YR Linear

N/A

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

## Summary of Results:

	In 2016\$ (000) Incurred Costs							
		Adju	isted-Recor	ded		Ad	justed-Fore	cast
Years	2012	2013	2014	2015	2016	2017	2018	2019
Labor	3,102	3,780	3,158	3,800	3,055	3,508	3,367	3,307
Non-Labor	7,644	6,288	7,756	8,620	12,534	14,589	16,856	19,240
NSE	0	0	0	0	0	0	0	0
Total	10,746	10,068	10,914	12,420	15,590	18,097	20,223	22,547
FTE	21.0	29.8	24.5	28.8	22.5	27.5	25.7	24.5

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub:	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

## Summary of Adjustments to Forecast:

			In 201	6 \$(000) Ir	ncurred Co	sts				
Forecast	t Method	Bas	se Foreca	st	Forec	ast Adjust	tments	Adjus	ted-Forec	ast
Years	S	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	3-YR Linear	3,235	3,184	3,132	274	183	175	3,509	3,367	3,307
Non-Labor	3-YR Linear	14,415	16,805	19,194	173	51	45	14,588	16,856	19,239
NSE	3-YR Linear	0	0	0	0	0	0	0	0	0
Tota	I	17,651	19,988	22,326	447	234	220	18,098	20,222	22,546
FTE	3-YR Linear	23.3	22.3	21.3	4.2	3.3	3.2	27.5	25.6	24.5

#### Forecast Adjustment Details:

i orecast Aujust								
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 FOF-Ongo	bing	-189	0	0	-189	-1.9	1-Sided Adj	RPISANES20161201091630437
Explanation:	FOF- ongo	oing saving	js					
2017 Other		363	0	0	363	5.1	1-Sided Adj	RPISANES20161203093927840
Explanation:	No class v	vas held in	2016. Co	st estim	-	d on 12 m	onths in class a	n January 2017 for 2-years. & 12 months OJT
2017 Other		0	36	0	36	0.0	1-Sided Adj	RPISANES20161203093950257
Explanation:	SCADA S of the mai		•	Maintena	ance. The	non labor	estimate repres	sents the incremental costs
2017 Other		100	0	0	100	1.0	1-Sided Adj	RPISANES20161203094110553
Explanation:	Two mana linear tren	•			disabilty ir	1 2016. Ex	pense was not	caputred as part of the
2017 FOF-Imple	ementation	0	137	0	137	0.0	1-Sided Adj	TSWETEK20170222145634633
Explanation:	Cost of FC	OF implem	entation					
2017 Total		274	173	0	447	4.2		
2018 FOF-Ongo	bing	-280	0	0	-280	-2.8	1-Sided Adj	RPISANES20161201091706637
Explanation:	FOF- ongo	oing saving	js					
2018 Other		363	0	0	363	5.1	1-Sided Adj	RPISANES20161203094246180

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 52 of 332

Area: Witness:	Williar	TRIC DIST n H. Speer						
Category:		ectric Distrik						
Category-Sub:		ctric Distrib	-		Operation			
Workpaper:	TLDO	04.000 - LI		Sindution		5		
Year Adj Gr	<u>oup</u>	Labor I	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj_Type</u>	RefID
Explanation:	No class w	as held in	2016. Co	ost estim	-	d on 12 n	nonths in class	n January 2017 for 2-years. & 12 months OJT
2018 Other		0	40	0	40	0.0	1-Sided Adj	RPISANES20161203094322513
Explanation:	SCADA Sy of the main			Maintena	ance. The	non labor	estimate repres	sents the incremental costs
2018 Other		100	0	0	100	1.0	1-Sided Adj	RPISANES20161203094404397
Explanation:	Two mana linear trend	-			disabilty ir	2016. Ex	pense was not	caputred as part of the
2018 FOF-Impl	ementation	0	11	0	11	0.0	1-Sided Adj	TSWETEK20170222145714067
Explanation:	Cost of FC	)F impleme	entation					
2018 Total		183	51	0	234	3.3		
2019 FOF-Ong		-288	0	0	-288	-2.9	1-Sided Adj	RPISANES20161201091722327
2019 FOF-Ong Explanation:	oing FOF- Ong			0	-288	-2.9	1-Sided Adj	RPISANES20161201091722327
-				0	-288 363	-2.9 5.1	1-Sided Adj 1-Sided Adj	RPISANES20161201091722327 RPISANES20161203094459867
Explanation:	FOF- Ongo Safety and	oing saving 363 I reliability. vas held in	0 Class of 2016. Cc	0 f 9 Distri ost estim	363 bution Syst ate is base	5.1 em Opera	1-Sided Adj ations to start in	
Explanation: 2019 Other	FOF- Ong Safety and No class w	oing saving 363 I reliability. vas held in	0 Class of 2016. Cc	0 f 9 Distri ost estim	363 bution Syst ate is base	5.1 em Opera	1-Sided Adj ations to start in	RPISANES20161203094459867 January 2019 for 2-years.
Explanation: 2019 Other Explanation:	FOF- Ong Safety and No class w contributin	oing saving 363 I reliability. vas held in g to capital 0 ystem Supp	0 Class of 2016. Co work. To 45 port and I	0 f 9 Distri ost estim otal cost 0	363 bution Syst ate is base = \$363k 45	5.1 em Opera d on 12 n 0.0	1-Sided Adj ations to start in nonths in class 1-Sided Adj	RPISANES20161203094459867 January 2019 for 2-years. & 12 months OJT
Explanation: 2019 Other Explanation: 2019 Other	FOF- Onge Safety and No class w contributin	oing saving 363 I reliability. vas held in g to capital 0 ystem Supp	0 Class of 2016. Co work. To 45 port and I	0 f 9 Distri ost estim otal cost 0	363 bution Syst ate is base = \$363k 45	5.1 em Opera d on 12 n 0.0	1-Sided Adj ations to start in nonths in class 1-Sided Adj	RPISANES20161203094459867 January 2019 for 2-years. & 12 months OJT RPISANES20161203094538963
Explanation: 2019 Other Explanation: 2019 Other Explanation:	FOF- Onge Safety and No class w contributin SCADA Sy of the main	oing saving 363 I reliability. vas held in g to capital 0 ystem Supp ntenance c 100 gement en	0 Class of 2016. Co I work. To 45 port and I ontract. 0 nployees	0 f 9 Distri ost estim otal cost 0 Maintena 0 were on	363 bution Syst ate is base = \$363k 45 ance. The 100	5.1 em Opera d on 12 n 0.0 non labor 1.0	1-Sided Adj ations to start in nonths in class 1-Sided Adj estimate repres 1-Sided Adj	RPISANES20161203094459867 January 2019 for 2-years. & 12 months OJT RPISANES20161203094538963 sents the incremental costs
Explanation: 2019 Other Explanation: 2019 Other Explanation: 2019 Other	FOF- Ong Safety and No class w contributin SCADA Sy of the main	oing saving 363 I reliability. vas held in g to capital 0 ystem Supp ntenance c 100 gement en	0 Class of 2016. Co I work. To 45 port and I ontract. 0 nployees	0 f 9 Distri ost estim otal cost 0 Maintena 0 were on	363 bution Syst ate is base = \$363k 45 ance. The 100	5.1 em Opera d on 12 n 0.0 non labor 1.0	1-Sided Adj ations to start in nonths in class 1-Sided Adj estimate repres 1-Sided Adj	RPISANES20161203094459867January 2019 for 2-years.January 2019 for 2-years.12 months OJTRPISANES20161203094538963sents the incremental costsRPISANES20161203094625527

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub:	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

## Determination of Adjusted-Recorded (Incurred Costs):

	2012 (\$000) 2012	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
corded (Nominal \$)*					
Labor	2,708	3,244	2,733	3,272	2,621
Non-Labor	8,241	7,144	8,636	9,355	12,534
NSE	0	0	0	0	0
Total	10,949	10,388	11,369	12,627	15,155
FTE	20.6	27.0	22.2	25.0	19.1
ljustments (Nominal \$) **	۲.				
Labor	-228	-193	-132	-57	0
Non-Labor	-765	-920	-883	-743	0
NSE	0	0	0	0	0
Total	-993	-1,113	-1,015	-799	0
FTE	-2.5	-1.7	-1.4	-0.5	0.0
corded-Adjusted (Nomir	nal \$)				
Labor	2,480	3,051	2,601	3,216	2,621
Non-Labor	7,476	6,224	7,753	8,612	12,534
NSE	0	0	0	0	0
Total	9,956	9,274	10,354	11,828	15,155
FTE	18.1	25.3	20.8	24.5	19.1
cation & Sick (Nominal \$	\$)				
Labor	359	484	415	496	435
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	359	484	415	496	435
FTE	2.9	4.4	3.7	4.3	3.5
calation to 2016\$					
Labor	263	245	142	88	0
Non-Labor	168	65	2	8	0
NSE	0	0	0	0	0
Total	431	310	144	96	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	3,102	3,780	3,158	3,800	3,055
Non-Labor	7,644	6,288	7,756	8,620	12,534
NSE	0	0	0	0	0
Total	10,746	10,068	10,914	12,420	15,590
FTE	21.0	29.7	24.5	28.8	22.6

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 54 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub:	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years 2012 2013 2014 2015 2016								
Labor	-	-228	-193	-132	-57	0			
Non-Labor		-765	-920	-883	-743	0			
NSE		0	0	0	0	0			
	Total	-993	-1,113	-1,015	-799	0			
FTE		-2.5	-1.7	-1.4	-0.5	0.0			

#### Detail of Adjustments to Recorded:

Year	<u>Adj Grou</u>	<u>up Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2012	Other	-228	0	0	-2.5	CCTR Transf To 2100-3963.000	RPISANES20161129101629430
Explanat	tion: Co	sts dedicated to	weather				
2012	Other	56	0	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129101757760
Explanat	t <b>ion:</b> Uni	on labor costs					
2012	Other	-56	0	0	0.0	CCTR Transf To 2100-0128.000	RPISANES20161129101757760
Explanat	t <b>ion:</b> Uni	on labor costs					
2012	Other	17	0	0	0.1	CCTR Transf From 2100-3616.000	RPISANES20161129102241260
Explanat	t <b>ion:</b> Uni	on labor costs					
2012	Other	-17	0	0	-0.1	CCTR Transf To 2100-0128.000	RPISANES20161129102241260
Explanat	t <b>ion:</b> Uni	on labor costs					
2012	Other	0	0	0	0.4	CCTR Transf From 2100-3616.000	RPISANES20161129102404323
Explanat	t <b>ion:</b> mo	ve the fte comp	onent of	labor \$	adjus	stment of \$56 256.	
2012	Other	0	0	0	-0.4	CCTR Transf To 2100-0128.000	RPISANES20161129102404323
Explanat	t <b>ion:</b> mo	ve the fte comp	onent of	labor \$	adjus	stment of \$56 256.	
2012	Other	317	0	0	1.4	CCTR Transf From 2100-3616.000	RPISANES20161129102635927
Explanat	t <b>ion:</b> uni	union labor costs					
2012	Other	-317	0	0	-1.4	CCTR Transf To 2100-0128.000	RPISANES20161129102635927
Explanat	t <b>ion:</b> uni	on labor costs					
2012	Other	2	0	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129102809090
Explanat	t <b>ion:</b> Uni	on labor costs					

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub:	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

<u>Year</u>	<u>Adj Group</u>	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2012	Other	-2	0	0	0.0 CC	CTR Transf To 2100-0128.000	RPISANES20161129102809090
Explanat	tion: Union	labor costs					
2012	Other	0	-6	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129102934513
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	7	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129103114887
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-7	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129103224620
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-7	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129103427403
Explanat	tion: revers	al of previou	s adjustme	ent (ad	ded whe	en should have been subtracted)	
2012	Other	0	-7	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129103521060
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-11	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129103702747
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-31	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129103821940
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-40	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129103942040
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-94	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129104135243
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-114	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129104246397
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-184	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129104401950
Explana	tion: Costs	dedicated to	weather				
2012	Other	0	-229	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129104516093
Explana	tion: Costs	dedicated to	weather				
2012	Other	0	44	0	0.0 CC	CTR Transf To 2100-3963.000	RPISANES20161129104641717
Explana	tion: Costs	dedicated to	weather				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub:	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

Explanation:         correct previous adjustment (need to subtract rather than add)           2012         Other         0         -44         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129104849953           Explanation:         Costs dedicated to weather         -         -         -         -           2013         Other         -193         0         0         -1.7         CCTR Transf To 2100-3963.000         RPISANES20161129105150133           Explanation:         Costs dedicated to weather         -         -         -         -           2013         Other         0         -11         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129105435313           Explanation:         Costs dedicated to weather         -         -         -         -           2013         Other         0         -10         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129105435313           Explanation:         Costs dedicated to weather         -         -         -         -           2014         Other         -193         -20         0         -1.7         -           2014         Other         -132         0         0         -1.4         CCTR Tran	<u>Year</u>	<u>Adj</u> G	roup Labor	<u>NLbr</u>	<u>NSE</u>	<u>FT</u>	E <u>Adi Type</u>	RefID
2012       Other       0       -44       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129104849953         Explanation:       Costs dedicated to weather	2012	Othe	- 0	-44	0	0.0	CCTR Transf To 2100-3963.000	RPISANES20161129104805467
Explanation:Costs dedicated to weather2012 Total-228-7650-2.52013Other-193001.7CCTR Transf To 2100-3963.000RPISANES20161129105150133Explanation:Costs dedicated to weather2013Other0-1.100.0CCTR Transf To 2100-3963.000RPISANES20161129105435313Explanation:Costs dedicated to weather2013Other0-90900.0CCTR Transf To 2100-3963.000RPISANES20161129110641120Explanation:Costs dedicated to weather </td <td>Explanat</td> <td>ion: o</td> <td>correct previous</td> <td>adjustment</td> <td>(need t</td> <td>o sub</td> <td>otract rather than add)</td> <td></td>	Explanat	ion: o	correct previous	adjustment	(need t	o sub	otract rather than add)	
2012 Total-228-7650-2.52013Other-19300-1.7CCTR Transf To 2100-3963.000RPISANES20161129105150133Explanation:Costs dedicated to weather0-1100.0CCTR Transf To 2100-3963.000RPISANES20161129105435313Explanation:Costs dedicated to weather0-90900.0CCTR Transf To 2100-3963.000RPISANES20161129105435313Explanation:Costs dedicated to weather0-90900.0CCTR Transf To 2100-3963.000RPISANES2016112910641120Explanation:Costs dedicated to weather0-0.0CCTR Transf To 2100-3963.000RPISANES20161129110641120Explanation:Costs dedicated to weather	2012	Othe	- 0	-44	0	0.0	CCTR Transf To 2100-3963.000	RPISANES20161129104849953
2013       Other       -193       0       0       -1.7       CCTR Transf To 2100-3963.000       RPISANES20161129105150133         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129105435313         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129105435313         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110641120         Explanation:       Costs dedicated to weather       2013       Other       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110641120         Explanation:       Costs dedicated to weather       2014       Other       -132       0       0       -1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       2014       Other       -132       0       0.0       CTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       2014       Other       -132       0       0.0       CTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather       2014	Explanati	ion: (	Costs dedicated	to weather				
Explanation:         Costs dedicated to weather           2013         Other         0         -11         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129105435313           Explanation:         Costs dedicated to weather               2013         Other         0         -909         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129110641120           Explanation:         Costs dedicated to weather               2014         Other         -193         -920         0         -1.4         CCTR Transf To 2100-3963.000         RPISANES20161129110824220           Explanation:         Costs dedicated to weather               2014         Other         -132         0         0         -1.4         CCTR Transf To 2100-3963.000         RPISANES20161129110824220           Explanation:         Costs dedicated to weather                2014         Other         0         .883         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129110946767           Explanation:         Costs dedicated to weather <td>2012 Tota</td> <td>al</td> <td>-228</td> <td>-765</td> <td>0</td> <td>-2.5</td> <td></td> <td></td>	2012 Tota	al	-228	-765	0	-2.5		
Explanation:         Costs dedicated to weather           2013         Other         0         -11         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129105435313           Explanation:         Costs dedicated to weather               2013         Other         0         -909         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129110641120           Explanation:         Costs dedicated to weather               2013         Other         0         -909         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129110641120           Explanation:         Costs dedicated to weather               2014         Other         -132         0         0         -1.4         CCTR Transf To 2100-3963.000         RPISANES20161129110824220           Explanation:         Costs dedicated to weather               2014         Other         0         -883         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129110946767           Explanation:         Costs dedicated to weather								
2013       Other       0       -11       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129105435313         Explanation:       Costs dedicated to weather       0       -90.9       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129105435313         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110641120         Explanation:       Costs dedicated to weather       0       0       1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       0       -1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       0       -1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110846767         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather       0       0.0       0.0       CTR Transf To 2100-3963.000       RPISANES20161129314937         Explanation:       Dec 2015 MyTime Missing Labor Accuration       Costs decicated to weather       0       0.0       0.0       CTR Transf To 2100-3963.000       RPISANES201611291112917014970 <td>2013</td> <td>Othe</td> <td>-193</td> <td>0</td> <td>0</td> <td>-1.7</td> <td>CCTR Transf To 2100-3963.000</td> <td>RPISANES20161129105150133</td>	2013	Othe	-193	0	0	-1.7	CCTR Transf To 2100-3963.000	RPISANES20161129105150133
Explanation:       Costs dedicated to weather         2013       Other       0       -909       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110641120         Explanation:       Costs dedicated to weather       -       -       -       -       -         2014       Other       -132       0       0       -1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       -       -       -       -       -         2014       Other       -132       0       0       -1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       -<	Explanati	ion: (	Costs dedicated	to weather				
2013Other0-90900.0CCTR Transf To 2100-3963.000RPISANES20161129110641120Explanation:Costs dedicated to weather-133-9200-1.72014Other-13200-1.4CCTR Transf To 2100-3963.000RPISANES20161129110824220Explanation:Costs dedicated to weather	2013	Othe	- 0	-11	0	0.0	CCTR Transf To 2100-3963.000	RPISANES20161129105435313
Explanation:Costs dedicated to weather2013 Total-193-9200-1.72014Other-13200-1.4CCTR Transf To 2100-3963.000RPISANES20161129110824220Explanation:Costs dedicated to weather	Explanati	ion: (	Costs dedicated	to weather				
2013 Total       -193       -920       0       -1.7         2014       Other       -132       0       0       -1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather          RPISANES20161129110824220         2014       Other       0       -883       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather              2014       Other       0       -883       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather              2014       Total       -132       -883       0       0.1            2014       Total       -132       -883       0       0.1             2014       Total       -132       -883       0       0.4       1-Sided Adj       RPISANES20161112093914937         Explanation:       Dec 2015       My       0       0.9       CCTR Transf To 2100-3963.000	2013	Othe	- 0	-909	0	0.0	CCTR Transf To 2100-3963.000	RPISANES20161129110641120
2014       Other       -1.32       0       0       -1.4       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       2014       Other       0       -883       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110824220         Explanation:       Costs dedicated to weather       2014       Other       0       -883       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather       2014       -132       -883       0       1.4         2014       Other       40       0       0       0.4       1-Sided Adj       RPISANES2016112093914937         Explanation:       Dec 2015 MyTime Missing Labor Accruat       2015       Other       -97       0       0.9       CCTR Transf To 2100-3963.000       RPISANES2016112911114970         Explanation:       Costs dedicated to weather       2015       Other       -97       0       0.9       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       2015       Other       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710 <t< td=""><td>Explanat</td><td>ion: (</td><td>Costs dedicated</td><td>to weather</td><td></td><td></td><td></td><td></td></t<>	Explanat	ion: (	Costs dedicated	to weather				
Explanation:       Costs dedicated to weather         2014       Other       0       -883       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather       -132       -883       0       -1.4         2014       Other       40       0       0       0.4       1-Sided Adj       RPISANES2016112093914937         Explanation:       Dec 2015 MyTime Missing Labor Accrual       RPISANES20161112093914937       RPISANES20161112093914937         Explanation:       Dec 2015 MyTime Missing Labor Accrual       RPISANES2016111209111114970         Explanation:       Costs dedicated to weather       -97       0       0       -0.9       CCTR Transf To 2100-3963.000       RPISANES20161129111114970         Explanation:       Costs dedicated to weather	2013 Tota	al	-193	-920	0	-1.7		
Explanation:       Costs dedicated to weather         2014       Other       0       -883       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather       -132       -883       0       -1.4         2014       Other       40       0       0       0.4       1-Sided Adj       RPISANES2016112093914937         Explanation:       Dec 2015 MyTime Missing Labor Accrual       RPISANES20161112093914937       RPISANES20161112093914937         Explanation:       Dec 2015 MyTime Missing Labor Accrual       RPISANES2016111209111114970         Explanation:       Costs dedicated to weather       -97       0       0       -0.9       CCTR Transf To 2100-3963.000       RPISANES20161129111114970         Explanation:       Costs dedicated to weather								
2014       Other       0       -883       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129110946767         Explanation:       Costs dedicated to weather       2014       132       -883       0       -1.4         2015       Other       40       0       0.1       0.4       1-Sided Adj       RPISANES20161112093914937         Explanation:       Dec 2015 MyTime Missing Laboratorial       CCTR Transf To 2100-3963.000       RPISANES20161112093914937         Explanation:       Dec 2015 MyTime Missing Laboratorial       CCTR Transf To 2100-3963.000       RPISANES2016112911114970         Explanation:       Costs dedicated to weather       2015       Other       -97       0       0.9       CCTR Transf To 2100-3963.000       RPISANES2016112911114970         Explanation:       Costs dedicated to weather       2015       Other       9       0.0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       2015       0       0.0       0.0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710	2014	Othe	-132	0	0	-1.4	CCTR Transf To 2100-3963.000	RPISANES20161129110824220
Explanation:       Costs dedicated to weather         2014 Total       -132       -883       0       -1.4         2015       Other       40       0       0       0.4       1-Sided Adj       RPISANES20161112093914937         Explanation:       Dec 2015 MyTime Missing Labor Accrual       Dec 2015 MyTime Missing Labor Accrual       RPISANES20161129111114970         2015       Other       -97       0       0       -0.9       CCTR Transf To 2100-3963.000       RPISANES20161129111114970         Explanation:       Costs dedicated to weather       2015       Other       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       2015       Other       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710	Explanati	ion: (	Costs dedicated	to weather				
2014 Total       -132       -883       0       -1.4         2015       Other       40       0       0.4       1-Sided Adj       RPISANES20161112093914937         Explanation:       Dec 2015 MyTime Missing Labor Accrual       2015       Other       -97       0       0.9       CCTR Transf To 2100-3963.000       RPISANES20161129111114970         Explanation:       Costs dedicated to weather       2015       Other       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710	2014	Othe	- 0	-883	0	0.0	CCTR Transf To 2100-3963.000	RPISANES20161129110946767
2015       Other       40       0       0       0.4       1-Sided Adj       RPISANES20161112093914937         Explanation:       Dec 2015 VTIME VISING Laboratorial       Dec 2015 VTIME VISING Laboratorial       RPISANES20161112093914937         2015       Other       -97       0       0       -0.9       CCTR Transf To 2100-3963.000       RPISANES2016112911114970         Explanation:       Costs dedicated to weather             2015       Other       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather        0       0.0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710	Explanati	ion: (	Costs dedicated	to weather				
Explanation:       Dec 2015 MyTime Missing Labor Accrual         2015       Other       -97       0       0       -0.9       CCTR Transf To 2100-3963.000       RPISANES2016112911114970         Explanation:       Costs dedicated to weather       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       0       0.0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710	2014 Tota	al	-132	-883	0	-1.4		
Explanation:       Dec 2015 MyTime Missing Labor Accrual         2015       Other       -97       0       0       -0.9       CCTR Transf To 2100-3963.000       RPISANES2016112911114970         Explanation:       Costs dedicated to weather       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       0       0.0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710								
2015       Other       -97       0       0       -0.9       CCTR Transf To 2100-3963.000       RPISANES2016112911114970         Explanation:       Costs dedicated to weather       2015       Other       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710	2015	Othe	40	0	0	0.4	1-Sided Adj	RPISANES20161112093914937
Explanation:       Costs dedicated to weather         2015       Other       0       -743       0       0.0       CCTR Transf To 2100-3963.000       RPISANES20161129111232710         Explanation:       Costs dedicated to weather       Costs dedicated to weather       Costs dedicated to weather	Explanat	ion: [	Dec 2015 MyTim	e Missing L	abor A	ccrua	l	
2015         Other         0         -743         0         0.0         CCTR Transf To 2100-3963.000         RPISANES20161129111232710           Explanation:         Costs dedicated to weather         Costs dedicated to weather         Costs dedicated to weather	2015	Othe	-97	0	0	-0.9	CCTR Transf To 2100-3963.000	RPISANES20161129111114970
Explanation: Costs dedicated to weather	Explanati	ion: (	Costs dedicated	to weather				
	2015	Othe	- 0	-743	0	0.0	CCTR Transf To 2100-3963.000	RPISANES20161129111232710
2015 Total -57 -743 0 -0.5	Explanat	ion: (	Costs dedicated	to weather				
	2015 Tota	al	-57	-743	0	-0.5		

Area:	ELECTRIC DISTRIBUTION						
Witness:	William H. Speer						
Category:	D. Electric Distribution Operations						
Category-Sub:	1. Electric Distribution Operations						
Workpaper:	1ED004.000 - Electric Distribution Operations						
<u>Year Adj Grou</u>	<u>p Labor NLbr NSE FTE</u>	Adj Type	RefID				

2016 Total	

0

0

0 0.0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	D. Electric Distribution Operations
Category-Sub:	1. Electric Distribution Operations
Workpaper:	1ED004.000 - Electric Distribution Operations

#### RAMP Item # 1

Ref ID: TSWETEK20170305115421610

RAMP Chapter: SDG&E-17

Program Name: Distribution System Operators • Working Foreman-Sys Oprs

Program Description: Joint TSO/DSO training program

## **Risk/Mitigation:**

Risk: "Workforce Planning": Loss of employees with deep

Mitigation: "Workforce Planning": Loss of employees with deep knowledge, understanding and experience in Operat

Forecast CPUC Cost Estimates (\$000)							
	2017	<u>2018</u>	2019				
Low	29	25	22				
High	36	29	27				
Funding Source: CPUC-GRC							
Forecast Method: Zero-Based							
Work Type: Non-Mandated							
Work Type Citation: N/A							

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 32

Explanation: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	E. Kearny Operations Services
Workpaper:	1ED006.000

## Summary for Category: E. Kearny Operations Services

		In 2016\$ (000) Incu	Irred Costs	
	Adjusted-Recorded			
	2016	2017	2018	2019
Labor	1,210	1,981	1,981	1,981
Non-Labor	140	152	152	152
NSE	0	0	0	0
Total	1,350	2,133	2,133	2,133
FTE	12.4	20.4	20.4	20.4

## Workpapers belonging to this Category:

1ED006.000 Kearny Ope	erations Services			
Labor	1,210	1,981	1,981	1,981
Non-Labor	140	152	152	152
NSE	0	0	0	0
Total	1,350	2,133	2,133	2,133
FTE	12.4	20.4	20.4	20.4

Beginning of Workpaper 1ED006.000 - Kearny Operations Services

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	E. Kearny Operations Services
Category-Sub	1. Kearny Operations Services
Workpaper:	1ED006.000 - Kearny Operations Services

#### **Activity Description:**

There are four functional work groups in the Kearny Maintenance Shops and Lab (Shop): (1) Tool Repair Group - the Shop maintains, repairs, fabricates, and acquires tooling, such as live-line tools, hotsticks, electric and hydraulic equipment and hand-tools. This is instrumental in maintaining the safety of the electric line and substation employees. (2) Apparatus Group - the condition-based maintenance program has necessitated the replacement of an increased number of electrical equipment. This includes the disposal or refurbishment of transformers, capacitors, switches, breakers, and bushings, along with associated gas and oil reclamation and recycling. Environmental concerns have been instrumental in the decision to scrap versus refurbishment. (3) Transformer Repair & High Voltage Testing - the Shop is a certified high voltage test station which tests to confirm the electrical condition of transformers, regulators, mechanical jumpers, grounds, hot sticks and other live line tools and equipment. Due to a fatality in the company in May 2008, there has been an increased demand for testing in the Shop to ensure tool testing compliance. (4) Protective Equipment Testing Lab - the Shop is certified to inspect and test rubber goods used for electrical work personal protection.

#### Forecast Explanations:

## Labor - 5-YR Average

A five year average plus incremental was used to forecast labor for this work group. The tool and rubber goods safety tests are performed on timebased cycles, so even though the number and the cost can vary from year to year, an average provides the best estimate for a typical year.

#### Non-Labor - 5-YR Average

A five year average plus incremental was used to forecast non labor for this work group. The tool and rubber goods safety tests are performed on timebased cycles, so even though the number and the cost can vary from year to year, an average provides the best estimate for a typical year.

#### NSE - 5-YR Average

N/A

#### Summary of Results:

	In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	Ad	justed-Fore	cast			
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	1,785	1,841	1,421	1,590	1,210	1,982	1,982	1,982	
Non-Labor	193	117	182	127	140	152	152	152	
NSE	0	0	0	0	0	0	0	0	
Total	1,978	1,959	1,603	1,717	1,349	2,134	2,134	2,134	
FTE	20.9	21.2	15.5	17.0	12.4	20.4	20.4	20.4	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	E. Kearny Operations Services
Category-Sub:	1. Kearny Operations Services
Workpaper:	1ED006.000 - Kearny Operations Services

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs										
Forecas	t Method	Base Forecast			Forecast Adjustments			Adjusted-Forecast		
Years	s	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	5-YR Average	1,569	1,569	1,569	412	412	412	1,981	1,981	1,981
Non-Labor	5-YR Average	152	152	152	0	0	0	152	152	152
NSE	5-YR Average	0	0	0	0	0	0	0	0	0
Tota	d	1,721	1,721	1,721	412	412	412	2,133	2,133	2,133
FTE	5-YR Average	17.4	17.4	17.4	3.0	3.0	3.0	20.4	20.4	20.4

#### Forecast Adjustment Details:

<u>Year</u> <u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 Other	412	0	0	412	3.0	1-Sided Adj	TSWETEK20170309082247657

#### Explanation:

**n:** Kearny Operations Services is creating a more formalized and robust Substation Electrician training program which includes the following areas:

- 1. Journeyman required and elective training
- 2. Crew Lead elective training
- 3. Working Foreman required training
- 4. Annual EPZ required training

The purpose of the program is to increase the knowledge base, skill level, and confidence of our union employees when performing their daily tasks. By doing so, we will create a safer work environment with more engaged employees. The program also offers career development guidance for those interested in progressing through the ranks of the union or who want to seek opportunities in management/administration. In order to accomplish the development, administration and tracking of a program of this magnitude, resources are required. We are asking for 3 FTE's calculated at \$412K annually; broken down as follows: one Training & Development Supervisor (\$150k), two Performance Support Analysts (\$125k each), and annual training/development for the three FTE's (who are all instructors) is \$12k.

2017 Total	412	0	0	412	3.0		
2018 Other	412	0	0	412	3.0	1-Sided Adj	TSWETEK20170309082300267
Explanation:	Enhance Substation Ele	ectrician	Training	) Program			
2018 Total	412	0	0	412	3.0		
2018 Total	412	0	0	412	3.0		
2018 Total 2019 Other	<b>412</b> 412	<b>0</b> 0	<b>0</b>	<b>412</b> 412	<b>3.0</b> 3.0	1-Sided Adj	TSWETEK20170309082319220

Note: Totals may include rounding differences.

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer

Area:	ELECTRIC DIS	TRIBUTI	ON				
Witness:	William H. Spee	er					
Category:	E. Kearny Oper	ations Se	rvices				
Category-Sub:	1. Kearny Oper	ations Se	rvices				
Workpaper:	1ED006.000 - H	Kearny Op	perations	Services			
Year Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2019 Total	412	0	0	412	3.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	E. Kearny Operations Services
Category-Sub:	1. Kearny Operations Services
Workpaper:	1ED006.000 - Kearny Operations Services

## Determination of Adjusted-Recorded (Incurred Costs):

	a-Recorded (Incurred Cos 2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*	· · · ·				
Labor	1,427	1,486	1,171	1,217	981
Non-Labor	189	116	182	101	123
NSE	0	0	0	0	0
Total	1,616	1,602	1,353	1,318	1,104
FTE	18.0	18.0	13.2	12.9	9.9
djustments (Nominal \$) *	*				
Labor	0	0	0	128	56
Non-Labor	0	0	0	26	17
NSE	0	0	0	0	0
Total	0	0	0	154	73
FTE	0.0	0.0	0.0	1.6	0.6
ecorded-Adjusted (Nomin	nal \$)				
Labor	1,427	1,486	1,171	1,345	1,038
Non-Labor	189	116	182	127	140
NSE	0	0	0	0	0
Total	1,616	1,602	1,353	1,472	1,177
FTE	18.0	18.0	13.2	14.5	10.5
acation & Sick (Nominal	\$)				
Labor	207	236	187	208	172
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	207	236	187	208	172
FTE	2.9	3.1	2.4	2.5	1.9
scalation to 2016\$					
Labor	151	119	64	37	0
Non-Labor	4	1	0	0	0
NSE	0	0	0	0	0
Total	156	121	64	37	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	tant 2016\$)				
Labor	1,785	1,841	1,421	1,590	1,210
Non-Labor	193	117	182	127	140
NSE	0	0	0	0	0
Total	1,978	1,959	1,603	1,717	1,349
FTE	20.9	21.1	15.6	17.0	12.4

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	E. Kearny Operations Services
Category-Sub:	1. Kearny Operations Services
Workpaper:	1ED006.000 - Kearny Operations Services

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
Years 2012 2013 2014 2015 2016								
Labor		0	0	0	128	56		
Non-Labor		0	0	0.037	26	17		
NSE		0	0	0	0	0		
	Total	0	0	0.037	154	73		
FTE		0.0	0.0	0.0	1.6	0.6		

#### Detail of Adjustments to Recorded:

<u>Year</u>	<u>Adj G</u>	roup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2012 Tota	al		0	0	0	0.0		
2013 Tota	al		0	0	0	0.0		
2014	Othe	r	0	0	0	0.0	CCTR Transf From 2100-3941.000	RPISANES20161109212257383
Explanati						• •	materials management cost center 210 cost center 2100-0238.	0-3941, are now under
2014	Othe	r	0	0	0	0.0	CCTR Transf From 2100-3941.000	RPISANES20161109213255720
Explanation:		o correct	previous	incorrec	t entry			
2014	Othe	r	0	0	0	0.0	CCTR Transf From 2100-3941.000	RPISANES20161109213606677
Explanati	ion: (	Costs are	now cap	tured in I	Kearny	Opera	ations Services workpaper, cost center 2	100-0238.
2014 Tota	al		0	0	0	0.0		
2015	Othe	r	119	26	0	1.5	CCTR Transf From 2100-3941.000	RPISANES20161109214246940
Explanati	ion: a	costs are	now capt	ured in k	Kearny	Opera	tions Services workpaper, cost center 2	100-0238
2015	Othe	r	9	0	0	0.1	1-Sided Adj	RPISANES20161112094113710
Explanation: Dec 2015 MyTime Missing Labor Accrual		al						
2015 Tota	al		128	26	0	1.6		
2016	Othe	r	56	17	0	0.6	CCTR Transf From 2100-3941.000	RPISANES20170224193115193

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	E. Kearny Operations Services
Category-Sub:	1. Kearny Operations Services
Workpaper:	1ED006.000 - Kearny Operations Services

Year	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
Explanat	ion:	costs fro center C		nter 3941	are nov	/ captu	red in Kearny Operations Services workpape	er 1ED006, cost
2016 Tota	al		56	17	0	0.6		

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:F. Grid OperationsWorkpaper:1ED008.000

## Summary for Category: F. Grid Operations

		In 2016\$ (000) Incu	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	332	332	332	332
Non-Labor	335	235	449	235
NSE	0	0	0	0
Total	667	567	781	567
FTE	2.8	2.8	2.8	2.8

## Workpapers belonging to this Category:

#### 1ED008.000 Grid Operations

Labor	332	332	332	332
Non-Labor	335	235	449	235
NSE	0	0	0	0
Total	667	567	781	567
FTE	2.8	2.8	2.8	2.8

Beginning of Workpaper 1ED008.000 - Grid Operations

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	F. Grid Operations
Category-Sub	1. Grid Operations
Workpaper:	1ED008.000 - Grid Operations

#### **Activity Description:**

The Electronic Control Technician is responsible for all Supervisory, Control & Data Acquisition (SCADA) equipment that interfaces with both the Transmission Emergency Management Systems (EMS) and Distribution Operations master stations, system totals & major intertie load reads to the Independent System Operator (ISO), as well as the A- & AV signals from customer facilities to SDG&E. The Mission Control Training Team provides initial and continual training for Distribution System Operators, Transmission System Operators and Operations Shift Supervisors as well as Authorization training for all operating districts personnel and contractors that work on the SDG&E electrical systems for distribution and transmission, including Generator Operators within SDG&E footprint.

#### **Forecast Explanations:**

#### Labor - Base YR Rec

The labor forecast utilized the base year 2016. Base year 2016 includs the Labor assoicate with the new Mission Control Training Section that was developed at the beginning of 2016, making base year the most representative estimate for the next three years.

#### Non-Labor - Base YR Rec

Non-Labor costs are also based on the 2016 base year methodology plus incremental pressure adjustments, because it best reflects current and future operating requirements due to a new Mission Control Training Section that was developed at the beginning of 2016. There is an incremental downward adjustment for non-labor is due to a non-recurring costs associated with developing a new training group in the Base Year.

#### NSE - Base YR Rec

N/A

#### Summary of Results:

[		In 2016\$ (000) Incurred Costs									
		Adju	isted-Recor	ded		Adjusted-Forecast					
Years	2012	2013	2014	2015	2016	2017	2018	2019			
Labor	276	98	109	200	332	332	332	332			
Non-Labor	26	36	39	46	335	235	449	235			
NSE	0	0	0	0	0	0	0	0			
Total	303	134	148	246	667	567	781	567			
FTE	2.4	1.3	1.1	1.8	2.8	2.9	2.9	2.9			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	F. Grid Operations
Category-Sub:	1. Grid Operations
Workpaper:	1ED008.000 - Grid Operations

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs									
Forecast	t Method	Bas	se Foreca	st	Forecast Adjustments			Adjusted-Forecast		
Years	S	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	Base YR Rec	332	332	332	0	0	0	332	332	332
Non-Labor	Base YR Rec	335	335	335	-100	114	-100	235	449	235
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Total		667	667	667	-100	114	-100	567	781	567
FTE	Base YR Rec	2.8	2.8	2.8	0.0	0.0	0.0	2.8	2.8	2.8

## Forecast Adjustment Details:

Year Adj Gro	up L	<u>abor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 Other		0	-100	0	-100	0.0	1-Sided Adj	ALLLACUN20170511140153917
Explanation:		a one tir	ne cost fr					This downward adjustment s, given a 2016 base year
2017 Total		0	-100	0	-100	0.0		
2018 RAMP Incr	emental	0	214	0	214	0.0	1-Sided Adj	ALLLACUN20170302143308120
Explanation:	antiquated EN	MS visua	alization to	ool and	control rooi	m. Tool w	ill help improve	on Project - Upgrade situational awareness for ervice agreement.
2018 Other		0	-100	0	-100	0.0	1-Sided Adj	ALLLACUN20170511140222653
Explanation:	2016 one time O&M non-labor cost associated with new training program. This downward adjustment is to remove a one time cost from 2016 that will not be seen in future years, given a 2016 base year estimate was utilized.							
2018 Total		0	114	0	114	0.0		
2019 Other		0	-100	0	-100	0.0	1-Sided Adj	ALLLACUN20170511140242843
Explanation:		a one tir	ne cost fr				•.•	This downward adjustment s, given a 2016 base year
2019 Total		0	-100	0	-100	0.0		

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer

Page 71 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	F. Grid Operations
Category-Sub:	1. Grid Operations
Workpaper:	1ED008.000 - Grid Operations

## Determination of Adjusted-Recorded (Incurred Costs):

·····.	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	221	79	90	143	282
Non-Labor	26	57	32	39	334
NSE	0	0	0	0	0
Total	247	136	122	182	616
FTE	2.1	1.1	0.9	1.3	2.4
djustments (Nominal \$) **	*				
Labor	0	0	0	26	3
Non-Labor	0	-21	6	8	1
NSE	0	0	0	0	0
Total	0	-21	6	34	4
FTE	0.0	0.0	0.0	0.2	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	221	79	90	169	285
Non-Labor	26	36	39	46	335
NSE	0	0	0	0	0
Total	247	115	129	215	620
FTE	2.1	1.1	0.9	1.5	2.4
acation & Sick (Nominal \$	\$)				
Labor	32	13	14	26	47
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	32	13	14	26	47
FTE	0.3	0.2	0.2	0.3	0.4
scalation to 2016\$					
Labor	23	6	5	5	0
Non-Labor	1	0	0	0	0
NSE	0	0	0	0	0
Total	24	7	5	5	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	276	98	109	200	332
Non-Labor	26	36	39	46	335
NSE	0	0	0	0	0
Total	303	134	148	246	667
FTE	2.4	1.3	1.1	1.8	2.8

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	F. Grid Operations
Category-Sub:	1. Grid Operations
Workpaper:	1ED008.000 - Grid Operations

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs										
	Years 2012 2013 2014 2015 2016									
Labor		0	0	0	26	3				
Non-Labor		0	-21	6	8	0.920				
NSE		0	0	0	0	0				
	Total –	0	-21	6	34	4				
FTE		0.0	0.0	0.0	0.2	0.0				

## Detail of Adjustments to Recorded:

Year	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012 Tota	al		0	0	0	0.0		
2013	Oth	er	0	-23	0	0.0	1-Sided Adj	RPISANES20161112121443470
Explanat	ion:	CAISO S	ettlement	(\$18k) a	IND NEF	RC Inv	voice (\$5k); Transmission-related charges	3
2013	Oth	er	0	2	0	0.0	CCTR Transf From 2100-0232.000	RPISANES20161122173928750
Explanat	ion:	move cos	sts to refle	ct transf	er to ne	w org	anziation where future costs will incur	
2013 Tota	al		0	-21	0	0.0		
2014	Oth	er	0	4	0	0.0	1-Sided Adj	RPISANES20161112121651543
Explanat	ion:	Adjust to	include F	C920 to	FC 925	char	ges not included in cost center 2100-023	l.
2014	Oth	er	0	8	0	0.0	1-Sided Adj	RPISANES20161112121817663
Explanat	ion:	Adjust to	include F	C920 to	FC 925	char	ges not included in cost center 2100-023	l.
2014	Oth	er	0	2	0	0.0	CCTR Transf From 2100-0232.000	RPISANES20161122174231283
Explanat	ion:	move cos	sts to refle	ct transf	er to ne	w org	anziation where future costs will be incur	red.
2014	Oth	er	0	-8	0	0.0	1-Sided Adj	RPISANES20161112121934883
Explanat	ion:	correct p	rior entry (	should b	oe refleo	cted ir	n 2015)	
2014 Tota	al		0	6	0	0.0		
2015	Oth	er	26	0	0	0.2	1-Sided Adj	RPISANES20161112094314397
Explanat	ion:	Dec 2015	5 MyTime	Missing	Labor A	Accrua	al	

Area:	E	ELECTRIC D	STRIBU	TION						
Witness:	١	William H. Speer								
Category:	F	Grid Opera	tions							
Category-Sul	b: ź	1. Grid Opera	tions							
Workpaper:		1ED008.000 -	Grid Op	eration	s					
<u>Year Ac</u>	lj Group	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	RefID			
2015 C	Other	0	8	0	0.0 1-Si	ded Adj	RPISANES20161112122041933			
Explanation:	Adjust	to include FC	920 to F	C 925	charges n	ot included in cost center 2100-	0231			
2015 C	Other	0	0	0	0.0 CC1	R Transf From 2100-0232.000	RPISANES20161122174322610			
Explanation:	move	costs to reflect	t transfe	r to nev	v organzia	tion where future costs will be	ncurred.			
2015 Total		26	8	0	0.2					
2016 C	Other	3	1	0	0.0 CCT	R Transf From 2100-0232.000	RPISANES20170224195436823			
Explanation:		costs from wo				nter 0232 to workpaper 1ED00	3, cost center 0230 to reflect			
2016 Total		3	1	0	0.0					

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	F. Grid Operations
Category-Sub:	1. Grid Operations
Workpaper:	1ED008.000 - Grid Operations

### RAMP Item # 1

Ref ID: ALLLACUN20170302144556650

RAMP Chapter: SDG&E-6

Program Name: Energy Management System Modernization Project

Program Description: Upgrade antiquated EMS visualization tool and control room. Addresses potential scenarios where tools and/or systems our operators utilize are not adequate for blackstart situation

#### **Risk/Mitigation:**

Risk: Fail to Blackstart

Mitigation: Modernization of Grid Control Centers

Forecast CPUC Cost Estimates (\$000)					
	2017	<u>2018</u>	<u>2019</u>		
Low	144	59	0		
High	160	65	0		
Funding Source: CPUC-GRC					
Forecast Method: Zero-Based					
Work Type: Non-Mandated					
Work Type Citation:					

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation:

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	F. Grid Operations
Category-Sub:	1. Grid Operations
Workpaper:	1ED008.000 - Grid Operations

## RAMP Item # 2

Ref ID: TSWETEK20170305111135417

RAMP Chapter: SDG&E-17

Program Name: Engineer • EMS Software Supv • Grid Busn Proc Mgr • Grid Ops Svcs Mgr • Mission Ctrl Trng Mgr

Program Description: Engineer summer intern program

#### **Risk/Mitigation:**

Risk: "Workforce Planning": Loss of employees with deep

Mitigation: 'Knowledge transfer tools and processes are available; Workforce planning tools and templates availa

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	3	3	2	
High	5	5	4	
Funding Source: CPUC-GRC				
Forecast Method: Other				
Work Type: Non-Mandated				
Work Type Citation: N/A				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 4

Explanation:

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:G. OfficerWorkpaper:1ED009.000

## Summary for Category: G. Officer

	In 2016\$ (000) Incurred Costs					
	Adjusted-Recorded		Adjusted-Forecast			
	2016	2017	2018	2019		
Labor	675	675	675	675		
Non-Labor	97	97	97	97		
NSE	0	0	0	0		
Total	772	772	772	772		
FTE	3.0	3.0	3.0	3.0		

## Workpapers belonging to this Category:

Labor	675	675	675	675
Non-Labor	97	97	97	97
NSE	0	0	0	0
Total	772	772	772	772
FTE	3.0	3.0	3.0	3.0

Beginning of Workpaper 1ED009.000 - Officer

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	G. Officer
Category-Sub	1. Officer
Workpaper:	1ED009.000 - Officer

#### **Activity Description:**

This workgroup includes the non-labor costs for an officer (One Vice President) and one administrative assistant. The total salaries are a direct labor charge and the amount allocated to electric transmission is excluded from this account as an indirect charge and not included in the requested expenses. Typical activities included in this account include officer activities in support of electric distribution. Non-labor expenses typically include consulting fees, benchmarking studies, office supply expenses and officer travel expenses.

#### **Forecast Explanations:**

## Labor - Base YR Rec

Labor costs utilize the base year methodology. The base year methodology is most indicative of the current and future forecasted spending of this group.

#### Non-Labor - Base YR Rec

Non-labor costs utilize the base year methodology. The base year methodology is most indicative of the current and future forecasted spending of this group.

#### NSE - Base YR Rec

Summary of Results:

	In 2016\$ (000) Incurred Costs							
		Adju	sted-Recor	ded		Ad	justed-Fored	cast
Years	2012	2013	2014	2015	2016	2017	2018	2019
Labor	353	671	550	653	675	675	675	675
Non-Labor	1,791	1,311	1,107	911	97	97	97	97
NSE	0	0	0	0	0	0	0	0
Total	2,144	1,983	1,657	1,564	772	772	772	772
FTE	1.6	1.8	2.4	2.8	3.0	3.0	3.0	3.0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	G. Officer
Category-Sub:	1. Officer
Workpaper:	1ED009.000 - Officer

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs									
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast		
Years	8	2017	2017 2018 2019			2018	2019	2017 2018 20		2019
Labor	Base YR Rec	675	675	675	0	0	0	675	675	675
Non-Labor	Base YR Rec	97	97	97	0	0	0	97	97	97
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Total		772	772	772	0	0	0	772	772	772
FTE	Base YR Rec	3.0	3.0	3.0	0.0	0.0	0.0	3.0	3.0	3.0

Year	<u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
1001	Auroroup	Labor		NOE	Total	<u></u>	Ad Type	Ronb

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	G. Officer
Category-Sub:	1. Officer
Workpaper:	1ED009.000 - Officer

## Determination of Adjusted-Recorded (Incurred Costs):

·····,····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	282	542	453	758	933
Non-Labor	1,752	1,298	1,107	1,041	1,142
NSE	0	0	0	0	0
Total	2,034	1,840	1,560	1,799	2,074
FTE	1.4	1.5	2.0	3.4	4.1
djustments (Nominal \$) *	*				
Labor	0	0	0	-205	-354
Non-Labor	0	0	0	-131	-1,045
NSE	0	0	0	0	0
Total	0	0	0	-336	-1,399
FTE	0.0	0.0	0.0	-1.0	-1.6
ecorded-Adjusted (Nomir	nal \$)				
Labor	282	542	453	553	579
Non-Labor	1,752	1,298	1,107	910	97
NSE	0	0	0	0	0
Total	2,034	1,840	1,560	1,463	676
FTE	1.4	1.5	2.0	2.4	2.5
acation & Sick (Nominal S	\$)				
Labor	41	86	72	85	96
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	41	86	72	85	96
FTE	0.2	0.3	0.4	0.4	0.5
scalation to 2016\$					
Labor	30	44	25	15	0
Non-Labor	39	14	0	1	0
NSE	0	0	0	0	0
Total	69	57	25	16	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	tant 2016\$)				
Labor	353	671	550	653	675
Non-Labor	1,791	1,311	1,107	911	97
NSE	0	0	0	0	0
Total	2,144	1,983	1,657	1,564	772
FTE	1.6	1.8	2.4	2.8	3.0

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 81 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	G. Officer
Category-Sub:	1. Officer
Workpaper:	1ED009.000 - Officer

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor		0	0	0	-205	-354		
Non-Labor		0	0	0	-131	-1,045		
NSE		0	0	0	0	0		
	Total	0	0	0	-336	-1,399		
FTE		0.0	0.0	0.0	-1.0	-1.6		

#### Detail of Adjustments to Recorded:

<u>Year Adj</u>	<u>Group Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012 Total	0	0	0	0.0		
2013 Total	0	0	0	0.0		
2014 Total	0	0	0	0.0		
2015 Oth	er -205	-131	0	-1.0	CCTR Transf To 2100-3626.000	RPISANES20161128091651033
Explanation:	Move costs from	cost cente	r 2100-	3958	to 2100-3626 to accurately reflect future	charges.
2015 Total	-205	-131	0	-1.0		
2016 Oth	er -354	-216	0	-1.6	CCTR Transf To 2100-3626.000	RPISANES20170225121403823
Explanation:	Move costs from future charging	2100-3958	8 (Chief	Ener	gy Delivery) to workpaper 1HR008, cost	center 2100-3626 to align
2016 Oth	er 0	-829	0	0.0	1-Sided Adj	RPISANES20170225122048923
Explanation:	Removal of 2016	one-time	costs fo	or tern	nination of uniform agreement	
2016 Total	-354	-1,045	0	-1.6		

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:H. Project ManagementWorkpaper:1ED010.000

## Summary for Category: H. Project Management

	In 2016\$ (000) Incurred Costs							
	Adjusted-Recorded	Adjusted-Forecast						
	2016	2017	2018	2019				
Labor	589	957	1,279	1,079				
Non-Labor	70	137	151	267				
NSE	0	0	0	0				
Total	659	1,094	1,430	1,346				
FTE	7.1	10.9	13.8	11.8				

## Workpapers belonging to this Category:

1	ED0	10.0	00 P	roiect	Manag	ement
				. 0,000	manag	01110110

Labor	589	957	1,279	1,079
Non-Labor	70	137	151	267
NSE	0	0	0	0
Total	659	1,094	1,430	1,346
FTE	7.1	10.9	13.8	11.8

Beginning of Workpaper 1ED010.000 - Project Management

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	H. Project Management
Category-Sub	1. Project Management
Workpaper:	1ED010.000 - Project Management

#### **Activity Description:**

Project Management's responsibilities vary widely, but all relate to the preparation of construction orders. Department personnel perform the design and engineering necessary to developing comprehensive construction orders, from which additions and modifications to electric distribution systems are constructed. Such construction orders range from simple services for individual customers to large complex distribution systems that serve subdivisions, commercial centers and high-rise towers. Also included are construction orders for converting electric overhead lines to underground under various programs and relocating existing facilities to accommodate both private party requestors and governmental agencies. The construction order development process includes meeting with customers, governmental agencies and other utilities in planning and coordinating additions and modifications to the electric distribution system. Department personnel perform a variety of engineering calculations and analytical assessments and secure contracts and special agreements. In addition, Project Management personnel prepare and assemble the construction order job packages for distribution to customers, contractors, other utilities and all participating departments within SDG&E.

The construction orders developed by Project Management represent capital work. However, many capital projects include a small component of O&M. There are also some small construction orders for which the work is considered O&M as a result of its limited scope. As such, Project Management's time is generally split between Capital and O&M, with 98% of personnel time charged to Capital and 2% charged to O&M. The relatively small O&M component of Project Management is addressed here.

#### **Forecast Explanations:**

#### Labor - Base YR Rec

Labor costs use Base Year forecast methodology Plus Incremental Increases, rather than a 3-, 4- or 5-YR Average. This most closely represents the annual O&M expense that is only 2% of Project Management's total budget. In years when Project Management conducts Planner Training Classes, the class cost is charged 100% O&M, creating an impact on O&M expenditures. As no class was conducted in 2016, this most accurately represents expected annual costs. Incremental labor increases are a result of ongoing attrition and the resulting understaffing within the organization to adequately address demand.

#### Non-Labor - Base YR Rec

Non-Labor projected costs use the Base Year forecast methodology Plus Incremental Increases. 2016 is most reflective of costs moving forward, as it does not include any costs related to training classes, which are not held every year.

#### **NSE - Base YR Rec**

N/A

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	H. Project Management
Category-Sub	1. Project Management
Workpaper:	1ED010.000 - Project Management

## Summary of Results:

	[	In 2016\$ (000) Incurred Costs									
	[		Adju	isted-Recor	ded		Adjusted-Forecast				
Yea	rs	2012	2013	2014	2015	2016	2017	2018	2019		
Labor		319	307	360	434	589	957	1,279	1,079		
Non-Labor		110	197	46	129	70	137	151	267		
NSE		0	0	0	0	0	0	0	0		
Tot	tal	429	504	405	564	660	1,094	1,430	1,346		
FTE		4.0	3.7	4.7	5.3	7.1	10.9	13.8	11.8		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	H. Project Management
Category-Sub:	1. Project Management
Workpaper:	1ED010.000 - Project Management

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast	t Method	Bas	Base Forecast			Forecast Adjustments			Adjusted-Forecast		
Years		2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	Base YR Rec	589	589	589	368	690	490	957	1,279	1,079	
Non-Labor	Base YR Rec	70	70	70	67	81	197	137	151	267	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Total		660	660	660	435	771	687	1,095	1,431	1,347	
FTE	Base YR Rec	7.1	7.1	7.1	3.8	6.7	4.7	10.9	13.8	11.8	

#### Forecast Adjustment Details:

Year Adj Gro		Labor	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 FOF-Imple	ementation	0	1	0	1	0.0	1-Sided Adj	RPISANES20161201093137017
Explanation:	Cost of FC	F impleme	entation					
2017 Other		301	6	0	307	2.5	1-Sided Adj	RPISANES20161204213442053
Explanation:	project pla Classes ar	nner need e 100% O	s are as f &M. Clas	ollows: s time =	Hire 14 Mg 23 weeks,	mt Custor The rest o	ner Project Pla	rements. The customer nners who will need training. ours is 2% O&M.
2017 Other		8	0	0	8	0.1	1-Sided Adj	RPISANES20161204213732417
Explanation:	-	-					-	rements. The service d 224 noroductive hours =
2017 Other		10	0	0	10	0.3	1-Sided Adj	RPISANES20161204223602193
Explanation:	-	-					-	rements. The staff 4 nonproductive hours =
2017 Other		49	0	0	49	0.9	1-Sided Adj	RPISANES20161204223718690
Explanation:	-	ent assista	int needs	are as fo	ollows: 7 C		•	rements. The project Assistants (PMA) at 2%
2017 Other		0	60	0	60	0.0	1-Sided Adj	RPISANES20161204223847840
Explanation:			• •		/I. The amo ng capital jo		ed relates to 2%	of construction contract

Area: Witness: Category: Category-Sub: Workpaper:	William H. Proj 1. Proje	n H. Spe ect Man ect Mana	STRIBUTI er agement agement Project M	-	ent			
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj_Type</u>	RefID
2017 Total		368	67	0	435	3.8		
2018 FOF-Imple	ementation	0	9	0	9	0.0	1-Sided Adj	RPISANES20161201093210027
Explanation:	Cost of FOI	F implen	nentation					
2018 Other		602	11	0	613	5.0	1-Sided Adj	RPISANES20161204224056610
Explanation:	project plan Classes are Non-produc	Project Management is seeking to fill positions made vacant by recent retirements. The customer project planner needs are as follows: Hire 14 Mgmt Customer Project Planners who will need training. Classes are 100% O&M. Class time = 23 weeks, The rest of productive hours is 2% O&M. Non-producive hours = 224. Total = \$602k. The cost is double in 2018 due to second half of 2017 class plus first half of 2018 class. Minimal nonlabor class costs.						nners who will need training. ours is 2% O&M.
2018 Other		8	0	0	8	0.1	1-Sided Adj	RPISANES20161204224501780
Explanation:	-	-		-			-	rements. The service nd 224 noroductive hours =
2018 Other		10	0	0	10	0.3	1-Sided Adj	RPISANES20161204224641740
Explanation:	-	-		-			-	rements. The staff 4 nonproductive hours =
2018 Other		49	0	0	49	0.9	1-Sided Adj	RPISANES20161204224815877
Explanation:	-	nt assist	ant need	s are as f	ollows: 7 C		-	rements. The project Assistants (PMA) at 2%
2018 Other		21	0	0	21	0.4	1-Sided Adj	RPISANES20161204224924123
Explanation:	-	nt assist	ant need	s are as f	ollows: 3 C		-	rements. The project Assistants (PMA) at 2%
2018 Other		0	60	0	60	0.0	1-Sided Adj	RPISANES20161204225050690
Explanation:	The non-la labor that is						ed relates to 2%	% of construction contract
2018 FOF-Ongo	bing	0	1	0	1	0.0	1-Sided Adj	TSWETEK20170222150129670
Explanation:	FOF cost fo	or 2019 a	and ongoi	ng saving	gs			

Area: Witness:		TRIC DIS m H. Spe	STRIBUTI er	ON				
Category: Category-Sub: Workpaper:	1. Pro	ject Man	nagement agement Project Ma	anageme	ent			
Year Adj Gr	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2018 Total		690	81	0	771	6.7		
2019 FOF-Imple	ementation	0	110	0	110	0.0	1-Sided Adj	RPISANES20161201093317377
Explanation:	Cost of FC	)F impler	mentation					
2019 Other		602	11	0	613	5.0	1-Sided Adj	RPISANES20161204225332753
Explanation:	project pla Classes ar Non-produ	nner nee e 100% icive hou	eds are as O&M. Cla rs = 224.	follows: ss time = Total = \$	Hire 14 Mg 23 weeks,	mt Custor The rest cost is dou	mer Project Pla of productive ho uble in 2019 due	rements. The customer nners who will need training. ours is 2% O&M. e to second half of 2018
2019 Other		8	0	0	8	0.1	1-Sided Adj	RPISANES20161204225731240
Explanation:	-	-		-			-	rements. The service nd 224 noroductive hours =
2019 Other		10	0	0	10	0.3	1-Sided Adj	RPISANES20161204225829033
Explanation:	-	-		-			-	rements. The staff 4 nonproductive hours =
2019 Other		49	0	0	49	0.9	1-Sided Adj	RPISANES20161204225936990
Explanation:		ent assis	tant needs	s are as f	ollows: 7 (			rements. The project Assistants (PMA) at 2%
2019 Other		21	0	0	21	0.4	1-Sided Adj	RPISANES20161204230032473
Explanation:	•	ent assis	tant needs	s are as f	ollows: 3 C		•	rements. The project Assistants (PMA) at 2%
2019 Other		0	60	0	60	0.0	1-Sided Adj	RPISANES20161204230123507
Explanation:			• •		M. The aming capital j		ed relates to 2%	% of construction contract
2019 FOF-Ong		-200	16	0	-184	-2.0	1-Sided Adj	TSWETEK20170222150203710
Explanation:	FOF ongoi	ing savin	gs					

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 89 of 332

Area:	ELECTRIC DIST	TRIBUTION	l			
Witness:	William H. Spee	r				
Category:	H. Project Mana	gement				
Category-Sub:	1. Project Mana	gement				
Workpaper:	1ED010.000 - P	roject Mana	agement			
Year Adj Group	Labor	<u>NLbr N</u>	<u>SE Total</u>	<u>FTE</u>	Adj_Type	RefID
2019 Total	490	197	0 687	4.7		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	H. Project Management
Category-Sub:	1. Project Management
Workpaper:	1ED010.000 - Project Management

## Determination of Adjusted-Recorded (Incurred Costs):

······	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	255	248	296	367	505
Non-Labor	107	195	46	129	70
NSE	0	0	0	0	0
Total	363	442	342	497	576
FTE	3.4	3.1	4.0	4.5	6.0
djustments (Nominal \$) *	*				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	255	248	296	367	505
Non-Labor	107	195	46	129	70
NSE	0	0	0	0	0
Total	363	442	342	497	576
FTE	3.4	3.1	4.0	4.5	6.0
acation & Sick (Nominal S	\$)				
Labor	37	39	47	57	84
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	37	39	47	57	84
FTE	0.5	0.5	0.7	0.8	1.1
scalation to 2016\$					
Labor	27	20	16	10	0
Non-Labor	2	2	0	0	0
NSE	0	0	0	0	0
Total	30	22	16	10	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	319	307	360	434	589
Non-Labor	110	197	46	129	70
NSE	0	0	0	0	0
Total	429	504	405	564	660
FTE	3.9	3.6	4.7	5.3	7.1

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 91 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	H. Project Management
Category-Sub:	1. Project Management
Workpaper:	1ED010.000 - Project Management

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	Years 2012 2013 2014 2015 2016						
Labor		0	0	0	0	0		
Non-Labor		0	0	0	0	0		
NSE		0	0	0	0	0		
	Total	0	0	0	0	0		
FTE		0.0	0.0	0.0	0.0	0.0		

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE FTE</u>	Adj Type	RefID

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:I. Electric Regional OperationsWorkpaper:1ED011.000

## Summary for Category: I. Electric Regional Operations

		In 2016\$ (000) Incu	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	21,321	22,568	22,007	23,055
Non-Labor	14,292	15,170	13,857	19,737
NSE	0	0	0	0
Total	35,613	37,738	35,864	42,792
FTE	181.2	188.0	182.2	190.9

## Workpapers belonging to this Category:

1ED011.000 Electric Reg	ional Operations			
Labor	21,321	22,568	22,007	23,055
Non-Labor	14,292	15,170	13,857	19,737
NSE	0	0	0	0
Total	35,613	37,738	35,864	42,792
FTE	181.2	188.0	182.2	190.9

Beginning of Workpaper 1ED011.000 - Electric Regional Operations

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### Activity Description:

The Electric Regional Operations organization consists of the electric distribution crews within six districts and other operating centers. These crews provide coverage for all of SDG&E's electric distribution system throughout its service territory. The ERO group consists of electric linemen, apprentices, line assistants, schedulers, aviation services, office support personnel, and management supervision. Their primary job functions are to maintain the electric distribution system, restore service due to outages, and fix service problems and other customer issues.

#### **Forecast Explanations:**

## Labor - Base YR Rec

The Base Year Recorded Plus Incremental Increases methodology was utilized in order to capture current funding requirements based on underlying activities and addressing future demands and other priorites including RAMP items, safety and reliability, compliance requirements, system growth, and workforce development.

#### Non-Labor - Base YR Rec

The Base Year Recorded Plus Incremental Increases methodology records exsting funding requirements, along with upward pressures to adress other priorities including RAMP items, safety and reliability, compliance requirements, and system growth.

#### NSE - Base YR Rec

N/A

#### Summary of Results:

]				In 2016\$ (00	0) Incurred (	Costs		
		Adju	isted-Recor	Adjusted-Forecast				
Years	2012	2013	2014	2015	2016	2017	2018	2019
Labor	24,001	22,812	21,551	21,384	21,321	22,568	22,007	23,055
Non-Labor	11,859	10,869	10,716	12,731	14,292	15,170	13,857	19,737
NSE	0	0	0	0	0	0	0	0
Total	35,860	33,681	32,267	34,115	35,613	37,738	35,864	42,792
FTE	200.6	194.6	181.7	186.3	181.2	187.9	182.1	190.8

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs												
Forecas	Forecast Method Base Forecast						ments	Adjusted-Forecast					
Years	s	2017 2018 2019			2017	2018	2019	2017	2018	2019			
Labor	Base YR Rec	21,321	21,321	21,321	1,247	686	1,734	22,568	22,007	23,055			
Non-Labor	Base YR Rec	14,292	14,292	14,292	878	-435	5,445	15,170	13,857	19,737			
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0			
Tota	al	35,613	35,613	35,613	2,125	251	7,179	37,738	35,864	42,792			
FTE	Base YR Rec	181.2	181.2	181.2	6.8	1.0	9.7	188.0	182.2	190.9			

#### Forecast Adjustment Details:

rorecasi Aujustinent Details.									
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID	
2017 RAMP Inci	remental	40	0	0	40	0.4	1-Sided Adj	RPISANES20161201094025347	
Explanation:	or replace operate er upgrades.	switches nergized (I	on the OF DOE), sulf	H systen fur hexaf	n with nota	ble potent =6), and of	ial for failure. P	DH) - Proactively test, repair, rogram excludes do not ready slated for SCADA	
2017 Other		0	63	0	63	0.0	1-Sided Adj	TSWETEK20170626080841433	
Explanation:					crews to pu at \$630 pe	•	from subsurfac	e structures while meeting	
2017 Other		80	0	0	80	1.0	1-Sided Adj	TSWETEK20170626082909977	
Explanation:	Organizat	ion (PMO)	, handling	efficien	cy initiative	es. (40% C		Project Management itional oversight provided by ets.	
2017 Other		0	772	0	772	0.0	1-Sided Adj	TSWETEK20170626084252690	
Explanation:	Two addit monthly c				•••	ue to ongo	bing drought cor	nditions. Costs represent	
2017 FOF-Ongo	ing	-817	-1,120	0	-1,937	-8.1	1-Sided Adj	RPISANES20161201095442770	
Explanation:	FOF- ong	oing saving	gs						
2017 Other		88	0	0	88	1.0	1-Sided Adj	RPISANES20161205113504227	
Explanation:	increased	permit rec	uirements	s. As a i	esult, there	e is an exp	pectation of mor	up. Cities/counties have re face-to-face interaction O&M plus non-productive	

Area: Witness: Category: Category-Sub: Workpaper:	Willian I. Elect 1. Elec	n H. Spee tric Regio etric Regi	onal Oper onal Ope	ations rations	operations			
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2017 Other		1,800	0	0	1,800	12.0	1-Sided Adj	RPISANES20161205132912630
Explanation:	<ul> <li>n: O&amp;M portion of 20 lineman (90k per). Labor rate is \$55/hr for linemen. For each lineman, projections include \$35k in O&amp;M related straight time work, \$30k for non-productive labor and training costs, and \$25k for O&amp;M-related overtime. Addiional lineman lineman will improve outage response times and reliablity.</li> </ul>							
2017 FOF-Imple	ementation	0	692	0	692	0.0	1-Sided Adj	TSWETEK20170222150734603
Explanation:	FOF impler	nentatior	n costs					
2017 RAMP Inc	remental	0	37	0	37	0.0	1-Sided Adj	RPISANES20170307180451897
Explanation:	internal and	d externa travel ex	I aviation penses).	operatio These d	ns. Based	on \$35k f	or creation of de	overning documents for ocuments and \$2k for misc. ardized guidance on safe and
2017 RAMP Inc	remental	13	2	0	15	0.1	1-Sided Adj	RPISANES20170307182237007
Explanation:	dedicated t oversight a persists -O	o observ nd spot o perations ulation ba	ing intern correction Advisor. ased on 1	al and ex and have 0% O&M	ternal aviate the autho allocation;	tion const rity to "sh	ruction operatio ut down" operation	t (ASD) to include a position ins. Position will provide tions if an unsafe condition costs to support position
2017 RAMP Inc	remental	0	16	0	16	0.0	1-Sided Adj	RPISANES20170307193251227
Explanation:	to industry	best prac	ctices to r	nitigate ri	sk. Costs i	ntended t	o cover outside	partment (ASD) is adhering audit fees. By ay current as the industry
2017 RAMP Inc	remental	0	264	0	264	0.0	1-Sided Adj	RPISANES20170307195430520
Explanation:	Costs repre operations	esent incl are expe	reased ut	ilization r e associa	ate and ope ited with Oa	erating co &M activiti	sts for the helic ies. Expanded	ifety of flight operations. opter. 12% of overall use of a twin-engine th this type of aircraft.
2017 RAMP Inc	remental	0	23	0	23	0.0	1-Sided Adj	RPISANES20170307201835987
Explanation:		0 hours		-		-		raining with helicopter. ue to fly in a safe and

Area: Witness Catego Catego Workpa	ry: ry-Sub:	Willian I. Elec 1. Elec 1ED01	n H. Spee tric Regic ctric Regi	onal Opera onal Oper	ations ations	operations <u>Total</u>	FTE	<u>Adj_Type</u>	<u>ReflD</u>
2017 R	RAMP Incr	emental	0	49	0	49	0.0	1-Sided Adj	RPISANES20170307220531033
Explan	ation:	inclusive of along with	f standare efforts to	d operatin further re	g proced fine asso	lures and ris	k mitigat and effe	ion matrix. The	ns (UAS) SMS which is se operating procedures, measures will enhance
2017 R	RAMP Incr	remental	0	29	0	29	0.0	1-Sided Adj	RPISANES20170307220758047
Explan	ation:			-	-				cy policy. This policy will hered during operations.
2017 R	RAMP Incr	emental	0	34	0	34	0.0	1-Sided Adj	RPISANES20170307221555337
Explan	ation:	\$30k for cr	eation of	documen	ts and \$4	1k for misc.	costs (e.	g. travel expens	udit program. Based on es). This program will ards set forth by SDG&E.
2017 R	RAMP Incr	emental	0	13	0	13	0.0	1-Sided Adj	RPISANES20170307222000050
Explan	ation:	guarantee	real time	tracking a	and deco		n compar	ny aircraft. The	nagement controls to se controls will provide direct
2017 R	RAMP Incr	emental	10	4	0	14	0.1	1-Sided Adj	RPISANES20170307222308217
Explan	ation:	Services (L	JAS). Th fficient, a	e UAS fie Ind safe o	ld contin	ues to evolv	e and ad	lapting to new te	vances in Unmanned Aerial echnologies allows for more ditional analyst, as well as
2017 R	RAMP Incr	remental	33	0	0	33	0.3	1-Sided Adj	SGAHAGAN20170308092154497
Explan	ation:	or replace operate en upgrades.	switches ergized (	on the U DOE), sul	G systen fur hexaf	n with notab	le potent 6), and of	ial for failure. P	JG) - Proactively test, repair, rogram excludes do not ready slated for SCADA
2017 To	otal		1,247	878	0	2,125	6.8		
2018 R	RAMP Incr	remental	198	0	0	198	2.0	1-Sided Adj	RPISANES20161201094039800

Area: Witness: Category: Category-Sub: Workpaper:	Willia I. Ele 1. Ele	am H. Spe ctric Regi ectric Reg	onal Oper ional Ope	ations rations	Operations				
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID	
Explanation:	RAMP Proposed Activity: Switch Inspection and High-Risk Replacement (OH) - Proactively test, repair, or replace switches on the OH system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades. See supplemental work paper for estimate methodolgy.								
2018 Other		0	63	0	63	0.0	1-Sided Adj	TSWETEK20170626081033053	
Explanation:					crews to pu at \$630 pe		from subsurfac	e structures while meeting	
2018 RAMP Inc	remental	200	0	0	200	2.0	1-Sided Adj	RPISANES20161201094339000	
Explanation:	RAMP Long Span Inspection and Repair: All long spans were inspected and repaired several years ago. We started with all spans over 1000 feet and then went down to over 900 feet and 800 feet. What was found as potential issues were repaired or intercepted and made shorter. However these spans should be re-inspected on a defined basis and repaired as needed. The average cost for one long span replacement project is \$200k. This cost is based on the average of similar projects we have completed in the past. We will perform one of these projects in 2018.								
2018 Other		80	0	0	80	1.0	1-Sided Adj	TSWETEK20170626083042563	
Explanation:	Organizat	tion (PMO	), handling	g efficien	icy initiative	es. (40% 0		Project Management itional oversight provided by cts.	
2018 Other		0	772	0	772	0.0	1-Sided Adj	TSWETEK20170626083609390	
Explanation:			oths of air- osts at 66.			ue to ongo	oing drought co	nditions. Costs represent	
2018 FOF-Ongo	bing	-2,794	-1,772	0	-4,566	-28.0	1-Sided Adj	RPISANES20161201095515707	
Explanation:	FOF- ong	oing savir	ngs						
2018 Other		1,800	0	0	1,800	12.0	1-Sided Adj	RPISANES20161205132945263	
Explanation:	include \$	35k in O&	M related	straight f	time work, S	\$30k for no	on-productive la	or each lineman, projections abor and training costs, and outage response times and	
2018 FOF-Imple	ementation	1,000	20	0	1,020	10.0	1-Sided Adj	TSWETEK20170222150816010	
Explanation:	FOF impl	ementatio	n costs						
2018 RAMP Inc	remental	0	37	0	37	0.0	1-Sided Adj	RPISANES20170307181013910	

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 99 of 332

Area: Witness: Category: Category-Sub:	Williar I. Elec 1. Elec	TRIC DIST n H. Speer tric Regior ctric Regio	r nal Opera nal Opera	tions	ł.			
Workpaper:		11.000 - El		- ·				2.42
<u>Year Adj Gr</u> Explanation:	RAMP pro	posed acti d external travel exp	vitiy: Utiliz aviation o enses). 1	operation These do	s. Based o	on \$35k f	or creation of de	<u>RefID</u> overning documents for ocuments and \$2k for misc. ardized guidance on safe and
2018 RAMP Inc	remental	13	2	0	15	0.1	1-Sided Adj	RPISANES20170307182729980
Explanation:	dedicated oversight a persists -C	to observir and spot co perations ulation bas	ng interna orrection a Advisor. sed on 10	l and ext and have % O&M	ernal aviati the author allocation; l	on const ity to "sh	ruction operatio ut down" operat	t (ASD) to include a position ns. Position will provide tions if an unsafe condition costs to support position
2018 RAMP Inc	remental	0	16	0	16	0.0	1-Sided Adj	RPISANES20170307193601883
Explanation:	to industry	best pract	ices to m	itigate ris	sk. Costs ir	ntended t	o cover outside	partment (ASD) is adhering audit fees. By by current as the industry
2018 RAMP Inc	remental	0	264	0	264	0.0	1-Sided Adj	RPISANES20170307200932653
Explanation:	Costs repr operations	esent incre are expec	eased utili ted to be	ization ra associat	ite and ope ed with O&	rating co M activiti	sts for the helic es. Expanded	fety of flight operations. opter. 12% of overall use of a twin-engine th this type of aircraft.
2018 RAMP Inc	remental	0	23	0	23	0.0	1-Sided Adj	RPISANES20170307201849407
Explanation:		10 hours o						raining with helicopter. le to fly in a safe and
2018 RAMP Inc	remental	0	49	0	49	0.0	1-Sided Adj	RPISANES20170307220547173
Explanation:	inclusive o	f standard efforts to f	operating	procedu	ures and ris ciated risks	k mitigat and effe	ion matrix. The	ms (UAS) SMS which is ese operating procedures, measures will enhance
2018 RAMP Inc	remental	0	29	0	29	0.0	1-Sided Adj	RPISANES20170307220812040
Explanation:			-	-				cy policy. This policy will hered during operations.
2018 RAMP Inc	remental	12	11	0	23	0.1	1-Sided Adj	RPISANES20170307221042937
Explanation: Note: Totals ma	labor associated with development of the program, as well as relevant training materials.         Note: Totals may include rounding differences.							
	SDG&I					10.500	00E-10-VVP/VV	itness: W. Speer

Area:	ELEC	TRIC DIS	TRIBUTI	אכ				
Witness:	-	m H. Spee	-					
Category:		ctric Regio		ations				
Category-Sub:		ctric Regio	-					
Workpaper:		11.000 - E			perations			
				-				
Year Adj Gi	<u>roup</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj_Type</u>	RefID
2018 RAMP Ind	cremental	0	34	0	34	0.0	1-Sided Adj	RPISANES20170307221609610
Explanation:	\$30k for c	reation of	documen	ts and \$4	k for misc.	costs (e.g	g. travel expens	audit program. Based on es). This program will ards set forth by SDG&E.
2018 RAMP Inc	cremental	0	13	0	13	0.0	1-Sided Adj	RPISANES20170307222015147
Explanation:	guarantee	real time	tracking a	and decor		h compar	y aircraft. The	nagement controls to se controls will provide direct
2018 RAMP Inc	cremental	10	4	0	14	0.1	1-Sided Adj	RPISANES20170307222352427
Explanation:	Services (	UAS). The efficient, a	e UAS fie nd safe o	ld continu	ues to evolv	ve and ad	apting to new te	lvances in Unmanned Aerial echnologies allows for more ditional analyst, as well as
2018 RAMP Inc	cremental	167	0	0	167	1.7	1-Sided Adj	SGAHAGAN20170308092456103
Explanation:	repair, or r not operat upgrades.	replace sv e energize	vitches or ed (DOE),	n the UG , sulfur he	system wit	h notable (SF6), an	potential for fai	UG) - Proactively test, lure. Program excludes do s already slated for SCADA
2018 Total		686	-435	0	251	1.0		
2019 RAMP Ind	cremental	564	0	0	564	5.6	1-Sided Adj	RPISANES20161201094049750
Explanation:	repair, or r not operat upgrades.	replace sv e energize	vitches or ed (DOE),	n the OH sulfur he	system wit	h notable (SF6), an	potential for fai	OH) - Proactively test, lure. Program excludes do s already slated for SCADA
2019 Other		0	772	0	772	0.0	1-Sided Adj	TSWETEK20170626084554537
_0.0 0000		U	112	5	112	0.0		
Explanation:	Two additi monthly co				support du	ie to ongo	oing drought cor	nditions. Costs represent
2019 RAMP Inc		600	0	0	600	5.0	1-Sided Adj	

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 101 of 332

Area:		TRIC DIS		N							
Witness:		m H. Spee									
Category:		ctric Regio	-								
Category-Sub:		ctric Regic	•								
Workpaper:	1ED0	11.000 - E	lectric Re	gional (	Operations						
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	<u>RefID</u>			
Explanation:	ago. We s was found should be The avera	RAMP Long Span Inspection and Repair: All long spans were inspected and repaired several years ago. We started with all spans over 1000 feet and then went down to over 900 feet and 800 feet. What was found as potential issues were repaired or intercepted and made shorter. However these spans should be re-inspected on a defined basis and repaired as needed. The average cost for one long span replacement project is \$150k. This cost is based on the average of similar projects we have completed in the past. We will perform three of these projects in 2019.									
2019 RAMP Inc	remental	13	2	0	15	0.1	1-Sided Adj	RPISANES20170628101152557			
Explanation:	dedicated oversight a persists -C Labor calc	RAMP baseline and proposed activity- Staff Aviation Services Department (ASD) to include a position dedicated to observing internal and external aviation construction operations. Position will provide oversight and spot correction and have the authority to "shut down" operations if an unsafe condition persists -Operations Advisor. Labor calculation based on 10% O&M allocation; Non-labor covers misc. costs to support position requirements (e.g. travel expenses, supplies).									
2019 FOF-Ongo	bing	-2,898	-1,872	0	-4,770	-29.0	1-Sided Adj	RPISANES20161201095640740			
Explanation:	FOF- ongo	oing saving	js								
2019 Other		80	0	0	80	1.0	1-Sided Adj	RPISANES20161205112453510			
Explanation:	Organizati	on (PMO),	handling	efficien	cy initiative	s. (40% 0		Project Management itional oversight provided by cts.			
2019 Other		88	0	0	88	1.0	1-Sided Adj	RPISANES20161205113529280			
Explanation:	increased	permit req	uirements	s. As a	result, there	e is an exp	pectation of mor	up. Cities/counties have re face-to-face interaction O&M plus non-productive			
2019 Other		2,790	0	0	2,790	21.0	1-Sided Adj	RPISANES20161205133000857			
	O&M portion of 20 lineman (90k per). Labor rate is \$55/hr for linemen. For each lineman, projections include \$35k in O&M related straight time work, \$30k for non-productive labor and training costs, and \$25k for O&M-related overtime. Also includes additional labor resulting from incremental apprentice class. Addiional lineman lineman will improve outage response times and reliability.										
Explanation:	include \$3 \$25k for O	5k in O&M &M-relate	l related s d overtime	traight f e. Also	ime work, \$ includes ac	30k for no ditional la	on-productive la abor resulting fro	bor and training costs, and om incremental apprentice			
Explanation: 2019 Other	include \$3 \$25k for O	5k in O&M &M-relate	l related s d overtime	traight f e. Also	ime work, \$ includes ac	30k for no ditional la	on-productive la abor resulting fro	bor and training costs, and om incremental apprentice			
	include \$3 \$25k for O class. Add	5k in O&M &M-related diional line 0 HCOR filte	l related s d overtime man linen 63 er socks t	traight f e. Also nan will 0 o allow	ime work, \$ includes ac improve ou 63	30k for no dditional la ltage resp 0.0 imp water	on-productive la abor resulting fro onse times and 1-Sided Adj	abor and training costs, and om incremental apprentice reliability.			

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 102 of 332

Area:	ELEC	TRIC DIS	TRIBUTIC	ON						
Witness:	Willian	n H. Spee	er							
Category:	I. Elec	tric Regio	nal Opera	ations						
Category-Sub:		-	onal Operation							
Workpaper:	1ED01	1.000 - E	lectric Re	gional Op	perations					
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID		
Explanation:	internal and costs (e.g.	RAMP proposed activitiy: Utilize an aviation safety contractor to develop governing documents for internal and external aviation operations. Based on \$35k for creation of documents and \$2k for misc. costs (e.g. travel expenses). These documents will provide further, standardized guidance on safe and effecive aviation-related activities.								
2019 RAMP Inc	remental	0	16	0	16	0.0	1-Sided Adj	RPISANES20170307193619573		
Explanation:	to industry	best prac	tices to m	itigate ris	k. Costs ir	ntended t	o cover outside	partment (ASD) is adhering audit fees. By ay current as the industry		
2019 RAMP Inc	remental	0	264	0	264	0.0	1-Sided Adj	RPISANES20170307201249583		
Explanation:	Costs repre operations	esent incr are expe	eased util cted to be	ization ra associat	te and ope ed with O8	rating co M activiti	sts for the helic ies. Expanded	fety of flight operations. opter. 12% of overall use of a twin-engine th this type of aircraft.		
2019 RAMP Inc	remental	0	23	0	23	0.0	1-Sided Adj	RPISANES20170307201902460		
Explanation:		10 hours o		-		-		raining with helicopter. ue to fly in a safe and		
2019 RAMP Inc	remental	0	49	0	49	0.0	1-Sided Adj	RPISANES20170307220607063		
Explanation:	inclusive of	f standard efforts to	l operating further ref	g procedu fine assoc	ures and ris	k mitigat and effe	ion matrix. The	ms (UAS) SMS which is ese operating procedures, measures will enhance		
2019 RAMP Inc	remental	0	29	0	29	0.0	1-Sided Adj	RPISANES20170307220830950		
Explanation:								cy policy. This policy will hered during operations.		
2019 RAMP Inc	remental	12	11	0	23	0.1	1-Sided Adj	RPISANES20170307221116280		
Explanation:							DG&E employe as relevant trai	es. Costs to cover both ning materials.		
2019 RAMP Inc	remental	0	34	0	34	0.0	1-Sided Adj	RPISANES20170307221625787		
Explanation:	\$30k for cr	eation of	document	s and \$4	k for misc.	costs (e.	g. travel expens	audit program. Based on ses). This program will ards set forth by SDG&E.		

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 103 of 332

Area: Witness: Category: Category-Sub: Workpaper:	Willian I. Elec 1. Ele	m H. Spe ctric Regio ctric Regi	STRIBUTIC er onal Opera onal Oper Electric Re	ations ations	operations			
Year Adj Gr	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	<u>RefID</u>
2019 RAMP Inc	remental	0	13	0	13	0.0	1-Sided Adj	RPISANES20170307222032317
Explanation:	guarantee	real time	tracking a	ind deco		n compan	y aircraft. The	nagement controls to se controls will provide direct
2019 RAMP Inc	remental	10	4	0	14	0.1	1-Sided Adj	RPISANES20170307222411237
Explanation:	Services (	UAS). Th	ne UAS fie and safe of	ld contin	ues to evolv	e and ad	apting to new to	lvances in Unmanned Aerial echnologies allows for more ditional analyst, as well as
2019 RAMP Inc	remental	475	0	0	475	4.8	1-Sided Adj	SGAHAGAN20170308092526067
Explanation:	repair, or r not operat upgrades.	eplace s e energiz	witches or ed (DOE),	n the UG sulfur he	system with	n notable (SF6), an	potential for fai	UG) - Proactively test, lure. Program excludes do s already slated for SCADA
2019 RAMP Inc	remental	0	6,000	0	6,000	0.0	1-Sided Adj	RPISANES20161205092949917
Explanation:	RAMP proposed activity: Customer Communications Safety - Communications campaign (outreach and education) geared toward "wire down awareness but also other electric safety issues (e.g. car-pole contacts, tree contacts, ladder contact, etc.).							
2019 Total		1,734	5,445	0	7,179	9.7		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

## Determination of Adjusted-Recorded (Incurred Costs):

······	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	19,649	19,030	18,334	18,013	18,863
Non-Labor	11,645	10,824	10,772	12,755	14,329
NSE	0	0	0	0	0
Total	31,294	29,854	29,106	30,768	33,192
FTE	178.8	173.4	161.4	159.0	160.5
djustments (Nominal \$) *	*				
Labor	-464	-619	-585	82	-576
Non-Labor	-46	-67	-59	-36	-37
NSE	0	0	0	0	0
Total	-510	-685	-644	46	-613
FTE	-6.0	-7.8	-7.3	-0.3	-7.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	19,186	18,411	17,749	18,094	18,287
Non-Labor	11,598	10,757	10,713	12,719	14,292
NSE	0	0	0	0	0
Total	30,784	29,169	28,461	30,814	32,579
FTE	172.8	165.6	154.1	158.7	153.5
acation & Sick (Nominal S	\$)				
Labor	2,780	2,920	2,834	2,794	3,034
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	2,780	2,920	2,834	2,794	3,034
FTE	27.9	29.0	27.6	27.6	27.7
scalation to 2016\$					
Labor	2,035	1,480	968	496	0
Non-Labor	261	112	3	11	0
NSE	0	0	0	0	0
Total	2,296	1,592	971	508	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	24,001	22,812	21,551	21,384	21,321
Non-Labor	11,859	10,869	10,716	12,731	14,292
NSE	0	0	0	0	0
Total	35,860	33,681	32,267	34,115	35,613
FTE	200.7	194.6	181.7	186.3	181.2

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 105 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

# Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years 2012 2013 2014 2015 2016							
Labor	-	-464	-619	-585	82	-576		
Non-Labor		-46	-67	-59	-36	-37		
NSE		0	0	0	0	0		
	Total	-510	-685	-644	46	-613		
FTE		-6.0	-7.8	-7.3	-0.3	-7.0		

#### Detail of Adjustments to Recorded:

Year	<u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2012	Other	-70	-8	0	-1.2	CCTR Transf To 2100-0129.000	RPISANES20161121051049283
Explanat	ion: move di	spatch-rela	ated cost	s to cus	stome	r service as part of reorganization	
2012	Other	-229	-23	0	-2.4	CCTR Transf To 2100-0129.000	RPISANES20161121051302140
Explanat	ion: move di	spatch-rela	ated cost	s to cus	stome	r service as part of reorganization	
2012	Other	-165	-16	0	-2.4	1-Sided Adj	RPISANES20161121051438767
Explanat	ion: move di	spatch-rela	ated cost	s to cus	stome	r service as part of reorganization	
2012	Other	165	16	0	2.4	1-Sided Adj	RPISANES20161121051619063
Explanat	ion: fix incor	rect posting	g (needs	to be tr	ransfe	r vs 1-sided)	
2012	Other	-165	-16	0	-2.4	CCTR Transf To 2100-0129.000	RPISANES20161121051755123
Explanat	ion: move di	spatch-rela	ated cost	s to cus	stome	r service as part of reorganization	
Explanat 2012 Tota		spatch-rela -464	ated cost <b>-46</b>	s to cus 0	tomei -6.0	r service as part of reorganization	
						r service as part of reorganization	
				0	-6.0	r service as part of reorganization CCTR Transf To 2100-0129.000	RPISANES20161121051935080
2012 Tota	al Other	<b>-464</b> -174	<b>-46</b> -22	<b>0</b> 0	<b>-6.0</b> -1.6		RPISANES20161121051935080
<b>2012 Tot</b> 2013	al Other	<b>-464</b> -174	<b>-46</b> -22	0 0 s to cus	-6.0 -1.6	CCTR Transf To 2100-0129.000	RPISANES20161121051935080 RPISANES20161121052523723
2012 Tota 2013 Explanat	al Other ion: move di Other	-464 -174 spatch-rela -289	-46 -22 ated cost -31	0 0 s to cus 0	-6.0 -1.6 stomer -3.4	CCTR Transf To 2100-0129.000 r service as part of reorganization	
<b>2012 Tot</b> 2013 <b>Explanat</b> 2013	al Other ion: move di Other	-464 -174 spatch-rela -289	-46 -22 ated cost -31	0 0 s to cus 0 s to cus	-6.0 -1.6 stomer -3.4	CCTR Transf To 2100-0129.000 r service as part of reorganization CCTR Transf To 2100-0129.000	
2012 Tota 2013 Explanat 2013 Explanat	al Other ion: move di Other ion: move di Other	-464 -174 spatch-rela -289 spatch-rela -156	-46 -22 ated cost -31 ated cost -14	0 0 s to cus 0 s to cus 0	-6.0 -1.6 stomer -3.4 stomer -2.8	CCTR Transf To 2100-0129.000 r service as part of reorganization CCTR Transf To 2100-0129.000 r service as part of reorganization	RPISANES20161121052523723

Note: Totals may include rounding differences.

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

<u>Year</u>	<u>Adj (</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FT</u>	<u>E Adi Type</u>	RefID
2014	Othe	er	-42	-17	0	-0.5	CCTR Transf To 2100-0129.000	RPISANES20161121053203130
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2014	Othe	er	-308	-25	0	-4.0	CCTR Transf To 2100-0129.000	RPISANES20161121053341473
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2014	Othe	er	-236	-17	0	-2.8	CCTR Transf To 2100-0129.000	RPISANES20161121053505237
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2014 Tot	tal		-585	-59	0	-7.3		
2015	Othe	er	682	0	0	6.5	1-Sided Adj	RPISANES20161112094546100
Explana	tion:	Dec 201	15 MyTime	Missing L	abor A	ccrua	al	
2015	Othe	er	-36	-4	0	-0.4	CCTR Transf To 2100-0129.000	RPISANES20161121053734377
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2015	Othe	er	-357	-16	0	-3.6	CCTR Transf To 2100-0129.000	RPISANES20161121053901130
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2015	Othe	ər	-207	-16	0	-2.8	CCTR Transf To 2100-0129.000	RPISANES20161121054025473
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2015 Tot	tal		82	-36	0	-0.3		
2016	Othe	er	-73	-37	0	-0.9	CCTR Transf To 2100-0129.000	RPISANES20170226172514473
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2016	Othe	er	-251	0	0	-3.0	CCTR Transf To 2100-0129.000	RPISANES20170226172618157
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2016	Othe	er	-251	0	0	-3.1	CCTR Transf To 2100-0129.000	RPISANES20170226172706937
Explana	tion:	move di	spatch-rela	ted costs	to cust	tome	r service as part of reorganization	
2016 Tot	tal		-576	-37	0	-7.0		

Note: Totals may include rounding differences.

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### RAMP Item # 1

Ref ID: ALLLACUN20170308160402527

RAMP Chapter: SDG&E-3

Program Name: Personal Protection Equipment (PPE)

Program Description: Includes stock items and non stock items. Forecast methodology - Fixed contract price through 2018, with 4% assumed increase for 2019

### **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: SDG&E Employee Contractor & Public Safety

orecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	232	232	232	
High	278	278	278	
Funding Source: CPUC-GRC				
Forecast Method: Other				
Work Type: Non-Mandated				
Work Type Citation:				

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 232

Explanation: 2015 actuals of 232

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

## RAMP Item # 2

Ref ID: ALLLACUN20170308165010543

RAMP Chapter: SDG&E-3

Program Name: Fire Retardent Uniform Costs

Program Description: Supplying and laundering of FR clothing

# **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Safety Policies & Programs

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	501	501	501	
High	601	601	601	
Funding Source: CPUC-GRC				
Forecast Method: Average				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 562

Explanation: 2015 actuals of 561 escalated to 2016 by dividing by 0.9991

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 3

Ref ID: ALLLACUN20170308170210457

RAMP Chapter: SDG&E-3

Program Name: Behavior Based Safety (BBS) Program

Program Description: A proactive approach to safety and health management focusing on principles that recognize at-risk as a frequent cause of both minor and serious injuries. The purpose is to reduce the occurrence of at-risk behaviors by modifying individuals actions and/or behaviors through observation, feedback and positive interventions aimed at developing safe work habits.

### **Risk/Mitigation:**

Risk: Employee, Contractor, and Public Safety

Mitigation: Field Observation and Behavior Based Safety Programs

orecast CPUC Cost Estimates (\$000)				
	2017	2018	2019	
Low	872	872	872	
High	1,046	1,046	1,046	
Funding Source: CPUC-GRC				
Forecast Method: Average				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 639

Explanation: 2015 actuals of 631 escalated to 2016 by dividing by 0.98795

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### RAMP Item # 4

Ref ID: ALLLACUN20170308172632850

RAMP Chapter: SDG&E-3

Program Name: Customer Communications - Safety

Program Description: Communications campaign (outreach and education) geared toward "wire down awareness but also other electric safety issues (e.g. car-pole contacts, tree contacts, ladder contact, etc.).

#### **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Customer Communications and First Responder Training

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	1,000	3,000	5,000	
High	1,200	3,600	6,000	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 101

Explanation: 2015 actuals of 100 escalated to 2016 by dividing by 0.98795

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 5

Ref ID: ALLLACUN20170628100938417

RAMP Chapter: SDG&E-3

Program Name: Regular safety meetings

Program Description: Regular Safety Meetings, which includes safety stand downs, safety tailgates, safety meetings and safety committees.

## **Risk/Mitigation:**

Risk: Employee, Contractor, and Public Safety.

Mitigation: Regular safety meetings with Field employees.

Forecast CPUC Cost Estimates (\$000)				
	2017	2018	2019	
Low	3,524	3,524	3,524	
High	4,229	4,229	4,229	
Funding Source: CPUC-GRC				
Forecast Method: Base Year				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 3600

Explanation: 2015 actuals of 3,524 escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 6

Ref ID: RPISANES20161201094025347

RAMP Chapter: SDG&E-12

Program Name: Switch Inspection and High-Risk Replacement

Program Description: Proactively test, repair, or replace switches on the OH system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Distribution Switch Maintenance Program - OH

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	1,030	1,030	1,030
High	1,339	1,339	1,339
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 7

Ref ID: RPISANES20161201094331893

RAMP Chapter: SDG&E-1

Program Name: Long Span Inspection and Repair

Program Description: All long spans were inspected and repaired several years ago. We started with all spans over 1000 feet and then went down to over 900 feet and 800 feet. What was found as potential issues were repaired or intercepted and made shorter. However these spans should be re-inspected on a defined basis and repaired as needed.

### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Inspection & Repair Programs

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	500	500	500
High	650	650	650
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical spend noted in RAMP workpapers.

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 8

Ref ID: RPISANES20170307171140290

RAMP Chapter: SDG&E-8

Program Name: Aviation Services Department SMS

Program Description: Comprehensive safety management approach consisting of policies and procedures applicable for aviation

## **Risk/Mitigation:**

Risk: SDG&E Aviation Incident

Mitigation: Aviation Safety Management System SMS which is inclusive of a contractor qualification process and f

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	28	28	28	
High	39	39	39	
Funding Source: CPUC-GRC				
Forecast Method: Trend				
Work Type: Non-Mandated				
Work Type Citation: N/A				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 34

Explanation: 2015 costs of \$33k divided by .9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 9

Ref ID: RPISANES20170307180451897

RAMP Chapter: SDG&E-8

Program Name: Governing Document Development

Program Description: Development of separate policies for internal and external aviation operations

## **Risk/Mitigation:**

Risk: SDG&E Aviation Incident

Mitigation: Aviation Safety Management System (SMS)

Forecast CPUC Cost Estimates (\$000)			
	<u>2017</u>	<u>2018</u>	2019
Low	29	29	29
High	37	37	37
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

# Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 10

Ref ID: RPISANES20170307182237007

RAMP Chapter: SDG&E-8

Program Name: Aviation Job Site Observation Program

Program Description: Program that provides SDG&E aviation oversight of internal and contractor aviation construction operations

#### **Risk/Mitigation:**

Risk: SDG&E Aviation Incident

Mitigation: Job Site Observation Program

Forecast CPUC Cost Estimates (\$000)			
	2017	2018	2019
Low	11	11	11
High	15	15	15
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 11

Explanation: 2015 baseline costs of \$11k divided by .9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 11

Ref ID: RPISANES20170307184101760

RAMP Chapter: SDG&E-8

Program Name: Service Provided Audit Program

Program Description: Third party oversight program that provides an independent perspective regarding how to meet a standard of safety recognized through the aviation industry

## **Risk/Mitigation:**

Risk: SDG&E Aviation Incident

Mitigation: Service Provider Audit Program

Forecast CPUC Cost Estimates (\$000)			
	2017	2018	2019
Low	6	6	6
High	7	7	7
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 6

Explanation: 2015 costs of \$6k divided by .9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 12

Ref ID: RPISANES20170307193251227

RAMP Chapter: SDG&E-8

Program Name: Audit of Aviation Services Department's SMS

Program Description: Annual audit of Aviation Services Department's SMS utilizing a reputable aviation audit service

# **Risk/Mitigation:**

Risk: SDG&E Aviation Incident

Mitigation: Services Provider Audit Program

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	13	13	13
High	16	16	16
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

# Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

## RAMP Item # 13

Ref ID: RPISANES20170307194921453

RAMP Chapter: SDG&E-8

Program Name: Best Practices Training

Program Description: Training implementing best safety practices from throughout the aviation industry from a variety of sources

### **Risk/Mitigation:**

**Risk: SDG&E Aviation Incident** 

Mitigation: Best Practices Training

orecast CPUC Cost Estimates (\$000)			
	<u>2017</u>	2018	<u>2019</u>
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 4

Explanation: 2015 costs of \$4k divided by .9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### RAMP Item # 14

Ref ID: RPISANES20170307195430520

RAMP Chapter: SDG&E-8

Program Name: Purchase a Twin-Engine Helicopter

Program Description: Helicopter enables a dual-redundant system where single-point failure exists; thereby cutting the frequency of an accident (if one were to occur) by half

## **Risk/Mitigation:**

Risk: SDG&E Aviation Incident

Mitigation: Purchase a Twin-Engine Helicopter

Forecast CPUC Cost Estimates (\$000)			
	2017	2018	2019
Low	203	203	203
High	264	264	264
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 15

Ref ID: RPISANES20170307201835987

RAMP Chapter: SDG&E-8

Program Name: Aviation Safety Training

Program Description: Policy and procedure foundation consisting of an initial training manual for internal use of pilot development, continued training costs for currency and performance development, and case-by-case skills performance development.

#### **Risk/Mitigation:**

Risk: SDG&E Aviation Incident

Mitigation: Aviation Safety Training

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	<u>2019</u>	
Low	18	18	18	
High	23	23	23	
Funding Source: CPUC-GRC				
Forecast Method: Trend				
Work Type: Non-Mandated				
Work Type Citation: N/A				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 16

Ref ID: RPISANES20170307205231870

RAMP Chapter: SDG&E-11

Program Name: UAS Weight Limitations

Program Description: SDG&E restricted the acquisition of any UAS with a weight in excess of 55 pounds to lessen the severity of an aircraft incident

# **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: UAS Weight Limitations

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 17

Ref ID: RPISANES20170307213133960

RAMP Chapter: SDG&E-11

Program Name: Pilot in Command Experience and Training Requirements

Program Description: Federal Aviation Administration regulations required licensed recreational pilots to operate a commercial UAS

#### **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: Pilot in Command Experience and Training Requirements

Forecast CPUC Cost Estimates (\$000)			
	2017	2018	2019
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 18

Ref ID: RPISANES20170307214138193

RAMP Chapter: SDG&E-11

Program Name: UAS Software and Hardware Checked Prior to Flight

Program Description: SDG&E systematically checked UAS software and hardware for latest upgrades as a best practice

### **Risk/Mitigation:**

Risk: Unmanned Aircaft System Incident

Mitigation: UAS Software and Hardware Checked Prior to Flight

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 19

Ref ID: RPISANES20170307214907270

RAMP Chapter: SDG&E-11

Program Name: Flights not conducted near aircraft or people or within five miles of an airport without air traffic

Program Description: SDG&E UAS maintained distance from the general public and private property, and suspended flight operations as safety measures

#### **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: Flights not conducted near aircraft or people or within five miles of an airport without air traffic

Forecast CPUC Cost Estimates (\$000)				
	2017	2018	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation: N/A				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### RAMP Item # 20

Ref ID: RPISANES20170307215338540

RAMP Chapter: SDG&E-11

Program Name: Complied with state and federal UAS regulations

Program Description: SDG&E monitored state and federal rules and regulations concerning UAS

# **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: Complied with state and federal UAS regulations

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

# Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 21

Ref ID: RPISANES20170307220531033

RAMP Chapter: SDG&E-11

Program Name: UAS SMS

Program Description: A systematic approach to managing safety to better capture, analyze, and understand performance information and flight data, leading to programmatic changes that prevent failures.

#### **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: UAS Safety Management System

Forecast CPUC Cost Estimates (\$000)			
	2017	2018	2019
Low	34	34	34
High	49	49	49
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 22

Ref ID: RPISANES20170307220758047

RAMP Chapter: SDG&E-11

Program Name: UAS Privacy Policy

Program Description: A policy to be created in compliance with industry best practices. The development of this policy will drive changes to the Aviation Operations Manual and Training Documentation.

#### **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: UAS Safety Management System

Forecast CPUC Cost Estimates (\$000)			
	2017	2018	2019
Low	20	20	20
High	29	29	29
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

## RAMP Item # 23

Ref ID: RPISANES20170307221020903

RAMP Chapter: SDG&E-11

Program Name: UAS Training Program for SDG&E Employees

Program Description: Policy and procedure foundation for SDG&E employees upon which all operations would be based.

## **Risk/Mitigation:**

Risk: Unmanned Aircraft Systems Incident

Mitigation: UAS Training Program for SDG&E employees

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	<u>2019</u>
Low	16	16	16
High	23	23	23
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 24

Ref ID: RPISANES20170307221555337

RAMP Chapter: SDG&E-11

Program Name: Contractor Qualification, Oversight, and Audit Program

Program Description: A third party assessment of SDG&E's operational processes allowing external input into an otherwise internal workflow.

## **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: Contractor Qualification, Oversight, and Audit Program

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	23	23	23	
High	34	34	34	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation: N/A				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### RAMP Item # 25

Ref ID: RPISANES20170307222000050

RAMP Chapter: SDG&E-11

Program Name: Flight Management Controls

Program Description: Fleet management software to monitor, track, and maintain aircraft data

## **Risk/Mitigation:**

Risk: Unmanned Aircraft Systems Incident

Mitigation: Flight management controls

Forecast CPUC Cost Estimates (\$000)			
	2017	2018	2019
Low	9	9	9
High	13	13	13
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

# Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 26

Ref ID: RPISANES20170307222308217

RAMP Chapter: SDG&E-11

Program Name: Research Bet Use Cases for Specific Systems as Technology advances

Program Description: The utilization of outside vendors and consultants to incorporate the latest opportunities for safety, efficiency, and efficacy into SDG&E's UAS operations.

#### **Risk/Mitigation:**

Risk: Unmanned Aircraft System Incident

Mitigation: Research Best Use cases for specific systems as technology advances

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	10	10	10
High	14	14	14
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 27

Ref ID: SGAHAGAN20170222091920230

RAMP Chapter: SDG&E-1

Program Name: QA/QC Program - HRFA

Program Description: The QA/QC program is an annual inspection and repair program of the overhead facilities within the HRFA. Every year 1/3 of the facilities within the HRFA are inspected for potential sources of ignition. Once found these issues are then repaired before the start of the fire season which is usually determined to be Sept 1 of the same year.

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Inspection, Repair, Maintenance & Replacement Programs

Forecast CPUC Cost Estimates (\$0	Forecast CPUC Cost Estimates (\$000)		
	2017	<u>2018</u>	2019
Low	370	370	370
High	481	481	481
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Mandated			
Work Type Citation:			

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 379

Explanation: 2015 actuals in RAMP of \$370k, escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### RAMP Item # 28

Ref ID: SGAHAGAN20170227135827327

RAMP Chapter: SDG&E-1

Program Name: Helo and Sunbird Availability

Program Description: Contract helo support during high fire season to support fire suppression

# **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Fire Potential Index; weather network; firefighting contractors/crew staging/sunbird availability; c

Forecast CPUC Cost Estimates (\$00	<u>00)</u>			
	2017	<u>2018</u>	<u>2019</u>	
Low	1,750	1,750	1,750	
High	2,275	2,275	2,275	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 2220

Explanation: 2015 actuals of \$2,218k escalated to 2016 by dividing by 0.9991

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 29

Ref ID: SGAHAGAN20170227140137213

RAMP Chapter: SDG&E-1

Program Name: Crew Staging & Mobilization

Program Description: During Red Flag events, crews are stationed in high wind areas and are ready to react in the event of an outage

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Fire Potential Index; weather network; firefighting contractors/crew staging/sunbird availability; c

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	1,300	1,300	1,300	
High	1,690	1,690	1,690	
Funding Source: CPUC-GRC				
Forecast Method: Trend				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 819

Explanation: 2015 actuals of \$800 escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 30

Ref ID: SGAHAGAN20170228151326640

RAMP Chapter: SDG&E-1

Program Name: Field Patrols

Program Description: Crew required when circuit is de-energized to visually confirm the continuity of the circuit before it is re-energized for safety

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Improved operational response to varying conditions; de-energization (high winds during fire weather

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	2018	2019
Low	55	55	55
High	72	72	72
Funding Source: CPUC-GRC			
Forecast Method: Average			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 56

Explanation: 2015 actuals of \$55k escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 31

Ref ID: SGAHAGAN20170302135745543

RAMP Chapter: SDG&E-1

Program Name: Coordination with communications infrastructure providers

Program Description: Telecommunications Equipment Attachment Management System (TEAMS) program to communicate/coordinate with CIP providers to clear CIP facilities safety issues attached to SDG&E poles

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Improved operational response to varying conditions; de-energization (high winds during fire weather

Forecast CPUC Cost Estimates (\$000)				
	2017	2018	<u>2019</u>	
Low	20	20	20	
High	26	26	26	
Funding Source: CPUC-GRC				
Forecast Method: Average				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 20

Explanation: 2015 actuals of \$20k escalated to 2016

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 32

Ref ID: SGAHAGAN20170306152146143

RAMP Chapter: SDG&E-12

Program Name: Annual Pole Reinforcement

Program Description: Cyclical program aimed to reinforce pole bases with "C-Truss" devices for added structural support.

### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: GO165: Distribution Inspect and Repair program

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	1,232	1,232	1,232	
High	1,602	1,602	1,602	
Funding Source: CPUC-GRC				
Forecast Method: Average				
Work Type: Mandated				
Work Type Citation: GO 165				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 1207

Explanation: 2015 actuals of \$1179k escalated to 2016 (0.9768 escalation factor)

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 33

Ref ID: SGAHAGAN20170308092154497

RAMP Chapter: SDG&E-12

Program Name: Switch Inspection and High-Risk Replacement UG

Program Description: Proactively test, repair, or replace switches on the UG system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Distribution Switch Maintenance Program - UG

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	2019
Low	1,280	1,280	1,280
High	1,664	1,664	1,664
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

### RAMP Item # 34

Ref ID: TSWETEK20170305093846443

RAMP Chapter: SDG&E-13

Program Name: Employee Records Management training course.

Program Description: Course required biennially to train employees on records management policies and procedures.

#### **Risk/Mitigation:**

Risk: The risk of not having an effective records manage

Mitigation: Biennial required employee training on records management policies and procedures.

Forecast CPUC Cost Estimates (\$00	<u>00)</u>		
	2017	<u>2018</u>	2019
Low	399	399	399
High	1,198	1,198	1,198
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 39

Explanation: Took 2015 Actual and escalated based on Labor Escalation Rate

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	I. Electric Regional Operations
Category-Sub:	1. Electric Regional Operations
Workpaper:	1ED011.000 - Electric Regional Operations

#### RAMP Item # 35

RAMP Chapter: SDG&E-17

Program Name: Replace Critical Roles

Program Description: •Apprentice Lineman program

#### **Risk/Mitigation:**

Risk: "Workforce Planning": Loss of employees with deep knowledge, understanding and experience in Operat

Mitigation: 'Knowledge transfer tools and processes are available; Workforce planning tools and templates available to identify labor force gaps, and develop staffing and employee development solutions

Forecast CPUC Cost Estimates (\$00	<u>)0)</u>				
	<u>2017</u>	2018	2019		
Low	1,256	1,481	1,884		
High	2,758	3,039	3,542		
Funding Source: CPUC-GRC					
Forecast Method: Zero-Based					
Work Type: Non-Mandated					
Work Type Citation: N/A					

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 1094

Explanation: 2015 escalated to 2016

Ref ID: TSWETEK20170626085108070

Supplemental Workpapers for Workpaper 1ED011.000

#### Electric Regional Operations Work Group - 1ED011.000 Cost Center - Electric Regional Operations

#### Witness - D Weim Cost Center Mgr - multiple

\$000's 2012 Actual		20	2013 Actual			2014 Actual			2015 Actual			2016 Actual			
4000 S	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE									
Recorded Historical	24,001	11,859	200.6	22,812	10,869	194.6	21,551	10,716	181.7	21,384	12,731	186.3	21,321	14,292	181.2
TOTAL	24,001	11,859	200.6	22,812	10,869	194.6	21,551	10,716	181.7	21,384	12,731	186.3	21,321	14,292	181.2

FORECAST

RECAST	20	17		20	)18		20	19		FORECASTING METHODOLOGY
	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Base year recorded plus incremental increases identified
	22.568	15,170	187.9	22.007	13.857	182.1	23.055	19.737	190.8	

0-4	1 - 1	2017	FTF	1	2018		1	2019		Free law address
Category	Labor	Non-Labor	FTE	Labor	Non-Labor	FIE	Labor	Non-Labor	FIE	Explanation RAMP proposed activity: Switch Inspection and High-Risk
5.115	40	0	0.4	198	0	2.0	564	0	5.6	Replacement (OH) - Proactively test, repair, or replace switches on the OH system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other switches already slated for SCADA upgrades.
RAMP										RAMP proposed activitiy: Utilize an aviation safety contractor to
RAMP	0	37	0.0	0	37	0.0	0	37	0.0	develop governing documents for internal and external aviation operations. Based on \$35k for creation of documents and \$2k for misc. costs (e.g. travel expenses). These documents will provide further, standardized guidance on safe and effecive aviation-related activities.
	13	2	0.1	13	2	0.1	13	2	0.1	RAMP baseline and proposed activity- Staff Aviation Services Department (ASD) to include a position dedicated to observing internal and external aviation construction operations. Position will provide oversight and spot correction and have the authority to "shut down" operations if an unsafe condition persists -Operations Advisor Labor calculation based on 10% O&M allocation; Non-labor covers misc. costs to support position requirements (e.g. travel expenses, supplies).
RAMP										RAMP proposed activity: Annual audit to ensure the Aviation Service
RAMP	0	16	0.0	0	16	0.0	0	16	0.0	Department (ASD) is adhering to industry best practices to mitigate risk. Costs intended to cover outside audit fees. By continuously identifying and evaluating industry practices, SDG&E can stay curren as the industry evolves.
RAMP	0	264	0.0	0	264	0.0	0	264	0.0	RAMP proposed activity: Utilize a twin-engine helicopter to improve the safety of flight operations. Costs represent increased utilization rate and operating costs for the helicopter. 12% of overall operations are expected to be associated with O&M activities. Expanded use of a twin-engine helicopter takes advantage of the enormous safety benefits associated with this type of aircraft.
RAMP	0	23	0.0	0	23	0.0	0	23	0.0	RAMP baseline and proposed activity: Conduct currency and proficiency training with helicopter. Based on 10 hours of flight training. This training will ensure pilots continue to fly in a safe and effective manner.
RAMP	0	49	0.0	0	49	0.0	0	49	0.0	RAMP proposed activity: Develop and implement Unmanned Aerial Systems (UAS) SMS which is inclusive of standard operating procedures and risk mitigation matrix. These operating procedures, along with efforts to further refine associated risks and effective mitigation measures will enhance safety for employees, contractors, and the general public.
RAMP	0	29	0.0	0	29	0.0	0	29	0.0	RAMP proposed activity: Develop Unmanned Aerial Services (UAS) privacy policy. This policy will provide guidance and protect the general public regarding information gathered during operations.
RAMP	0	34	0.0	0	34	0.0	0	34	0.0	RAMP proposed activity: Develop contractor qualification, oversight, and audit program. Based on \$30k for creation of documents and \$4k for misc. costs (e.g. travel expenses). This program will ensure that contractors are adhering to the safety and performance standards set forth by SDG&E.
	0	13	0.0	0	13	0.0	0	13	0.0	RAMP proposed activity: Estimated contractor costs to develop flight management controls to guarantee real time tracking and deconfliction with company aircraft. These controls will provide direc safety benefits to employees, contractors, and the general public.
RAMP	10	4	0.1	10	4	0.1	10	4	0.1	RAMP proposed activity: Evaluation and implementation of technology advances in Unmanned Aerial Services (UAS). The UAS field continues to evolve and adapting to new technologies allows for more effective, efficient, and safe operations. Covers O&M related costs for additional analyst, as well as associated equipment costs.
RAMP				+				-		RAMP proposed activity: Switch Inspection and High-Risk
	33	0	0.3	167	0	1.7	475	0	4.8	Replacement (UG) - Proactively test, repair, or replace switches on the UG system with notable potential for failure. Program excludes do not operate energized (DOE), sulfur hexafluoride (SF6), and other

Incremental Increases		2017			2018			2019		
Category	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Explanation
RAMP				200	0	2.0	600	0	5.0	RAMP Long Span Inspection and Repair: All long spans were inspected and repaired several years ago. We started with all spans over 1000 feet and then went down to over 900 feet and 800 feet. What was found as potential issues were repaired or intercepted and made shorter. However these spans should be re-inspected on a defined basis and repaired as needed. The average cost for one long span replacement project is \$200k. This cost is based on the average of similar projects we have completed in the past. We will perform three of these projects in 2019.
RAMP				12	11	0.1	12	11	0.1	RAMP- Incremental - Develop UAS training program for SDG&E employees. Costs to cover both labor associated with development of the program, as well as relevant training materials.
RAMP							0	6000	0.0	RAMP proposed activity: Customer Communications Safety - Communications campaign (outreach and education) geared toward wire down awareness but also other electric safety issues (e.g. car-
Environmental and Regulatory Compliance	0	63	0.0	0	63	0.0	0	63	0.0	Additional HCOR filter socks to allow crews to pump water from subsurface structures while meeting environmental regulations. (100/yr at \$630 per sock).
Safety and Reliability	0	772	0.0	0	772	0.0	0	772	0.0	Two additional months of air-crane fire support due to ongoing drought conditions. Costs represent monthly contract costs at 66.5% O&M.
Safety and Reliability	1800	0	12.0	1800	0	12.0	2790	0	21.0	O&M portion of 20 lineman (90k per). Labor rate is \$55/hr for linemen. For each lineman, projections include \$35k in O&M related straight time work, \$30k for non-productive labor and training costs, and \$25k for O&M-related overtime. Also includes additional labor resulting from incremental apprentice class. Addiional lineman lineman will improve outage response times and reliability.
System Growth	88	0	1.0				88	0	1.0	Additional supervisor and two permit coordinators for a new permitting group. Cities/counties have increased permit requirements. As a result, there is an expectation of more face-to- face interaction with dedicated permit resources. O&M calculation based on expected 7% O&M plus non-productive labor.
Workforce Development	80	0	1.0	80	0	1.0	80	0	1.0	Additional Manager Project Manager and Business Analyst for new EDO Project Management Organization (PMO), handling efficiency initiatives. (40% O&M). The additional oversight provided by this group will more successful and cost-effective implementation of projects.
Fueling Our Future Initiatives	-817	-1120	-8.1	-2794	-1772	-28.0	-2898	-1872	-29.0	FOF- ongoing savings
Fueling Our Future Initiatives	0	692	0.0	1000	20	10.0				FOF implementation costs

#### **Public Safety Campaign**

Objective: inform and educate people about what they can do to stay safe around gas and electricity. Historically, we've relied on low-cost and no-cost channels to communicate safety messaging. There have been specific incidents involving electricity or natural gas where people have been hurt or injured. To help people understand certain situations can be dangerous, a year-long effort is proposed.

dangerous, a year-long effort is proposed.			
	2017	2018	2019
Videos			
Safety around downed power lines	\$0	\$0	\$50,000
Tree trimming	\$0	\$0	\$50,000
Electric Safety	\$0	\$0	\$50,000
Furnace/Carbon Monoxide Safety	\$0	\$0	\$50,000
Dig Alert, call 8-1-1	\$0	\$0	\$50,000
Dangers of Reverse Power Flow	\$0	\$0	\$50,000
Safety for kids	\$0	\$0	\$50,000
Total	\$0	\$0	\$350,000
TV spots			
Cut downs from videos (5-7 spots)	\$0	\$0	\$105,000
Total	\$0	\$0	\$105,000
Billboards			
Creative/Production (5-7 boards)	\$0	\$0	\$100,000
Placement (avg \$50K/board x 3 boards per month	\$0	\$0	\$1,800,000
Total	\$0	\$0	\$1,900,000
Advertising			
Planning	\$0	\$0	\$40,000
TV (four, six-week flights)	\$0	\$0	\$2,000,000
Radio (four, six-week flights)	\$0	\$0	\$800,000
Newspaper, includes U-T + ethnic & community			
pubs (four, six-week flights)	\$0	\$0	\$600,000
Digital (four, six-week flights)	\$0	\$0	\$430,000
Total	\$0	\$0	\$3,870,000
Direct Communication			
Email/Direct Mail (2xs per year)	\$0	\$0	\$100,000
Total	\$0	\$0	\$100,000
Collateral			
Brochures/fact sheets/pocket cards	\$0	\$0	\$30,000
Total	\$0	\$0	\$30,000
Website (sdge.com)			
Content development	\$0	\$0	\$75,000
Paid Social Media	\$0	\$0	\$25,000
Total	\$0	\$0	\$100,000
GRAND TOTAL	\$0	\$0	\$6,000,000
	ΨΟ	ΨΟ	ψ0,000,000

2019 TOTAL = \$6,000,000

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 146 of 332

	Aviation Services Requests					
	SDG&E has identified risks associated with aviation operations incidents that damage electric transmission, distribution, and/or gas transmission facilities and may result in employee or customer injury or death. Accordingly, SDG&E is proposing a set of enhancement programs aimed at addressing aircraft or equipment failure, pilot error or inexperience, field error or ground crew inexperience, inadequate preflight planning. Collectively, these programs involve increased oversight of contractor/service providers, pilot currency and proficiency training, aviation construction observation/supervision, enhancements to existing policies and procedures, and utilization of an operationally safer helicopter. For 2019, these requests total \$1,174,000.					
	2017 2018 2019 Labor Non-Labor FTE Labor Non-Labor FTE Labor Non-Labor FTE					
Aviation Services Totals	\$ 13   \$ 1,161   0.1   \$ 13   \$ 1,161  0.1   \$ 13   \$ 1,161  0.1   					
	Unmanned Aerial Systems (UAS) Requests					
	As the utilization of Unmanned Aircraft Systems (UAS) continues to expand, additional controls and programs need to be instituted to ensure safe operations within the utility environment. Specifically, this includes the development of policies and procedures, training programs, operational oversight, and utilization of new technologies. For 2019, these requests total \$115,000.					
	2017 2018 2019 Labor Non-Labor FTE Labor Non-Labor FTE Labor Non-Labor FTE					
UAS Totals	\$ 10 \$ 82 0.1 \$ 22 \$ 93 0.2 \$ 22 \$ 93 0.2 <b></b>					

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Workpaper:	1ED013.000

## Summary for Category: J. Skills & Compliance Training

		In 2016\$ (000) Incu	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	3,451	3,591	3,619	3,897
Non-Labor	682	682	817	764
NSE	0	0	0	0
Total	4,133	4,273	4,436	4,661
FTE	31.6	33.6	34.5	37.5

## Workpapers belonging to this Category:

1ED013.000 Skills & Cor	npliance Training			
Labor	3,451	3,591	3,619	3,897
Non-Labor	682	682	817	764
NSE	0	0	0	0
Total	4,133	4,273	4,436	4,661
FTE	31.6	33.6	34.5	37.5

Beginning of Workpaper 1ED013.000 - Skills & Compliance Training

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Category-Sub	1. Skills & Compliance Training
Workpaper:	1ED013.000 - Skills & Compliance Training

#### **Activity Description:**

Skills Training is responsible for the development and training of the Electric Regional Operations (ERO) workforce, which consists of electric field personnel, non-electrical support personnel, and supervisory staff. The core training provided by this organization consists of the following: electric linemen development using a three-year apprenticeship program; compliance training to meet federal, state, local, safety, and environmental regulations; equipment operations and commercial drivers' training; and providing training support for other business units.

#### **Forecast Explanations:**

## Labor - Base YR Rec

The Base Year Recorded Plus Incremental Increases methodology outlines the workforce and safety compliance program support along with a three-year projection for incorporating and additional apprentice program and establishing a Safety Center of Excellence.

#### Non-Labor - Base YR Rec

The Base Year recorded plus incremental increases methodology reflects costs associated with training programs to enhance safety and environmental concerns along with a three-year projection for incorporating and additional apprentice program.

#### NSE - Base YR Rec

N/A

## Summary of Results:

[	In 2016\$ (000) Incurred Costs											
		Adju	isted-Recor	ded		Adjusted-Forecast						
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	2,469	2,578	2,321	2,936	3,451	3,591	3,619	3,897				
Non-Labor	674	775	450	783	682	681	816	763				
NSE	0	0	0	0	0	0	0	0				
Total	3,144	3,353	2,772	3,719	4,133	4,272	4,435	4,660				
FTE	22.3	23.1	21.2	26.4	31.5	33.6	34.5	37.5				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Category-Sub:	1. Skills & Compliance Training
Workpaper:	1ED013.000 - Skills & Compliance Training

## Summary of Adjustments to Forecast:

			In 201	6 \$(000) Ir	ncurred Co	sts				
Forecast Method Base Forecast				st	Forec	ast Adjust	tments	Adjusted-Forecast		
Years		2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	Base YR Rec	3,451	3,451	3,451	140	168	446	3,591	3,619	3,897
Non-Labor	Base YR Rec	682	682	682	0	135	82	682	817	764
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Total		4,133	4,133	4,133	140	303	528	4,273	4,436	4,661
FTE	Base YR Rec	31.6	31.6	31.6	2.0	2.9	5.9	33.6	34.5	37.5

#### Forecast Adjustment Details:

Forecast Aujustment Details.									
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID	
2017 Other		140	0	0	140	2.0	1-Sided Adj	RPISANES20161205131124690	
Explanation:	Two safety salaries of			s Safety	Center of	Excellence	e. These O&M	positions assume annual	
2017 Total		140	0	0	140	2.0			
2018 Other		140	0	0	140	2.0	1-Sided Adj	RPISANES20161205131043100	
Explanation:	Two proje salaries of			kills Saf	ety Center	of Excelle	ence. These O&	M positions assume annual	
2018 Other		140	0	0	140	2.0	1-Sided Adj	RPISANES20161205131134457	
Explanation:	Two safety salaries of	•		s Safety	Center of	Excellence	e. These O&M	positions assume annual	
2018 FOF-Imple	ementation	0	135	0	135	0.0	1-Sided Adj	TSWETEK20170615135200683	
Explanation:	Cost of FC	OF implem	entation						
2018 FOF-Ongo	bing	-112	0	0	-112	-1.1	1-Sided Adj	TSWETEK20170615135343643	
Explanation:	FOF ongo	ing saving	S						
2018 Total		168	135	0	303	2.9			
2019 Other		140	0	0	140	2.0	1-Sided Adj	RPISANES20161205131052990	
Explanation:	Two proje salaries of			kills Saf	ety Center	of Excelle	ence. These O&	M positions assume annual	

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 151 of 332

Area: Witness: Category: Category-Sub: Workpaper:	ELECTRIC DISTRIBUTION William H. Speer J. Skills & Compliance Training 1. Skills & Compliance Training 1ED013.000 - Skills & Compliance Training									
Year Adj Gro	oup Labor	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj_Type</u>	RefID			
2019 Other	140	0	0	140	2.0	1-Sided Adj	RPISANES20161205131145573			
Explanation:	Two safety inspect salaries of \$70k ea		ls Safety	Center of	Excellence	e. These O&M	positions assume annual			
2019 Other	278	82	0	360	3.0	1-Sided Adj	TSWETEK20170512154810117			
Explanation:	An extra apprentice	e class to s	support th	ne hiring of	15 additio	nal apprentices	in 2019.			
2019 FOF-Ongo	ing -112	0	0	-112	-1.1	1-Sided Adj	TSWETEK20170615135409833			
Explanation:	FOF ongoing savin	igs								
2019 Total	446	82	0	528	5.9					

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Category-Sub:	1. Skills & Compliance Training
Workpaper:	1ED013.000 - Skills & Compliance Training

## Determination of Adjusted-Recorded (Incurred Costs):

·····,····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	1,974	2,081	1,912	2,449	2,960
Non-Labor	659	767	450	782	682
NSE	0	0	0	0	0
Total	2,633	2,848	2,362	3,232	3,642
FTE	19.2	19.7	18.0	22.2	26.7
djustments (Nominal \$) **					
Labor	0	0	0	35	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	35	0
FTE	0.0	0.0	0.0	0.3	0.0
ecorded-Adjusted (Nomin	nal \$)				
Labor	1,974	2,081	1,912	2,484	2,960
Non-Labor	659	767	450	782	682
NSE	0	0	0	0	0
Total	2,633	2,848	2,362	3,267	3,642
FTE	19.2	19.7	18.0	22.5	26.7
acation & Sick (Nominal \$	5)				
Labor	286	330	305	384	491
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	286	330	305	384	491
FTE	3.1	3.4	3.2	3.9	4.9
scalation to 2016\$					
Labor	209	167	104	68	0
Non-Labor	15	8	0	1	0
NSE	0	0	0	0	0
Total	224	175	104	69	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2016\$)				
Labor	2,469	2,578	2,321	2,936	3,451
Non-Labor	674	775	450	783	682
NSE	0	0	0	0	0
Total	3,144	3,353	2,772	3,719	4,133
FTE	22.3	23.1	21.2	26.4	31.6

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 153 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Category-Sub:	1. Skills & Compliance Training
Workpaper:	1ED013.000 - Skills & Compliance Training

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs												
	Years 2012 2013 2014 2015 2016											
Labor		0	0	0	35	0						
Non-Labor		0	0	0	0	0						
NSE		0	0	0	0	0						
	Total	0	0	0	35	0						
FTE		0.0	0.0	0.0	0.3	0.0						

### Detail of Adjustments to Recorded:

Year	<u>Adj Gro</u>	up <u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	<u>RefID</u>
2012 Tota	al	0	0	0	0.0		
2013 Tota	al	0	0	0	0.0		
2014 Tota	al	0	0	0	0.0		
2015	Other	35	0	0	0.3	1-Sided Adj	RPISANES20161112094733773
Explanati	on: De	c 2015 MyTime	Missing	Labor A	Accrua	l	
2015 Tota	al	35	0	0	0.3		
2016 Tota	al	0	0	0	0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Category-Sub:	1. Skills & Compliance Training
Workpaper:	1ED013.000 - Skills & Compliance Training

#### RAMP Item # 1

Ref ID: ALLLACUN20170308062732160

RAMP Chapter: SDG&E-3

Program Name: Job Skills Training and STC - Electric

Program Description: Mandatory employee training programs and standardized policies are in place.

## **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Mandatory employee training programs and standardized policies are in place.

Forecast CPUC Cost Estimates (\$000)									
	2017	2018	2019						
Low	7,324	7,324	7,324						
High	8,789	8,789	8,789						
Funding Source: CPUC-GRC									
Forecast Method: Other									
Work Type: Non-Mandated									
Work Type Citation:									

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 7497

Explanation: 2015 actuals of 7324 escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Category-Sub:	1. Skills & Compliance Training
Workpaper:	1ED013.000 - Skills & Compliance Training

## RAMP Item # 2

Ref ID: ALLLACUN20170308071254093

RAMP Chapter: SDG&E-3

Program Name: Training, Supervision, PPE, Tools

Program Description: Training, Supervision, PPE, Tools

## **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Ongoing maintenance programs

Forecast CPUC Cost Estimates (\$000)							
	2017	<u>2018</u>	2019				
Low	2,808	2,808	2,808				
High	3,370	3,370	3,370				
Funding Source: CPUC-GRC							
Forecast Method: Average							
Work Type: Non-Mandated							
Work Type Citation:							

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 2727

Explanation: 2015 actuals of 2,664 escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	J. Skills & Compliance Training
Category-Sub:	1. Skills & Compliance Training
Workpaper:	1ED013.000 - Skills & Compliance Training

### RAMP Item # 3

Ref ID: RPISANES20161205131029860

RAMP Chapter: SDG&E-3

Program Name: Apprentice Program

Program Description: ON the job Training with journeyman linemen.

## **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Mandatory employee training programs and standardized policies are in place.

Forecast CPUC Cost Estimates (\$000)							
	2017	<u>2018</u>	2019				
Low	6,050	6,050	6,050				
High	7,260	7,260	7,260				
Funding Source: CPUC-GRC							
Forecast Method: Base Year	Forecast Method: Base Year						
Work Type: Mandated							
Work Type Citation:							

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 6194

Explanation: 2015 actuals of 6,050 escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	K. Service Order Team (SOT)
Workpaper:	1ED014.000

## Summary for Category: K. Service Order Team (SOT)

In 2016\$ (000) Incurred Costs							
Adjusted-Recorded	Adjusted-Forecast						
2016	2017	2018	2019				
76	76	76	76				
85	85	85	85				
0	0	0	0				
161	161	161	161				
1.1	1.1	1.1	1.1				
	Adjusted-Recorded           2016           76           85           0           161	Adjusted-Recorded           2016         2017           76         76           85         85           0         0           161         161	Adjusted-Recorded         Adjusted-Forecast           2016         2017         2018           76         76         76           85         85         85           0         0         0           161         161         161				

## Workpapers belonging to this Category:

1ED014.000 Service Order	Team (SOT)			
Labor	76	76	76	76
Non-Labor	85	85	85	85
NSE	0	0	0	0
Total	161	161	161	161
FTE	1.1	1.1	1.1	1.1

Beginning of Workpaper 1ED014.000 - Service Order Team (SOT)

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	K. Service Order Team (SOT)
Category-Sub	1. Service Order Team (SOT)
Workpaper:	1ED014.000 - Service Order Team (SOT)

#### **Activity Description:**

The Service Order Team (SOT) is responsible for planning, overseeing and managing new additions and modifications to the electric and gas distribution systems, primarily related to services. The Service Order Team acts as the SDG&E customer representative on these projects. The O&M costs associated with this team are for its support of construction operations, storm recovery, construction maintenance programs, labor for training activities, and preparing orders to replace property.

#### Forecast Explanations:

## Labor - Base YR Rec

The Base Year Recorded Plus Incremental Increases methodology was utilized to record current manning levels in Service Order Team Service Planners. No incremental requests are being made for this area.

#### Non-Labor - Base YR Rec

The Base Year Recorded Plus Incremental Increases methodology records the current expenses No incremental requests are being made for this area.

#### NSE - Base YR Rec

N/A

#### Summary of Results:

Γ	In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	ded		Ad	justed-Fore	cast	
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	328	339	303	215	76	76	76	76	
Non-Labor	320	535	370	71	85	86	86	86	
NSE	0	0	0	0	0	0	0	0	
Total	647	874	674	287	161	162	162	162	
FTE	3.9	4.0	3.2	2.8	1.1	1.0	1.0	1.0	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	K. Service Order Team (SOT)
Category-Sub:	1. Service Order Team (SOT)
Workpaper:	1ED014.000 - Service Order Team (SOT)

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	isted-Forecast		
Years	s	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	Base YR Rec	76	76	76	0	0	0	76	76	76	
Non-Labor	Base YR Rec	85	85	85	0	0	0	85	85	85	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Total		161	161	161	0	0	0	161	161	161	
FTE	Base YR Rec	1.1	1.1	1.1	0.0	0.0	0.0	1.1	1.1	1.1	

Year	Adj Group	<u>Labor</u>	NLbr	NSE	<u>Total</u>	FTE	Adj Type	RefID
<u></u>	<u></u>		<u></u>	NOL		<u></u>	<u></u>	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	K. Service Order Team (SOT)
Category-Sub:	1. Service Order Team (SOT)
Workpaper:	1ED014.000 - Service Order Team (SOT)

## Determination of Adjusted-Recorded (Incurred Costs):

·····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	262	273	250	182	65
Non-Labor	313	529	370	71	85
NSE	0	0	0	0	0
Total	574	803	620	253	150
FTE	3.4	3.4	2.7	2.4	0.9
djustments (Nominal \$) **	*				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	262	273	250	182	65
Non-Labor	313	529	370	71	85
NSE	0	0	0	0	0
Total	574	803	620	253	150
FTE	3.4	3.4	2.7	2.4	0.9
acation & Sick (Nominal \$	\$)				
Labor	38	43	40	28	11
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	38	43	40	28	11
FTE	0.5	0.6	0.5	0.4	0.2
scalation to 2016\$					
Labor	28	22	14	5	0
Non-Labor	7	6	0	0	0
NSE	0	0	0	0	0
Total	35	27	14	5	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	328	339	303	215	76
Non-Labor	320	535	370	71	85
NSE	0	0	0	0	0
Total	647	874	674	287	161
FTE	3.9	4.0	3.2	2.8	1.1

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 162 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	K. Service Order Team (SOT)
Category-Sub:	1. Service Order Team (SOT)
Workpaper:	1ED014.000 - Service Order Team (SOT)

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs												
	Years 2012 2013 2014 2015 2016											
Labor		0	0	0	0	0						
Non-Labor		0	0	0	0	0						
NSE		0	0	0	0	0						
	Total	0	0	0	0	0						
FTE		0.0	0.0	0.0	0.0	0.0						

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u> <u>FTE</u>	Adj Type	RefID

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:L. Substation C&OWorkpaper:1ED015.000

## Summary for Category: L. Substation C&O

	In 2016\$ (000) Incurred Costs								
	Adjusted-Recorded	Adjusted-Forecast							
	2016	2017	2018	2019					
Labor	3,038	3,685	3,546	3,601					
Non-Labor	1,544	2,007	1,771	1,722					
NSE	0	0	0	0					
Total	4,582	5,692	5,317	5,323					
FTE	28.9	34.4	33.0	33.6					

## Workpapers belonging to this Category:

1ED015.000	Substation	C&O
100000	ousolution	000

601
722
0
323
33.6
,

Beginning of Workpaper 1ED015.000 - Substation C&O

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	L. Substation C&O
Category-Sub	1. Substation C&O
Workpaper:	1ED015.000 - Substation C&O

## Activity Description:

The Substation Construction & Maintenance and associated support organizations are responsible for the installation, inspection and maintenance of 140 distribution substations on the SDG&E system. This includes the maintenance of 293 distribution power transformers and their associated load tap changers or voltage regulators. As well as 1300 circuit breakers including oil, air, and vaccum classifications, and their associated line and bus disconnects. This group inspects and maintains all substation equipment including batteries, buses, support structures, capacitor banks, reactors, grounding systems, fire suppression systems, and perimeter fences and gates. The substation construction and maintenance program, compliance with health and safety programs, and compliance with SDG&E's maintenance standards. These programs are critical to the safe and efficient installation, inspection, maintenance, and reliability of all distribution electric facilities managed and implemented within the Substation Construction and Maintenace section.

#### Forecast Explanations:

#### Labor - 5-YR Average

A five year average plus incremental adjustments was used to develop the labor forecast. Substation maintenace activities with associated labor charges are determined by time based cycles, with the amount of maintenace coming due varying from year to year. The amount of corrective mainteance resulting from inspections is also variable year to year. Given the variability of maintenace requirements, and average of histroical costs smooths these factors and provides a good base estimate of a typical maintenance year.

#### Non-Labor - 5-YR Average

A five year average plus incremental adjustments was used to develop the non labor forecast. Substation maintenace activities with associated non labor charges are determined by time based cycles, with the amount of maintenace coming due varying from year to year. An average smoothes this providing a good base estimate of a typical maintenance year.

#### NSE - 5-YR Average

N/A

#### Summary of Results:

Γ				In 2016\$ (00	0) Incurred (	Costs		
		Adju	isted-Recor	ded		Ad	justed-Fore	cast
Years	2012	2013	2014	2015	2016	2017	2018	2019
Labor	4,622	3,993	3,657	3,499	3,038	3,685	3,546	3,601
Non-Labor	2,388	2,185	1,960	1,707	1,544	2,006	1,770	1,721
NSE	0	0	0	0	0	0	0	0
Total	7,010	6,177	5,617	5,206	4,582	5,691	5,316	5,322
FTE	41.8	38.4	34.2	32.7	28.8	34.4	33.0	33.6

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	L. Substation C&O
Category-Sub:	1. Substation C&O
Workpaper:	1ED015.000 - Substation C&O

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs									
Forecast	Forecast Method Base Forecast			st	Forec	Forecast Adjustments Adjusted-Forecast				ast
Years	s	2017 2018 2019		2017	2017 2018 2019		2017	2018	2019	
Labor	5-YR Average	3,762	3,762	3,762	-77	-216	-161	3,685	3,546	3,601
Non-Labor	5-YR Average	1,957	1,957	1,957	50	-186	-235	2,007	1,771	1,722
NSE	5-YR Average	0	0	0	0	0	0	0	0	0
Tota	ıl	5,718	5,718	5,718	-27	-402	-396	5,691	5,316	5,322
FTE	5-YR Average	35.2	35.2	35.2	-0.8	-2.2	-1.6	34.4	33.0	33.6

#### Forecast Adjustment Details:

Year Adj Gr	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 FOF-Ong	oing	-90	-75	0	-165	-0.9	1-Sided Adj	RPISANES20161201100512633
Explanation: FOF- ongoing savings								
2017 RAMP Inc	remental	13	125	0	138	0.1	1-Sided Adj	SGAHAGAN20170510140758140

**Explanation:** RAMP Proposed Activity: CBM - Distribution - Maintain specialized monitoring and communication devices on substation equipment in order to create a data-informed maintenance and replacement process for major substation assets. Distribution transformers (e.g. 69/12 kV) and their associated oil/gas measurements are monitored.

The program to install these monitors began in 2007, and many of the sensors are reaching the end of their useful life. We are assuming approximately fifteen sensors/monitors will require replacement per year.

The labor costs include crew time to remove the existing monitor and install a new one. 15 sensors x 2-man crew x 8 hour day x 55/hr is 13,200.

The nonlabor costs include the costs for the sensors, monitors, piping, fittings, and other materials required to replace the failed unit. 15 units x \$8,500 is \$127,500.

2017 Total		-77	50	0	-27	-0.8		
2018 FOF-Ongo	ing	-311	-319	0	-630	-3.1	1-Sided Adj	RPISANES20161201100535943
Explanation:	FOF- ongo	oing saving	gs					
2018 RAMP Incr	emental	13	125	0	138	0.1	1-Sided Adj	SGAHAGAN20170510141140127

Area:	ELEC	TRIC DIS	TRIBUTIC	N							
Witness:	Williar	William H. Speer									
Category:	L. Substation C&O										
Category-Sub:	1. Sub	1. Substation C&O									
Workpaper:	1ED0	15.000 - S	ubstation	C&O							
Year Adj G	roup	Labor	NLbr	NSE	Total	<u>FTE</u>	Adj_Type	RefID			
Explanation: 2018 RAMP In	devices or process fo oil/gas me The progra their usefu year. The labor 2-man cre The nonlal required to	The labor costs include crew time to remove the existing monitor and install a new one. 15 sensors x 2-man crew x 8 hour day x \$55/hr is \$13,200. The nonlabor costs include the costs for the sensors, monitors, piping, fittings, and other materials required to replace the failed unit. 15 units x \$8,500 is \$127,500.									
Explanation:	RAMP Proposed Activity: 4kV Modernization - Substation - Proposed program aims to remove 4 KV assets and replace with 12 kV. Scope of work may include complete removal and rebuild of 4 kV substation facilities (including step-down units). At-risk example includes package/unit substations that feature single points of failure and long lead time to replace units, requiring temporary solutions. This is the O&M component of the capital cost of this project, which is estimated to be 5% of the capital cost. The O&M to capital split is based off of actuals from similar projects SDG&E has completed.						oval and rebuild of 4 kV package/unit substations uiring temporary solutions. mated to be 5% of the				
2018 Total		-216	-186	0	-402	-2.2					
2019 FOF-Ong	going	-311	-375	0	-686	-3.1	1-Sided Adj	RPISANES20161201100545787			
Explanation:	FOF- ongo	oing saving	gs								
2019 RAMP In	cremental	137	15	0	152	1.4	1-Sided Adj	SGAHAGAN20170512161136943			
Explanation:	RAMP Proposed Activity: 4kV Modernization - Substation - Proposed program aims to remove 4 KV assets and replace with 12 kV. Scope of work may include complete removal and rebuild of 4 kV substation facilities (including step-down units). At-risk example includes package/unit substations that feature single points of failure and long lead time to replace units, requiring temporary solutions. This is the O&M component of the capital cost of this project, which is estimated to be 5% of the capital cost. The O&M to capital split is based off of actuals from similar projects SDG&E has completed.										
2019 RAMP In	cremental	13	125	0	138	0.1	1-Sided Adj	SGAHAGAN20170510141156967			

Area: Witness: Category: Category-S Workpape		ELECTRIC DISTRIBUTION William H. Speer L. Substation C&O 1. Substation C&O 1ED015.000 - Substation C&O						
<u>Year A</u> Explanatio	de pro oil/ Th the yea Th 2-r	pLaborNLbrNSETotalFTEAdj_TypeRAMP Proposed Activity: CBM - Distribution - Maintain specialized monitoring and condevices on substation equipment in order to create a data-informed maintenance and process for major substation assets. Distribution transformers (e.g. 69/12 kV) and the oil/gas measurements are monitored.The program to install these monitors began in 2007, and many of the sensors are reather useful life. We are assuming approximately fifteen sensors/monitors will require year.The labor costs include crew time to remove the existing monitor and install a new one 2-man crew x 8 hour day x \$55/hr is \$13,200.The nonlabor costs include the costs for the sensors, monitors, piping, fittings, and other costs include the costs for the sensors.						nce and replacement ) and their associated s are reaching the end of require replacement per new one. 15 sensors x
2019 Tota	l .	-161	-235	0	-396	-1.6		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	L. Substation C&O
Category-Sub:	1. Substation C&O
Workpaper:	1ED015.000 - Substation C&O

#### Determination of Adjusted-Recorded (Incurred Costs):

···· · · · · · · · · · · · · · · · · ·	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	3,695	3,223	3,012	2,855	2,662
Non-Labor	2,335	2,162	1,960	1,732	1,561
NSE	0	0	0	0	0
Total	6,030	5,385	4,972	4,587	4,223
FTE	35.9	32.7	29.0	27.2	25.1
djustments (Nominal \$) **	*				
Labor	0	0	0	105	-56
Non-Labor	0	0	0	-26	-17
NSE	0	0	0	0	0
Total	0	0	0	79	-73
FTE	0.0	0.0	0.0	0.6	-0.6
ecorded-Adjusted (Nomin	nal \$)				
Labor	3,695	3,223	3,012	2,960	2,606
Non-Labor	2,335	2,162	1,959	1,705	1,544
NSE	0	0	0	0	0
Total	6,030	5,385	4,972	4,666	4,150
FTE	35.9	32.7	29.0	27.8	24.5
acation & Sick (Nominal \$	5)				
Labor	535	511	481	457	432
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	535	511	481	457	432
FTE	5.8	5.7	5.2	4.9	4.4
scalation to 2016\$					
Labor	392	259	164	81	0
Non-Labor	53	23	1	2	0
NSE	0	0	0	0	0
Total	444	282	165	83	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	4,622	3,993	3,657	3,499	3,038
Non-Labor	2,388	2,185	1,960	1,707	1,544
NSE	0	0	0	0	0
Total	7,010	6,177	5,617	5,206	4,582
FTE	41.7	38.4	34.2	32.7	28.9

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 170 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	L. Substation C&O
Category-Sub:	1. Substation C&O
Workpaper:	1ED015.000 - Substation C&O

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs						
	Years	2012	2013	2014	2015	2016
Labor	-	0	0	0	105	-56
Non-Labor		0	0	-0.037	-26	-17
NSE		0	0	0	0	0
	Total <sup>–</sup>	0	0	-0.037	79	-73
FTE		0.0	0.0	0.0	0.6	-0.6

#### Detail of Adjustments to Recorded:

Year	<u>Adj G</u>	iroup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012 Tota	al		0	0	0	0.0		
2013 Tota	al		0	0	0	0.0		
2014	Othe	er	0	0	0	0.0	CCTR Transf To 2100-0238.000	RPISANES20161109212257383
Explanati						• •	materials management cost center 2100 cost center 2100-0238.	0-3941, are now under
2014	Othe	er	0	0	0	0.0	CCTR Transf To 2100-0238.000	RPISANES20161109213255720
Explanati	ion:	to correct	t previous	incorrec	t entry			
2014	Othe	er	0	0	0	0.0	CCTR Transf To 2100-0238.000	RPISANES20161109213606677
Explanati	ion:	Costs are	e now capi	tured in	Kearny	Opera	ations Services workpaper, cost center 21	100-0238.
2014 Tota	al		0	0	0	0.0		
2015	Othe	er	-119	-26	0	-1.5	CCTR Transf To 2100-0238.000	RPISANES20161109214246940
Explanati	ion:	costs are	now capt	ured in I	Kearny	Opera	tions Services workpaper, cost center 21	00-0238
2015	Othe	er	225	0	0	2.1	1-Sided Adj	RPISANES20161112095017613
Explanati	ion:	Dec 2018	5 MyTime	Missing	Labor	Accrua	al	
2015 Tota	al		105	-26	0	0.6		
2016	Othe	۶r	-56	-17	0	-0.6	CCTR Transf To 2100-0238.000	RPISANES20170224193115193

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	L. Substation C&O
Category-Sub:	1. Substation C&O
Workpaper:	1ED015.000 - Substation C&O

<u>Year</u> <u>A</u>	dj Group	Labor	<u>NLbr</u>	<u>NSE</u> FT	E Adj Type	<u>RefID</u>
Explanatio	i: costs fi center		nter 3941	are now cap	tured in Kearny Operations Services workp	paper 1ED006, cost
2016 Total		-56	-17	0 -0.6		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	L. Substation C&O
Category-Sub:	1. Substation C&O
Workpaper:	1ED015.000 - Substation C&O

## RAMP Item # 1

Ref ID: SGAHAGAN20170510140758140

RAMP Chapter: SDG&E-12

Program Name: CBM - Distribution

Program Description: Maintain specialized monitoring and communication devices on substation equipment in order to create a data-informed maintenance and replacement process for major substation assets. Distribution transformers (e.g. 69/12 kV) and their associated oil/gas measurements are monitored.

# Risk/Mitigation: Risk: Electric Infrastructure Integrity

Mitigation: Condition Based Monitoring System

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	120	120	120
High	156	156	156
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	L. Substation C&O
Category-Sub:	1. Substation C&O
Workpaper:	1ED015.000 - Substation C&O

### RAMP Item # 2

Ref ID: SGAHAGAN20170512160912067

RAMP Chapter: SDG&E-12

Program Name: 4kV Modernization - Substation

Program Description: Proposed program aims to remove 4 KV assets and replace with 12 kV. Scope of work may include complete removal and rebuild of 4 kV substation facilities (including step-down units). At-risk example includes package/unit substations that feature single points of failure and long lead time to replace units, requiring temporary solutions.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Substation rebuild/replacements based on operational significance and SDG&E reliability standards

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	42	42	42
High	55	55	55
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:M. System ProtectionWorkpaper:1ED017.000

## Summary for Category: M. System Protection

		In 2016\$ (000) Inc	urred Costs	
	Adjusted-Recorded	Adjusted-Forecast		
	2016	2017	2018	2019
Labor	1,132	1,319	1,408	1,501
Non-Labor	327	360	360	360
NSE	0	0	0	0
Total	1,459	1,679	1,768	1,861
FTE	9.8	11.8	12.7	13.6

## Workpapers belonging to this Category:

## 1ED017.000 System Protection

Labor	1,132	1,319	1,408	1,501
Non-Labor	327	360	360	360
NSE	0	0	0	0
Total	1,459	1,679	1,768	1,861
FTE	9.8	11.8	12.7	13.6

Beginning of Workpaper 1ED017.000 - System Protection

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	M. System Protection
Category-Sub	1. System Protection
Workpaper:	1ED017.000 - System Protection

#### **Activity Description:**

System Protection Maintenance maintains protective relays and control systems within SDG&E's substations. This involves routine preventive maintenance on time-based intervals - calibrating and trip-testing protective relays. This also involves corrective maintenance, or trouble-shooting, existing systems that alarm or fail to function properly. Cost Center staffing is on-call around the clock, and in addition, provides standby personnel for fire preparedness and responds to system emergencies, e.g., unscheduled load shedding and earthquakes. This is a technical group that uses computer driven test equipment. Databases are used to generate work orders and store test results. The aging infrastructure includes old electromechancial relays that are replaced with microprocessor based relays. These new relays have considerably more functionality than the older discrete single-function electromechanical units, but they also require a greater degree of technical expertise and skill to maintain. In particular, computer and logic skills are essential to work with these devices, whereas in the past, it was not required. The new, more complex, protection schemes are being implemented for these relays which take advantage of the increased functionality. As a result, the company has increased the training it provides to relay technicians.

The SCADA group, which was moved to SPM in 2012 works on installing and maintaining distribution voltage regulators, capacitors, distribution reclosers, installs weather stations, distribution SCADA controlled equipment and switchgear, maintains substation batteries, and aircraft warning lights.

#### Forecast Explanations:

#### Labor - 5-YR Average

A five year average plus incremental adjustments was used to develop both the labor forecast. System protection and maintenance activities with associated labor charges are driven by time based cycles, with the amount of maintenance coming due varying from year to year. Given the variability of maintenance requirements, an average of historical costs smooths these factors and provides a good base estimate of a typical maintenance year.

#### Non-Labor - 5-YR Average

A five year average plus incremental adjustments was used to develop both the non-labor forecast. System protection and maintenance activities with associated non-labor charges are driven by time based cycles, with the amount of maintenance coming due varying from year to year. Given the variability of maintenance requirements, an average of historical costs smooths these factors and provides a good base estimate of a typical maintenance year.

#### NSE - 5-YR Average

N/A

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	M. System Protection
Category-Sub	1. System Protection
Workpaper:	1ED017.000 - System Protection

## Summary of Results:

		In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	ded		Ad	Adjusted-Forecast			
Years	2012	2013	2014	2015	2016	2017	2018	2019		
Labor	1,273	1,221	1,249	1,377	1,132	1,318	1,407	1,500		
Non-Labor	337	407	364	366	327	361	361	361		
NSE	0	0	0	0	0	0	0	0		
Total	1,610	1,628	1,614	1,742	1,460	1,679	1,768	1,861		
FTE	10.8	11.2	11.3	12.1	9.8	11.8	12.7	13.6		

ELECTRIC DISTRIBUTION
William H. Speer
M. System Protection
1. System Protection
1ED017.000 - System Protection

#### Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast	t Method	Bas	Base Forecast			Forecast Adjustments			Adjusted-Forecast		
Years	8	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	5-YR Average	1,251	1,251	1,251	68	157	250	1,319	1,408	1,501	
Non-Labor	5-YR Average	360	360	360	0	0	0	360	360	360	
NSE	5-YR Average	0	0	0	0	0	0	0	0	0	
Tota	I	1,611	1,611	1,611	68	157	250	1,679	1,768	1,861	
FTE	5-YR Average	11.1	11.1	11.1	0.7	1.6	2.5	11.8	12.7	13.6	

#### Forecast Adjustment Details:

Forecast Adjust	ment Detai	13.						
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 Other		100	0	0	100	1.0	1-Sided Adj	TSWETEK20170309081617500
Explanation:	Add two ro workforce	•	at 50% O	&M 50%	Capital S	olit assum	ne \$100k per ye	ar salary. Needed for
2017 FOF-Ongo	ing	-32	0	0	-32	-0.3	1-Sided Adj	TSWETEK20170615105903427
Explanation:	FOF ongo	oing saving	S					
2017 Total		68	0	0	68	0.7		
2018 Other		200	0	0	200	2.0	1-Sided Adj	TSWETEK20170309081731943
Explanation:	Add two re workforce	•	at 50% O	&M 50%	Capital S	plit assum	ne \$100k per ye	ar salary. Needed for
2018 FOF-Ongo	ing	-43	0	0	-43	-0.4	1-Sided Adj	TSWETEK20170615105930147
Explanation:	FOF ongo	oing saving	S					
2018 Total		157	0	0	157	1.6		
2019 FOF-Ongo	ing	-50	0	0	-50	-0.5	1-Sided Adj	RPISANES20161201100816380
Explanation:	FOF ongo	oing saving	S					
2019 Other		300	0	0	300	3.0	1-Sided Adj	TSWETEK20170309081814687
Explanation:	Add two ro workforce	•	at 50% O	&M 50%	Capital S	plit assum	ne \$100k per ye	ar salary. Needed for

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 179 of 332

Area:	ELECTRIC DISTRI	ELECTRIC DISTRIBUTION					
Witness:	William H. Speer	Villiam H. Speer					
Category:	M. System Protection	M. System Protection					
Category-Sub:	1. System Protectio	n					
Workpaper:	1ED017.000 - Syste	em Protection	1				
Year Adj Group	Labor NL	or <u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	<u>RefID</u>	
2019 Total	250	0 0	250	2.5			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	M. System Protection
Category-Sub:	1. System Protection
Workpaper:	1ED017.000 - System Protection

#### Determination of Adjusted-Recorded (Incurred Costs):

jjjjj	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	1,018	986	1,029	1,113	971
Non-Labor	330	403	364	365	327
NSE	0	0	0	0	0
Total	1,347	1,389	1,393	1,479	1,299
FTE	9.3	9.6	9.5	9.8	8.3
djustments (Nominal \$) *	*				
Labor	0	0	0	52	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	52	0
FTE	0.0	0.0	0.0	0.5	0.0
ecorded-Adjusted (Nomin	nal \$)				
Labor	1,018	986	1,029	1,165	971
Non-Labor	330	403	364	365	327
NSE	0	0	0	0	0
Total	1,347	1,389	1,393	1,530	1,299
FTE	9.3	9.6	9.5	10.3	8.3
acation & Sick (Nominal	\$)				
Labor	147	156	164	180	161
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	147	156	164	180	161
FTE	1.5	1.7	1.7	1.8	1.5
scalation to 2016\$					
Labor	108	79	56	32	0
Non-Labor	7	4	0	0	0
NSE	0	0	0	0	0
Total	115	83	56	32	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	1,273	1,221	1,249	1,377	1,132
Non-Labor	337	407	364	366	327
NSE	0	0	0	0	0
Total	1,610	1,628	1,614	1,742	1,460
FTE	10.8	11.3	11.2	12.1	9.8

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 181 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	M. System Protection
Category-Sub:	1. System Protection
Workpaper:	1ED017.000 - System Protection

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs							
	Years 2012 2013 2014 2015 2016						
Labor	-	0	0	0	52	0	
Non-Labor		0	0	0	0	0	
NSE		0	0	0	0	0	
	Total	0	0	0	52	0	
FTE		0.0	0.0	0.0	0.5	0.0	

#### Detail of Adjustments to Recorded:

Year	Adj Group	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012 Tota	al	0	0	0	0.0		
2013 Tota	al	0	0	0	0.0		
2014 Tota	al	0	0	0	0.0		
2015	Other	52	0	0	0.5	1-Sided Adj	RPISANES20161112095142790
Explanati	Explanation: Dec 2015 MyTime Missing Labor Accrual						
2015 Tota	al	52	0	0	0.5		
2016 Tota	al	0	0	0	0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	M. System Protection
Category-Sub:	1. System Protection
Workpaper:	1ED017.000 - System Protection

#### RAMP Item # 1

Ref ID: SGAHAGAN20170510141336977

RAMP Chapter: SDG&E-12

Program Name: Replace degraded or non-functioning Supervisory Control and Data Acquisition (SCADA) RTUs

Program Description: Proactively replace SCADA remote terminal units (RTU) with failed communications or bad sensors in order to improve data-informed operations of field switches and other equipment.

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Expand and Maintain Distribution Advanced SCADA infrastructure

Forecast CPUC Cost Estimates (\$000)								
	2017	<u>2018</u>	2019					
Low	52	52	52					
High	68	68	68					
Funding Source: CPUC-GRC								
Forecast Method: Average								
Work Type: Non-Mandated								
Work Type Citation:								

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 54

Explanation: 2015 actuals of \$52k escalated to 2016 \$ (escalation factor of 0.9768)

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	M. System Protection
Category-Sub:	1. System Protection
Workpaper:	1ED017.000 - System Protection

#### RAMP Item # 2

Ref ID: TSWETEK20170510084727777

RAMP Chapter: SDG&E-17

Program Name: Relay Specialist critical position:

Program Description: 3rd Person on Crew rotation (job shadowing)

## **Risk/Mitigation:**

Risk: "Workforce Planning": Loss of employees with deep

Mitigation: 'Knowledge transfer tools and processes are available; Workforce planning tools and templates availa

Forecast CPUC Cost Estimates (\$000)								
	2017	2018	2019					
Low	4	4	3					
High	10	10	9					
Funding Source: CPUC-GRC								
Forecast Method: Base Year								
Work Type: Mandated								
Work Type Citation: NERC PRC5-002 maintenance of relays								

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 6

Explanation: 2015 escalated to 2016

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Workpaper:	1ED018.000

#### Summary for Category: N. Distribution and Engineering

	In 2016\$ (000) Incurred Costs								
	Adjusted-Recorded	Adjusted-Forecast							
	2016	2017	2018	2019					
Labor	1,124	1,200	1,171	1,172					
Non-Labor	1,218	784	1,571	3,126					
NSE	0	0	0	0					
Total	2,342	1,984	2,742	4,298					
FTE	11.8	13.3	13.0	13.0					

## Workpapers belonging to this Category:

1ED018.000 Distribution a	and Engineering			
Labor	1,124	1,200	1,171	1,172
Non-Labor	1,218	784	1,571	3,126
NSE	0	0	0	0
Total	2,342	1,984	2,742	4,298
FTE	11.8	13.3	13.0	13.0

Beginning of Workpaper 1ED018.000 - Distribution and Engineering

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### **Activity Description:**

The Electric Distribution and Engineering group is responsible for developing and maintaining overhead and underground construction standards to ensure safe and reliable customer service throughout the 4kV and 12kV electric distribution system. The group also develops and maintains electric standard practices to establish uniform and safe work methods, procedures and inspection requirements and ensure regulatory compliance with all governing agencies. Construction standards and standard practices are used by company and contractor construction forces throughout the SDG&E electric distribution system. The Associate Engineer program is also included in this group. The Associate Engineer program is an ongoing training program that is a key component of the effort to develop and maintain engineers in SDG&E's workforce.

#### Forecast Explanations:

## Labor - 3-YR Average

The 3-year average appears to be the most reasonable forecasting methodology for labor. Labor costs consist of engineering positions that support these activities. This work group provides oversight over the technical areas and administers the associate engineer program.

#### Non-Labor - 3-YR Average

The 3-year average appears to be the most reasonable forecasting methodology for non-labor. The non-labor costs are for supporting project costs as well as memberships.

#### NSE - 3-YR Average

N/A

#### Summary of Results:

	In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	ded		Ad	Adjusted-Forecast		
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	1,293	1,241	1,051	1,108	1,124	1,200	1,171	1,172	
Non-Labor	382	328	607	528	1,218	783	1,570	3,125	
NSE	0	0	0	0	0	0	0	0	
Total	1,675	1,569	1,658	1,636	2,342	1,983	2,741	4,297	
FTE	13.2	13.6	11.5	12.1	11.8	13.2	12.9	12.9	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs										
Forecast	t Method	Bas	se Foreca	st	Forecast Adjustments			Adjusted-Forecast		
Years	6	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	3-YR Average	1,094	1,094	1,094	106	77	78	1,200	1,171	1,172
Non-Labor	3-YR Average	784	784	784	0	787	2,342	784	1,571	3,126
NSE	3-YR Average	0	0	0	0	0	0	0	0	0
Tota	I	1,879	1,879	1,879	106	864	2,420	1,985	2,743	4,299
FTE	3-YR Average	11.9	11.9	11.9	1.4	1.1	1.1	13.3	13.0	13.0

#### Forecast Adjustment Details:

Year Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	<u>RefID</u>
2017 RAMP Incremental	30	0	0	30	0.3	1-Sided Adj	RPISANES20161201101129350

Explanation:	RAMP proposed activity: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program - AKA Pole Risk Mitigation & Engineering (PRiME) - PRiME is a 10-year program designed to address risks related to pole loading, specifically focused on wood poles. SDG&E will focus on the areas of highest risk first. During the first few years, SDG&E will aggressively analyze the poles based on a risk model where wood poles will be replaced and designed for known local wind conditions, and for all known attachments. See supplemental workpaper for estimate methodology.							
2017 Other		70	0	0	70	1.0	1-Sided Adj	ALLLACUN20170614105525763
Explanation:		headcount fo ne program. 2			-	-		sociate Engineers will be
2017 Other		20	0	0	20	0.2	1-Sided Adj	ALLLACUN20170614105557513
Explanation:	Increased	headcount fo	r EDE 2	positio	ns. Labor s	plit is 10°	% O&M and 909	% Capital
2017 RAMP Inc	remental	140	0	0	140	1.4	1-Sided Adj	TSWETEK20170305120434620
Explanation:	RAMP proposed activity: Incremental activities to replace critical roles after retirements. Proposed activities to create formal training programs in distribution standards and substation engineering. Cost is the labor for 52 hours of training for 54 employees within the distribution and substation groups at an average cost of \$50 per hour.							
2017 FOF-Ongo	bing	-154	0	0	-154	-1.5	1-Sided Adj	TSWETEK20170615102559740
Explanation:	FOF ongoi	ing savings						
2017 Total		106	0	0	106	1.4		

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 188 of 332

Area: Witness: Category: Category-Sub Workpaper:	Willia N. Dis : 1. Dis	ELECTRIC DISTRIBUTION William H. Speer N. Distribution and Engineering 1. Distribution and Engineering 1ED018.000 - Distribution and Engineering						
Year Adj	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2018 RAMP I	ncremental	32	537	0	569	0.3	1-Sided Adj	RPISANES20161201101140867
Explanation:	Program - to address areas of h based on conditions	RAMP proposed activity: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program - AKA Pole Risk Mitigation & Engineering (PRiME) - PRiME is a 10-year program designed to address risks related to pole loading, specifically focused on wood poles. SDG&E will focus on the areas of highest risk first. During the first few years, SDG&E will aggressively analyze the poles based on a risk model where wood poles will be replaced and designed for known local wind conditions, and for all known attachments. See supplemental workpaper for estimate methodology.						
2018 Other		70	0	0	70	1.0	1-Sided Adj	RPISANES20170310054100670
Explanation:					e Engineer bor will be c	-		sociate Engineers will be
2018 RAMP I	ncremental	0	250	0	250	0.0	1-Sided Adj	RPISANES20161203101218887
Explanation:	emergenc	RAMP Proposed Activity: Increased Outreach Program - Addresses the impact DERs may have on emergency response of first responders such as police, fire departments, and others. See supplemental workpaper for estimate methodology.						
2018 FOF-Or	igoing	-185	0	0	-185	-1.8	1-Sided Adj	TSWETEK20170222151702483
Explanation:	FOF ongo	ing savin	gs					
2018 RAMP I	ncremental	140	0	0	140	1.4	1-Sided Adj	TSWETEK20170305120832937
Explanation:	activities to is the labo	RAMP proposed activity: Incremental activities to replace critical roles after retirements. Proposed activities to create formal training programs in distribution standards and substation engineering. Cost is the labor for 52 hours of training for 54 employees within the distribution and substation groups at an average cost of \$50 per hour.						
2018 Other		20	0	0	20	0.2	1-Sided Adj	RPISANES20170310054212247
Explanation:	Increased	Increased headcount for EDE 2 positions. Labor split is 10% O&M and 90% Capital						
2018 Total		77	787	0	864	1.1		
2019 RAMP I	ncremental	33	2,142	0	2,175	0.3	1-Sided Adj	RPISANES20161201101147890
Explanation:	Program - to address areas of h based on conditions	RAMP proposed activity: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program - AKA Pole Risk Mitigation & Engineering (PRiME) - PRiME is a 10-year program designed to address risks related to pole loading, specifically focused on wood poles. SDG&E will focus on the areas of highest risk first. During the first few years, SDG&E will aggressively analyze the poles based on a risk model where wood poles will be replaced and designed for known local wind conditions, and for all known attachments.						

See supplemental workpaper for estimate methodology.

Area: Witness: Category: Category-Sub: Workpaper:	ELECTRIC DISTRIBUTION William H. Speer N. Distribution and Engineering 1. Distribution and Engineering 1ED018.000 - Distribution and Engineering							
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	ReflD
2019 Other		70	0	0	70	1.0	1-Sided Adj	RPISANES20170310054118920
Explanation:	Increased added to t				•	•		sociate Engineers will be
2019 RAMP Inci	remental	0	500	0	500	0.0	1-Sided Adj	RPISANES20161203101229637
Explanation:		y respons	e of first r	esponde	rs such as	police, fire	ddresses the im e departments, a	npact DERs may have on and others.
2019 FOF-Ongo	ing	-185	-300	0	-485	-1.8	1-Sided Adj	TSWETEK20170222151730357
Explanation:	FOF on go	oing savin	gs					
2019 RAMP Inci	remental	140	0	0	140	1.4	1-Sided Adj	TSWETEK20170305121047563
Explanation:	activities to	o create fo r for 52 ho	ormal train	ning prog aining for	rams in dis	stribution s	standards and s	er retirements. Proposed ubstation engineering. Cost and substation groups at an
2019 Other		20	0	0	20	0.2	1-Sided Adj	RPISANES20170310054225450
Explanation:	Increased	headcour	nt for EDE	E 2 positio	ons. Labor	split is 10 <sup>o</sup>	% O&M and 90 <sup>o</sup>	% Capital
2019 Total		78	2,342	0	2,420	1.1		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### Determination of Adjusted-Recorded (Incurred Costs):

j	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	1,034	1,002	866	938	964
Non-Labor	374	325	606	528	1,218
NSE	0	0	0	0	0
Total	1,407	1,327	1,472	1,465	2,182
FTE	11.4	11.6	9.8	10.3	10.0
djustments (Nominal \$) *	*				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	1,034	1,002	866	938	964
Non-Labor	374	325	606	528	1,218
NSE	0	0	0	0	0
Total	1,407	1,327	1,472	1,465	2,182
FTE	11.4	11.6	9.8	10.3	10.0
acation & Sick (Nominal S	\$)				
Labor	150	159	138	145	160
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	150	159	138	145	160
FTE	1.8	2.0	1.8	1.8	1.8
scalation to 2016\$					
Labor	110	81	47	26	0
Non-Labor	8	3	0	0	0
NSE	0	0	0	0	0
Total	118	84	47	26	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	tant 2016\$)				
Labor	1,293	1,241	1,051	1,108	1,124
Non-Labor	382	328	607	528	1,218
NSE	0	0	0	0	0
Total	1,675	1,569	1,658	1,636	2,342
FTE	13.2	13.6	11.6	12.1	11.8

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 191 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

## Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs					
	Years	2012	2013	2014	2015	2016
Labor		0	0	0	0	0
Non-Labor		0	0	0	0	0
NSE		0	0	0	0	0
	Total	0	0	0	0	0
FTE		0.0	0.0	0.0	0.0	0.0

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE FTE	Adj Type	RefID

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### RAMP Item # 1

Ref ID: RPISANES20161201101129350

RAMP Chapter: SDG&E-12

Program Name: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program

Program Description: AKA Pole Risk Mitigation & Engineering (PRiME); new process creation and enhancements aimed to improve data quality, true up as-built designs, and correct field failures based on overloaded pole calculations. Corrective actions may include minor unit additions or rearrangements and major unit replacements (i.e. poles).

#### **Risk/Mitigation:**

Risk: Electric Infrastructure Integrity

Mitigation: Inspection and preventative maintenance programs

Forecast CPUC Cost Estimates (\$0	000)			
	2017	<u>2018</u>	2019	
Low	6,055	6,055	6,055	
High	7,872	7,872	7,872	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### RAMP Item # 2

Ref ID: RPISANES20170310054044087

RAMP Chapter: SDG&E-3

Program Name: Work Standards and Methods

Program Description: Business functions related to developing and maintaining construction standards, standards practices, and system design for electric service, secondary and primary system

#### **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety. The risk

Mitigation: Safety Policies & Programs

Forecast CPUC Cost Estimates (\$000)					
	2017	2018	<u>2019</u>		
Low	2,907	2,907	2,907		
High	3,488	3,744	3,488		
Funding Source: CPUC-GRC					
Forecast Method: Base Year					
Work Type: Non-Mandated					
Work Type Citation:					

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 2942

Explanation: 2015 actuals of 2907 escalated to 2016 by dividing by 0.98795

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### RAMP Item # 3

Ref ID: SGAHAGAN20170227135046090

RAMP Chapter: SDG&E-1

Program Name: Mylar Balloon Replacement

Program Description: Mylar balloons are conductive and when in contact with electric lines result in sources of ignition. SDG&E has developed a non-conductive mylar balloon that needs marketing and adoption so that the threat of a mylar ballon getting into contact with OH electric lines is eliminated and thereby eliminating a source of ignition from mylar balloon contact.

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Marker balls; aviation protection; spacer cables; tree guard wires; pursue mylar balloon replacement

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	2019
Low	150	100	75
High	195	130	98
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 191

Explanation: 2015 actuals of \$187k escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### RAMP Item # 4

Ref ID: SGAHAGAN20170628104037373

RAMP Chapter: SDG&E-4

Program Name: Increased Outreach Program

Program Description: Addresses the impact DERs may have on emergency response of first responders such as police, fire departments, and others.

#### **Risk/Mitigation:**

Risk: Distributed Energy Resources (DERs) Safety and Operational Concerns

Mitigation: Aggressive outreach program to educate first responders on DER types, characteristics, and potential

Forecast CPUC Cost Estimates (\$00	<u>0)</u>						
	2017	2018	2019				
Low	300	300	300				
High	500	500	500				
Funding Source: CPUC-GRC							
Forecast Method: Zero-Based							
Work Type: Non-Mandated							
Work Type Citation:							

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### RAMP Item # 5

Ref ID: SGAHAGAN20170628105021833

RAMP Chapter: SDG&E-4

Program Name: Anti-Islanding Testing Program

Program Description: Perform routine testing of inverters to verify proper operation of anti-islanding functionality

## **Risk/Mitigation:**

Risk: Distributed Energy Resources (DERs) Safety and Operational Concerns

Mitigation: Anti-Islanding Testing Program

Forecast CPUC Cost Estimates (\$00	<u>0)</u>						
	2017	<u>2018</u>	2019				
Low	200	200	200				
High	300	300	300				
Funding Source: CPUC-GRC							
Forecast Method: Zero-Based							
Work Type: Non-Mandated							
Work Type Citation:							

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	N. Distribution and Engineering
Category-Sub:	1. Distribution and Engineering
Workpaper:	1ED018.000 - Distribution and Engineering

#### RAMP Item # 6

Ref ID: TSWETEK20170305120434620

RAMP Chapter: SDG&E-17

Program Name: Constrn Stds Admtr (incls. Sr.) • Elect Dist Analyst (incls. Sr.) • Ld Substn Proj Designer • Prin En

Program Description: SDG&E Project Management/Planner training class • Proposed: Utility technology training program • On the job training • Mentoring • Substation design training program • Supervisor Toolkit (now called High Performing Leader I) • Leadership classes • Formalize QA/QC program

#### **Risk/Mitigation:**

Risk: "Workforce Planning": Loss of employees with deep

Mitigation: 'Knowledge transfer tools and processes are available; Workforce planning tools and templates availa

Forecast CPUC Cost Estimates (\$00	<u>0)</u>							
	2017	<u>2018</u>	2019					
Low	137	137	153					
High	193	193	213					
Funding Source: CPUC-GRC								
Forecast Method: Zero-Based								
Work Type: Non-Mandated								
Work Type Citation: N/A								

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 65

Explanation: Escalated 2015 historical to 2016 dollars.

Supplemental Workpapers for Workpaper 1ED018.000

#### Distribution and Engineering Work Group - 1ED018.000

Witness - D Weim

\$000's 2012 Actual			2013 Actual			2014 Actual			2015 Actual			2016 Actual			
\$000 S	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE									
Recorded Historical	1,293	382	13.3	1,241	328	13.6	1,051	607	11.6	1,108	528	12.1	1,124	1,218	11.8
Adjustments															
TOTAL	1,293	382	13.3	1,241	328	13.6	1,051	607	11.6	1,108	528	12.1	1,124	1,218	11.8

FORECAST

CAST	20	17	2018		18		2019			FORECASTING METHODOLOGY
	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Three year average plus incremental increases identified
	1,200	784	13.3	1,199	1,494	13.3	1,172	3,126	13.0	

Incremental Increase	5. 200100000	2017			2018			2019		
Category	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Explanation
RAMP	140	0	1.4	140	0	1.4	140	0	1.4	RAMP proposed activity: Incremental activities to replace critical roles after retirements. Proposed activities to create formal training programs in distribution standards and substation engineering. Cost is the labor for 52 hours of training for 54 employees within the distribution and substation groups at an average cost of \$50 per hour.
RAMP	30	0	0.3	60	460	0.6	33	2142	0.3	RAMP proposed activity: Post-Construction True-Up Quality Assurance and Quality Control (QA/QC) Program - AKA Pole Risk Mitigation & Engineering (PRIME) - PRIME is a 10-year program designed to address risks related to pole loading, specifically focused on wood poles. SDG&E will focus on the areas of highes risk first. During the first few years, SDG&E will aggressively analyze the poles based on a risk model where wood poles will be replaced and designed for known local wind conditions, and for all known attachments. Detailed methodology attached.
RAMP	0	0	0.0	0	250	0.0	0	500	0.0	RAMP Proposed Activity: Increased Outreach Program - Addresses the impact DERs may have on emergency response o first responders such as police, fire departments, and others. The cost estimate was provided by our Customer Communication group and are attached as a separate sheet.
Workforce Development	70	0	1.0	70	0	1.0	70	0	1.0	Increased headcount for the Associate Engineer Program. 5 additional Associate Engineers will be added to the program. 20% of their labor will be charged to O&M
Workforce Development	20	0	0.2	20	0	0.2	20	0	0.2	Increased headcount for EDE to backfill 2 vacant positions. Labor split is 10% O&M and 90% Capital
Fueling Our Future Efficiencies	-154	0	-1.5	-185	0	-1.8	-185	-300	-1.8	FOF ongoing savings

## PRiME: Engineering Contract Support and Internal Labor

Non-Labor	Engineering	Support
	Linginicorinig	oupport

Non-Labor Engineering ou	Years	20	17		2018		2019
	Number of poles		-		1,850		22,600
	Detailed Analysis:						
0 0	\$200 per pole	\$	-	\$	370,000	\$ 4	,520,000
ANALYSIS AND ASSESSMENTS	As-built true up of						
ME S	construction work:						
× SSI SSI	10% of all poles						
SEC.	\$250 per pole	\$	-	\$	46,250	\$	565,000
AAN	PLS CADD model: 5% of all poles						
	\$350 per pole	\$	_	\$	32,375	\$	395,500
			_				
	Project Manager	\$	-	\$	270,400	\$	270,400
	QA/QC Checker	\$	-	\$	228,800	\$	228,800
(1)	QA/QC Checker	N/A		\$	228,800	\$	228,800
N N N N N N N N N N N N N N N N N N N	QA/QC Checker	N/A		N/	A	\$	228,800
CONTRACTOR STAFFING	Customer Project Planner	\$	_	\$	228,800	\$	228,800
S S		Ψ		Ψ	220,000	Ψ	220,000
Ь	Customer Project Planner	\$		\$	228,800	\$	228,800
C C		φ	-	φ	220,000	φ	220,000
UTRA	Customer Project Planner	N/A		N/	A	\$	228,800
Ő	Project Specialist	\$	-	\$	135,200	\$	135,200
0	OSMOSE Onsite Tech	\$	-	\$	218,400	\$	218,400
	TOTAL	\$	-	\$ 2	1,987,825	\$7	7,477,300
	73% Capital		\$0	\$	1,451,112	\$	5,458,429
	27% O&M		\$0		\$536,713		2,018,871

## Internal FTE Labor Costs

nal or	Project Manager	\$ 103,000	\$ 106,090	\$ 109,273
nternal Labor	Project Manager	\$ 103,000	\$ 106,090	\$ 109,273
Ľ II	Project Manager	\$ 103,000	\$ 106,090	\$ 109,273
	TOTAL	\$ 309,000	\$ 318,270	\$ 327,818
	90% Capital	\$278,100	\$286,443	\$295,036
	10% O&M	\$30,900	\$31,827	\$32,782

## **RAMP - Increased Outreach Program**

Item	Frequency	Cost
Educational Video (2-4 minutes)	Once	\$50,000
Emails to homeowners and contractors	Quarterly	\$5,000
Radio Ads	Quarterly	\$20,000
Print Advertising (newspapers, trade publications, magazines)	Quarterly	\$160,000
Digital Advertising (video pre-roll, paid search, banner ads)	Quarterly	\$300,000
Ad agency creative development	Once	\$40,000
CALSEIA (California Solar Energy Industries Association) sponsorship	Once	\$15,000
	Total	\$590,000

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:O. TroubleshootingWorkpaper:1ED020.000

## Summary for Category: O. Troubleshooting

	In 2016\$ (000) Incurred Costs						
	Adjusted-Recorded	Adjusted-Forecast					
	2016	2017	2018	2019			
Labor	7,476	7,376	7,376	7,376			
Non-Labor	421	421	421	421			
NSE	0	0	0	0			
Total	7,897	7,797	7,797	7,797			
FTE	50.3	49.3	49.3	49.3			

## Workpapers belonging to this Category:

5			
7,476	7,376	7,376	7,376
421	421	421	421
0	0	0	0
7,897	7,797	7,797	7,797
50.3	49.3	49.3	49.3
	421 0 7,897	421 421 <u>0</u> <u>0</u> 7,897 7,797	421         421         421           0         0         0           7,897         7,797         7,797

Beginning of Workpaper 1ED020.000 - Troubleshooting

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	O. Troubleshooting
Category-Sub	1. Troubleshooting
Workpaper:	1ED020.000 - Troubleshooting

#### **Activity Description:**

The Troubleshooting organization is responsible for ensuring safe and reliable electric service to SDG&E's customer. The group covers six districts and two satellite locations within the service territory. Each of the six districts has electric troubleshooters, engineers, a planner, technical assistants, and management supervision. The troubleshooters are the primary contact with customers who are experiencing service problems, and work closely with emergency response agencies to protect the public and SDG&E employees from potentially hazardous conditions.

#### **Forecast Explanations:**

## Labor - Base YR Rec

The Base Year recorded plus incremental increases methodology reflects current spend levels for this area. There are no incremental funding requests.

#### Non-Labor - Base YR Rec

The Base Year recorded plus incremental increases methodology reflects current spend levels for this area. There are no incremental funding requests.

#### NSE - Base YR Rec

N/A

#### Summary of Results:

		In 2016\$ (000) Incurred Costs							
		Adju	isted-Recor	ded		Ad	justed-Fore	cast	
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	8,251	7,716	6,990	7,090	7,476	7,376	7,376	7,376	
Non-Labor	388	313	299	363	421	420	420	420	
NSE	0	0	0	0	0	0	0	0	
Total	8,639	8,029	7,289	7,453	7,896	7,796	7,796	7,796	
FTE	61.0	55.8	50.3	50.6	50.3	49.3	49.3	49.3	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	O. Troubleshooting
Category-Sub:	1. Troubleshooting
Workpaper:	1ED020.000 - Troubleshooting

#### Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs												
F	Forecast Method Base Forecast				st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast	
	Years		20	17	2018	2019	2017	2018	2019	2017	2018	2019
Labor	-	Base YR Rec	7	,476	7,476	7,476	-100	-100	-100	7,376	7,376	7,376
Non-L	abor	Base YR Rec		421	421	421	0	0	0	421	421	421
NSE		Base YR Rec		0	0	0	0	0	0	0	0	0
	Total		7	,896	7,896	7,896	-100	-100	-100	7,796	7,796	7,796
FTE		Base YR Rec		50.3	50.3	50.3	-1.0	-1.0	-1.0	49.3	49.3	49.3
Foreca	st ∆dius	tment Details:										
Year	Adj Gr		<u>abor</u>	<u>NLbr</u>	. NSE	<u>Total</u>	<u>FTE</u>	<u>Adj Ty</u>	pe		<u>RefID</u>	
2017 F	OF-Ong	oing	100	0	0	-100	-1.0	1-Sided	Adj RP	ISANES201	612011018	324247
Explan	ation:	FOF- efficien	cies rel	ated to	work pra	ctices						
2017 T	otal	-	100	0	0	-100	-1.0					
2018 F	OF-Ong	oing	100	0	) 0	-100	-1.0	1-Sided	Adj RP	ISANES201	612011018	347750
Explan	ation:	FOF- efficien	cies rel	ated to	work pra	ctices						
2018 T	otal	-	100	0	0	-100	-1.0					
2019 F	OF-Ong	oing	100	0	) 0	-100	-1.0	1-Sided	Adj RP	ISANES201	612011020	019293
Explan	ation:	FOF- efficien	cies rel	ated to	work pra	ctices						
2019 T	otal	-	100	0	0	-100	-1.0					

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 206 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	O. Troubleshooting
Category-Sub:	1. Troubleshooting
Workpaper:	1ED020.000 - Troubleshooting

#### Determination of Adjusted-Recorded (Incurred Costs):

,,	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	6,596	6,227	5,756	5,765	6,412
Non-Labor	380	310	299	362	421
NSE	0	0	0	0	0
Total	6,975	6,538	6,056	6,128	6,833
FTE	52.5	47.5	42.6	41.0	42.6
djustments (Nominal \$) *	*				
Labor	0	0	0	234	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	234	0
FTE	0.0	0.0	0.0	2.2	0.0
ecorded-Adjusted (Nomi	nal \$)				
Labor	6,596	6,227	5,756	6,000	6,412
Non-Labor	380	310	299	362	421
NSE	0	0	0	0	0
Total	6,975	6,538	6,056	6,362	6,833
FTE	52.5	47.5	42.6	43.2	42.6
acation & Sick (Nominal	\$)				
Labor	956	988	919	926	1,064
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	956	988	919	926	1,064
FTE	8.5	8.3	7.6	7.5	7.7
scalation to 2016\$					
Labor	700	501	314	164	0
Non-Labor	9	3	0	0	0
NSE	0	0	0	0	0
Total	708	504	314	165	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	tant 2016\$)				
Labor	8,251	7,716	6,990	7,090	7,476
Non-Labor	388	313	299	363	421
NSE	0	0	0	0	0
Total	8,639	8,029	7,289	7,453	7,896
FTE	61.0	55.8	50.2	50.7	50.3

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	O. Troubleshooting
Category-Sub:	1. Troubleshooting
Workpaper:	1ED020.000 - Troubleshooting

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs										
Years 2012 2013 2014 2015 2016										
Labor		0	0	0	234	0				
Non-Labor		0	0	0	0	0				
NSE		0	0	0	0	0				
	Total	0	0	0	234	0				
FTE		0.0	0.0	0.0	2.2	0.0				

#### Detail of Adjustments to Recorded:

Year	<u>Adj</u> Gro	oup <u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	RefiD
2012 Tota	al	0	0	0	0.0		
2013 Tota	al	0	0	0	0.0		
2014 Tota	al	0	0	0	0.0		
2015	Other	234	0	0	2.2	1-Sided Adj	RPISANES20161112095306663
Explanati	ion: D	ec 2015 MyTime	Missing	Labor A	Accrua	l	
2015 Tota	al	234	0	0	2.2		
2016 Tota	al	0	0	0	0.0		

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:P. Vegetation ManagementWorkpaper:VARIOUS

#### Summary for Category: P. Vegetation Management

	In 2016\$ (000) Incurred Costs									
	Adjusted-Recorded	Adjusted-Forecast								
	2016	2017	2018	2019						
Labor	1,439	1,410	1,326	1,326						
Non-Labor	25,017	25,089	25,121	25,089						
NSE	0	0	0	0						
Total	26,456	26,499	26,447	26,415						
FTE	16.9	16.7	15.9	15.9						

## Workpapers belonging to this Category:

nagement (Pole Brus	hing)		
212	186	186	186
3,238	3,555	3,555	3,555
0	0	0	0
3,450	3,741	3,741	3,741
2.6	2.5	2.5	2.5
nagement (Tree Trimr	ning)		
1,227	1,224	1,140	1,140
21,779	21,534	21,566	21,534
0	0	0	0
23,006	22,758	22,706	22,674
14.3	14.2	13.4	13.4
	212 3,238 <u>0</u> <b>3,450</b> 2.6 nagement (Tree Trime 1,227 21,779 <u>0</u> <b>23,006</b>	3,238     3,555       0     0       3,450     3,741       2.6     2.5       nagement (Tree Trimming)       1,227     1,224       21,779     21,534       0     0       23,006     22,758	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

Beginning of Workpaper 1ED021.000 - Vegetation Management (Pole Brushing)

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub	1. Vegetation Management (Pole Brushing)
Workpaper:	1ED021.000 - Vegetation Management (Pole Brushing)

#### **Activity Description:**

Pole brushing for SDG&E involves the clearing of flammable brush and vegetation away from SDG&E distribution poles subject to the California Public Resource Code (PRC), section 4292. PRC 4292 is intended to prevent energized electrical hardware from igniting a fire by keeping the area under the subject poles clear of flammable vegetation at all times.

#### Forecast Explanations:

#### Labor - 5-YR Average

Labor costs are based on a 5-year average. Labor includes a portion of several positions that administer the pole brush program. The most recent 5-year average appears most indicative of forecasted expenses for this group, because it represents the funding level needed to complete the forecasted level of pole brush activity while accounting for slight fluctuations in year-to-year costs.

#### Non-Labor - 5-YR Average

Non-labor includes field work performed by outside contractors plus the pole brushing share of contractor insurance coverage. The most recent 5-year average appears most indicative of forecasted expenses for this group, because it represents the funding level needed to complete the forecasted level of pole brush activity while accounting for slight fluctuations in year-to-year costs.

#### NSE - 5-YR Average

N/A

#### Summary of Results:

Γ	In 2016\$ (000) Incurred Costs												
		Adju	isted-Recor	Adjusted-Forecast									
Years	2012	2013	2014	2015	2016	2017	2018	2019					
Labor	191	220	220	221	212	186	186	186					
Non-Labor	4,677	3,505	3,136	3,221	3,238	3,555	3,555	3,555					
NSE	0	0	0	0	0	0	0	0					
Total	4,868	3,725	3,356	3,442	3,450	3,741	3,741	3,741					
FTE	2.4	2.8	2.7	2.8	2.6	2.5	2.5	2.5					

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	1. Vegetation Management (Pole Brushing)
Workpaper:	1ED021.000 - Vegetation Management (Pole Brushing)

#### Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs											
Forecast	t Method	Bas	se Foreca	st	Forecast Adjustments			Adjusted-Forecast			
Years	5	2017 2018 2019		2019	2017	2018 2019		2017	2018	2019	
Labor	5-YR Average	213	213	213	-27	-27	-27	186	186	186	
Non-Labor	5-YR Average	3,555	3,555	3,555	0	0	0	3,555	3,555	3,555	
NSE	5-YR Average	0	0	0	0	0	0	0	0	0	
Tota	I	3,768	3,768	3,768	-27	-27	-27	3,741	3,741	3,741	
FTE	5-YR Average	2.7	2.7	2.7	-0.2	-0.2	-0.2	2.5	2.5	2.5	

## Forecast Adjustment Details:

Forecast Adjus	stment Detai	ls:						
<u>Year</u> <u>Adj G</u>	roup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 Other		-56	0	0	-56	-0.5	1-Sided Adj	RPISANES20161130192246357
Explanation:	O&M allo Pole Brus		non-prod	uctive la	bor for four	r employe	es transferring t	to Construction Services from
2017 RAMP In	cremental	29	0	0	29	0.3	1-Sided Adj	RPISANES20161201102351370
Explanation:	CalFire to what their come to s perhaps p The labor	inspect line thoughts a some agree prescribed costs are	nes that a are about ements on burns in a employee	re going potentia which a reas to r time to	through ar l ignition wi reas shoul educe veg	eas of hig ith our kno d be poter etation/fue IFire repre	her vegetation owledge of how ntially re-engine els under power esentatives with	&E working jointly with and known wind and discuss the system is built and pered or perhaps moved or lines etc. annual refresher training at
2017 Total		-27	0	0	-27	-0.2		
2018 Other		-56	0	0	-56	-0.5	1-Sided Adj	RPISANES20161130192559600
Explanation:	O&M allo Pole Brus		non-prod	uctive la	bor for four	r employe	es transferring t	to Construction Services from
2018 RAMP In	cremental	29	0	0	29	0.3	1-Sided Adj	RPISANES20161201102359100
<b>Explanation:</b> RAMP Proposed Activity: Joint Power Line Inspections with CalFire - SDG&E working jointly with CalFire to inspect lines that are going through areas of higher vegetation and known wind and discuss what their thoughts are about potential ignition with our knowledge of how the system is built and come to some agreements on which areas should be potentially re-engineered or perhaps moved or perhaps prescribed burns in areas to reduce vegetation/fuels under power lines etc. The labor costs are employee time to provide CalFire representatives with annual refresher training at Skills Training Center and field time with CalFire for joint inspections.								

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 212 of 332

Area: Witness: Category: Category-Sub: Workpaper:	Williar P. Veç 1. Veç	m H. Sper getation N getation N	/lanageme /lanageme	ent ent (Pole	Brushing) ement (Pole	e Brushing	))	
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefiD
2018 Total		-27	0	0	-27	-0.2		
2019 Other		-56	0	0	-56	-0.5	1-Sided Adj	RPISANES20161130192639117
Explanation:	O&M alloc Pole Brush	•	s non-prod	luctive la	abor for four	employee	es transferring t	o Construction Services from
2019 RAMP Inci	remental	29	0	0	29	0.3	1-Sided Adj	RPISANES20161201102414100
<b>Explanation:</b> RAMP Proposed Activity: Joint Power Line Inspections with CalFire - SDG&E working jointly with CalFire to inspect lines that are going through areas of higher vegetation and known wind and discuss what their thoughts are about potential ignition with our knowledge of how the system is built and come to some agreements on which areas should be potentially re-engineered or perhaps moved or perhaps prescribed burns in areas to reduce vegetation/fuels under power lines etc. The labor costs are employee time to provide CalFire representatives with annual refresher training at Skills Training Center and field time with CalFire for joint inspections.								
2019 Total		-27	0	0	-27	-0.2		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	1. Vegetation Management (Pole Brushing)
Workpaper:	1ED021.000 - Vegetation Management (Pole Brushing)

## Determination of Adjusted-Recorded (Incurred Costs):

Vetermination of Aujusted-R	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	152	178	181	187	182
Non-Labor	3,589	2,999	2,985	3,078	3,106
NSE	0	0	0	0	0
Total	3,741	3,176	3,166	3,265	3,288
FTE	2.1	2.4	2.4	2.4	2.2
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	985	470	150	140	132
NSE	0	0	0	0	0
Total	985	470	150	140	132
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nominal	\$)				
Labor	152	178	181	187	182
Non-Labor	4,574	3,469	3,135	3,218	3,238
NSE	0	0	0	0	0
Total	4,726	3,646	3,316	3,405	3,420
FTE	2.1	2.4	2.4	2.4	2.2
acation & Sick (Nominal \$)					
Labor	22	28	29	29	30
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	22	28	29	29	30
FTE	0.3	0.4	0.4	0.4	0.4
scalation to 2016\$					
Labor	16	14	10	5	0
Non-Labor	103	36	1	3	0
NSE	0	0	0	0	0
Total	119	50	11	8	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constant	2016\$)				
Labor	191	220	220	221	212
Non-Labor	4,677	3,505	3,136	3,221	3,238
NSE	0	0	0	0	0
Total	4,868	3,725	3,356	3,442	3,450
FTE	2.4	2.8	2.8	2.8	2.6

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 214 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	1. Vegetation Management (Pole Brushing)
Workpaper:	1ED021.000 - Vegetation Management (Pole Brushing)

# Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
Years 2012 2013 2014 2015 2016									
Labor	-	0	0	0	0	0			
Non-Labor		985	470	150	140	132			
NSE		0	0	0	0	0			
	Total –	985	470	150	140	132			
FTE		0.0	0.0	0.0	0.0	0.0			

## Detail of Adjustments to Recorded:

<u>Year</u>	<u>Adj</u>	<u>Group La</u>	abor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012	Oth	er	985	0	0	0.0	1-Sided Adj	RPISANES20161112103842190
Explanat	ion:	To reflect the managemer	•		sociate	d por	tion of the insurance reimbursement made	e to vegetation
2012	Oth	er -	985	0	0	0.0	1-Sided Adj	RPISANES20161112103956717
Explanation: to correct previous a			adjustme	ent (cos	sts sh	ould be reflected as non-labor)		
2012	Oth	er	0	985	0	0.0	1-Sided Adj	RPISANES20161112104427297
Explanat	tion:	To reflect the managemer	•		sociate	d por	tion of the insurance reimbursement made	e to vegetation
2012 Tot	al		0	985	0	0.0		
2013	Oth	er	0	470	0	0.0	1-Sided Adj	RPISANES20161112104530357
Explanat	ion:	To reflect the managemer	•		sociate	d por	tion of the insurance reimbursement made	e to vegetation
2013 Tot	al		0	470	0	0.0		
2014	Oth	er	0	150	0	0.0	1-Sided Adj	RPISANES20161112104644990
<b>Explanation:</b> To reflect the pole brush-associated portion of the insurance reimbursement made to vegetation management contractors.						e to vegetation		
2014 Tot	al		0	150	0	0.0		
2015	Oth	er	0	140	0	0.0	1-Sided Adj	RPISANES20161112104821953

Area: Witness: Category: Category-Sub Workpaper:	b:	Ũ	peer n Manage n Manage	ement ement (F	Pole Brushing) nagement (Pole Bru	shing)	
<u>Year Ad</u> Explanation:					FTE portion of the insur	<u>Adi Type</u> ance reimbursement made to v	<u>RefID</u> egetation
2015 Total		0	140	0	0.0		
Explanation:	Other : Insura	0 ance reimbur	132 sement to	-	0.0 1-Sided Adj rushing service prov		SANES20170227035902230
2016 Total		0	132	0	0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	1. Vegetation Management (Pole Brushing)
Workpaper:	1ED021.000 - Vegetation Management (Pole Brushing)

## RAMP Item # 1

Ref ID: ALLLACUN20170308103248913

RAMP Chapter: SDG&E-3

Program Name: Pole Brushing

Program Description: Pole brushing for SDG&E involves the clearing of flammable brush and vegetation away from SDG&E distribution poles subject to California Public Resource Code (PRC), section 4292. PRC 4292 is intended to prevent energized electrical hardware from igniting a fire by keeping the area under the subject poles clear of flammable vegetation at all times.

## **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety

Mitigation: Safety Policies & Programs

Forecast CPUC Cost Estimates (\$000)								
	2017	<u>2018</u>	2019					
Low	3,373	3,373	3,373					
High	4,048	4,048	4,048					
Funding Source: CPUC-GRC								
Forecast Method: Average								
Work Type: Non-Mandated								
Work Type Citation:								

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 3450

Explanation: 2016 actuals

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	1. Vegetation Management (Pole Brushing)
Workpaper:	1ED021.000 - Vegetation Management (Pole Brushing)

## RAMP Item # 2

Ref ID: RPISANES20161201102351370

RAMP Chapter: SDG&E-1

Program Name: Joint Power Line Inspections with CalFire

Program Description: SDG&E working jointly with CalFire to inspect lines that are going through areas of higher vegetation and known wind and discuss what their thoughts are about potential ignition with our knowledge of how the system is built and come to some agreements on which areas should be potentially re-engineered or perhaps moved or perhaps prescribed burns in areas to reduce vegetation/fuels under power lines etc.

## **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Improved joint pole attachment agreements; Rule 18 (resolving safety hazards)

Forecast CPUC Cost Estimates (\$000)							
	2017	2018	2019				
Low	25	25	25				
High	33	33	33				
Funding Source: CPUC-GRC							
Forecast Method: Zero-Based							
Work Type: Non-Mandated							
Work Type Citation:							

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Beginning of Workpaper 1ED021.001 - Vegetation Management (Tree Trimming)

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub	2. Vegetation Management (Tree Trimming)
Workpaper:	1ED021.001 - Vegetation Management (Tree Trimming)

#### **Activity Description:**

Vegetation Management Tree Trim program includes inspecting and maintaining an inventory of approximately 400,000 trees that have the potential to encroach within the minimum required compliance distance between vegetation and overhead power lines. This work includes pruning healthy trees growing into overhead power lines as well as the pruning or removal of dead, dying, diseased, or structurally unsound trees with the potential to fall into overhead lines. Associated program management, as well as administrative and information technology support, are also included as part of this activity.

#### **Forecast Explanations:**

## Labor - 4-YR Average

Labor costs are based on the most recent 4-year historical average. Labor consists of Vegetation Management staff labor and other support activities.

#### Non-Labor - 4-YR Average

Non-labor costs are based on a 4-year historical average. Non-labor includes field work plus tree trim's share of contractor insurance. In spite of a host of potential upward cost pressures, the 4-year historical average appropriately represents forecasted expenses for this group.

#### NSE - 4-YR Average

N/A

#### Summary of Results:

[	In 2016\$ (000) Incurred Costs									
		Adju	isted-Recor	Adjusted-Forecast						
Years	2012	2013	2014	2015	2016	2017	2018	2019		
Labor	980	980	1,363	1,325	1,227	1,224	1,140	1,140		
Non-Labor	25,385	22,423	21,449	20,484	21,779	21,534	21,566	21,534		
NSE	0	0	0	0	0	0	0	0		
Total	26,365	23,403	22,813	21,810	23,005	22,758	22,706	22,674		
FTE	12.3	12.1	15.3	15.1	14.3	14.2	13.4	13.4		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	2. Vegetation Management (Tree Trimming)
Workpaper:	1ED021.001 - Vegetation Management (Tree Trimming)

## Summary of Adjustments to Forecast:

			In 201	6 \$(000) l	ncurred Co	sts				
Forecast	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast
Years	6	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	4-YR Average	1,224	1,224	1,224	0	-84	-84	1,224	1,140	1,140
Non-Labor	4-YR Average	21,534	21,534	21,534	0	32	0	21,534	21,566	21,534
NSE	4-YR Average	0	0	0	0	0	0	0	0	0
Tota	I	22,758	22,758	22,758	0	-52	-84	22,758	22,706	22,674
FTE	4-YR Average	14.2	14.2	14.2	0.0	-0.8	-0.8	14.2	13.4	13.4

## Forecast Adjustment Details:

<u>Year</u>	Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefiD
2017 To	otal		0	0	0	0	0.0		
2018 F	OF-Imple	mentation	0	32	0	32	0.0	1-Sided Adj	TSWETEK20170222143301380
								,	
Explana	ation:	FOF imple	ementation	costs					
2018 F	OF-Ongo	ing	-84	0	0	-84	-0.8	1-Sided Adj	TSWETEK20170222143526773
Explana	ation:	FOF savin	gs						
2018 To	otal		-84	32	0	-52	-0.8		
2019 F	OF-Ongo	ing	-84	0	0	-84	-0.8	1-Sided Adj	TSWETEK20170222143629320
Explana	ation	FOF savin	as						
			95						
2019 To	otal		-84	0	0	-84	-0.8		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	2. Vegetation Management (Tree Trimming)
Workpaper:	1ED021.001 - Vegetation Management (Tree Trimming)

## Determination of Adjusted-Recorded (Incurred Costs):

etermination of Adjusted-Re	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	783	791	1,123	1,121	1,052
Non-Labor	19,406	19,607	20,577	19,696	21,016
NSE	0	0	0	0	0
Total	20,189	20,398	21,700	20,817	22,068
FTE	10.6	10.3	13.0	12.9	12.1
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	5,420	2,585	866	770	763
NSE	0	0	0	0	0
Total	5,420	2,585	866	770	763
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nominal \$	5)				
Labor	783	791	1,123	1,121	1,052
Non-Labor	24,826	22,192	21,443	20,466	21,779
NSE	0	0	0	0	0
Total	25,609	22,983	22,566	21,587	22,831
FTE	10.6	10.3	13.0	12.9	12.1
acation & Sick (Nominal \$)					
Labor	113	125	179	173	175
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	113	125	179	173	175
FTE	1.7	1.8	2.3	2.2	2.2
scalation to 2016\$					
Labor	83	64	61	31	0
Non-Labor	558	231	6	18	0
NSE	0	0	0	0	0
Total	642	295	68	49	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constant	2016\$)				
Labor	980	980	1,363	1,325	1,227
Non-Labor	25,385	22,423	21,449	20,484	21,779
NSE	0	0	0	0	0
Total	26,365	23,403	22,813	21,810	23,005
FTE	12.3	12.1	15.3	15.1	14.3

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	2. Vegetation Management (Tree Trimming)
Workpaper:	1ED021.001 - Vegetation Management (Tree Trimming)

# Summary of Adjustments to Recorded:

		In Nominal	\$ (000) Incurred Co	osts		
	Years	2012	2013	2014	2015	2016
Labor		0	0	0	0	0
Non-Labor		5,420	2,585	866	770	763
NSE		0	0	0	0	0
	Total	5,420	2,585	866	770	763
FTE		0.0	0.0	0.0	0.0	0.0

## Detail of Adjustments to Recorded:

Year	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012	Oth	er	0	5,420	0	0.0	1-Sided Adj	RPISANES20161112105456700
Explanat	tion:	To reflect t manageme		•	-associa	ated p	ortion of the insurance reimburseme	ent made to vegetation
2012 Tot	al		0	5,420	0	0.0		
2013	Oth			2,585	0		1-Sided Adj	RPISANES20161112105406030
Explanat	tion:	To reflect t			-associ	ated p	ortion of the insurance reimburseme	ent made to vegetation
2013 Tota	al		0	2,585	0	0.0		
2014	Oth	er	0	866	0	0.0	1-Sided Adj	RPISANES20161112105245407
Explanat	tion:	To reflect t manageme		•	-associ	ated p	ortion of the insurance reimburseme	ent made to vegetation
2014 Tota	al		0	866	0	0.0		
2015	Oth	er	0	770	0	0.0	1-Sided Adj	RPISANES20161112105114670
Explanat	tion:	To reflect t		•	-associ	ated p	ortion of the insurance reimburseme	ent made to vegetation
2015 Tota	al		0	770	0	0.0		
2016	Oth	er	0	763	0	0.0	1-Sided Adj	RPISANES20170227035954283
Explanat	ion:	Insurance	reimbu	rsement to	o Tree	Trimm	ing service providers	

Yaar Adi Grow		i Type PofiD
Workpaper:	1ED021.001 - Vegetation Management (Tree Trimming)	
Category-Sub:	2. Vegetation Management (Tree Trimming)	
Category:	P. Vegetation Management	
Witness:	William H. Speer	
Area:	ELECTRIC DISTRIBUTION	

2016 Total 0 763 0 0.0	Kenb

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	P. Vegetation Management
Category-Sub:	2. Vegetation Management (Tree Trimming)
Workpaper:	1ED021.001 - Vegetation Management (Tree Trimming)

#### RAMP Item # 1

Ref ID: SGAHAGAN20170224150110287

RAMP Chapter: SDG&E-1

Program Name: Tree Trimming

Program Description: Inspect and maintain approx 400,000 trees that have the potential to encroach within the minimum required compliance distance between vegetation and overhead power lines

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Enhanced vegetation inspections

Forecast CPUC Cost Estimates (\$0	<u>)00)</u>						
	2017	2018	2019				
Low	20,155	20,155	20,155				
High	26,202	26,202	26,202				
Funding Source: CPUC-GRC	Funding Source: CPUC-GRC						
Forecast Method: Average							
Work Type: Non-Mandated							
Work Type Citation:							

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 23005

Explanation: 2016 actuals

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:Q. Regional Public AffairsWorkpaper:1ED022.000

## Summary for Category: Q. Regional Public Affairs

	In 2016\$ (000) Incurred Costs									
	Adjusted-Recorded Adjusted-Forecast									
	2016	2017	2018	2019						
Labor	974	850	740	740						
Non-Labor	990	1,062	1,097	1,062						
NSE	0	0	0	0						
Total	1,964	1,912	1,837	1,802						
FTE	8.6	7.1	6.0	6.0						

## Workpapers belonging to this Category:

1ED022.000 Regional Publ	ic Affairs			
Labor	974	850	740	740
Non-Labor	990	1,062	1,097	1,062
NSE	0	0	0	0
Total	1,964	1,912	1,837	1,802
FTE	8.6	7.1	6.0	6.0

Beginning of Workpaper 1ED022.000 - Regional Public Affairs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Q. Regional Public Affairs
Category-Sub	1. Regional Public Affairs
Workpaper:	1ED022.000 - Regional Public Affairs

#### **Activity Description:**

SDG&E's Regional Public Affairs group primarily supports electric and gas distribution operations through its work with regional and local governments on issues regarding proposed regulations, permitting, and emergency preparedness and response. Regional Public Affairs also educates officials at the county and city levels about utility issues that could impact customers.

In addition to communicating with governments, Regional Public Affairs serves as the point of contact in the 125 communities SDG&E serves, educating stakeholders about utility operational activities, programs and services, responding to stakeholder inquiries, resolving customer complaints, and working with underserved communities.

Typical activities in this account include:

• Working with regional and local governments on issues regarding proposed regulations, permitting, and emergency preparedness and response;

- Educating officials at the county and city levels about SDG&E issues that could impact customers;
- Educating community stakeholders about SDG&E's operational activities, programs and services;
- Responding to customer and media inquiries;
- Resolving customer complaints; and
- Working with under-represented communities.

#### Forecast Explanations:

#### Labor - 3-YR Average

Labor costs use a three year average. The three year average best reflects current and future operating requirements. Fueling our future savings are captured as incremental reductions to the forecasted costs.

#### Non-Labor - 3-YR Average

Non-Labor costs use a three year average. The three year average best reflects current and future operating requirments. Fueling our future savings are captured as incremental reductions to the forecasted costs.

#### NSE - 3-YR Average

#### Summary of Results:

		In 2016\$ (000) Incurred Costs										
		Adju	sted-Recor	ded		Ad	justed-Fored	cast				
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	673	1,000	1,085	968	974	850	740	740				
Non-Labor	553	847	998	1,310	990	1,063	1,098	1,063				
NSE	0	0	0	0	0	0	0	0				
Total	1,226	1,847	2,082	2,278	1,965	1,913	1,838	1,803				
FTE	5.7	8.3	9.2	8.0	8.5	7.0	5.9	5.9				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Q. Regional Public Affairs
Category-Sub:	1. Regional Public Affairs
Workpaper:	1ED022.000 - Regional Public Affairs

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs											
Forecast Method Base Forecast Forecast Adjustments Adjusted-									ted-Foreca	ast	
Years	6	2	017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	3-YR Avera	ge	1,009	1,009	1,009	-159	-269	-269	850	740	740
Non-Labor	3-YR Avera	ge	1,099	1,099	1,099	-37	-2	-37	1,062	1,097	1,062
NSE	3-YR Avera	ge	0	0	0	0	0	0	0	0	0
Tota	I		2,108	2,108	2,108	-196	-271	-306	1,912	1,837	1,802
FTE	3-YR Avera	ge	8.7	8.7	8.7	-1.6	-2.7	-2.7	7.1	6.0	6.0
Forecast Adju	stment Detail	s:									
<u>Year</u> <u>Adj G</u>	<u>iroup</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Typ</u>	<u>e</u>		<u>RefID</u>	
2017 FOF-On	going	-159	-37	0	-196	-1.6	1-Sided	Adj TSV	NETEK2017	703101059	00170
Explanation:	FOF Ongo	ing Savir	ngs								
2017 Total		-159	-37	0	-196	-1.6					
2018 FOF-Imp	plementation	0	35	0	35	0.0	1-Sided	Adi TSV	VETEK201	703101059	31613
		-				0.0					
Explanation:	FOF Imple	mentatio	n Costs								
2018 FOF-On	going	-269	-37	0	-306	-2.7	1-Sided	Adj TSV	NETEK2017	703101059	53737
Explanation:	FOF Ongo	ing Savir	ngs								
2018 Total		-269	-2	0	-271	-2.7					
2019 FOF-Ongoing -26		-269	-37	0	-306	-2.7	1-Sided	Adj TSV	VETEK2017	703101100	21367
Explanation:	FOF Ongo	ing Savir	ngs								
2019 Total		-269	-37	0	-306	-2.7					

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Q. Regional Public Affairs
Category-Sub:	1. Regional Public Affairs
Workpaper:	1ED022.000 - Regional Public Affairs

## Determination of Adjusted-Recorded (Incurred Costs):

·····,····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	538	807	893	819	836
Non-Labor	440	752	926	1,261	935
NSE	0	0	0	0	0
Total	978	1,559	1,820	2,080	1,771
FTE	4.9	7.1	7.9	6.9	7.2
djustments (Nominal \$) **	,				
Labor	0	0	0	0	0
Non-Labor	101	86	71	48	55
NSE	0	0	0	0	0
Total	101	86	71	48	55
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	al \$)				
Labor	538	807	893	819	836
Non-Labor	541	838	997	1,309	990
NSE	0	0	0	0	0
Total	1,079	1,645	1,891	2,128	1,826
FTE	4.9	7.1	7.9	6.9	7.2
acation & Sick (Nominal \$	5)				
Labor	78	128	143	126	139
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	78	128	143	126	139
FTE	0.8	1.2	1.4	1.2	1.3
scalation to 2016\$					
Labor	57	65	49	22	0
Non-Labor	12	9	0	1	0
NSE	0	0	0	0	0
Total	69	74	49	24	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	673	1,000	1,085	968	974
Non-Labor	553	847	998	1,310	990
NSE	0	0	0	0	0
Total	1,226	1,847	2,082	2,278	1,965
FTE	5.7	8.3	9.3	8.1	8.5

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Q. Regional Public Affairs
Category-Sub:	1. Regional Public Affairs
Workpaper:	1ED022.000 - Regional Public Affairs

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs										
	Years 2012 2013 2014 2015 2016									
Labor	-	0	0	0	0	0				
Non-Labor		101	86	71	48	55				
NSE		0	0	0	0	0				
	Total	101	86	71	48	55				
FTE		0.0	0.0	0.0	0.0	0.0				

#### Detail of Adjustments to Recorded:

Year	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012	Oth	ner	985	0	0	0.0	1-Sided Adj	RPISANES20161112104026090
Explanat	tion:		t the pole I nent contra		sociate	d por	tion of the insurance reimbursement made	e to vegetation
2012	Oth	ier	-985	0	0	0.0	1-Sided Adj	RPISANES20161112104130263
Explanat	tion:	to correct	t incorrect	adjustm	ent (co	sts sh	ould be reflected in non-labor)	
2012	Oth	er	0	985	0	0.0	1-Sided Adj	RPISANES20161112104202150
Explanat	tion:		t the pole I nent contra		sociate	d por	tion of the insurance reimbursement made	e to vegetation
2012	Oth	er	0	-985	0	0.0	1-Sided Adj	RPISANES20161112104318703
Explanat	tion:	to correct	previous	posting	(assign	ed to	incorrect workpaper)	
2012	Oth	ier	0	101	0	0.0	CCTR Transf From 2100-3157.000	JBRODRIG20170222194527610
Explanat	tion:						d as of 2016. Costs were split as followin )-3463: 20%	g:
2012 Tot	al		0	101	0	0.0		
2013	Oth	ier	0	86	0	0.0	CCTR Transf From 2100-3157.000	JBRODRIG20170222195615510
Explanat	tion:						d as of 2016. Costs were split as followin )-3463: 20%	g:
2013 Tot	al		0	86	0	0.0		
2014	Oth	ier	0	71	0	0.0	CCTR Transf From 2100-3157.000	JBRODRIG20170222195817073

Area: Witness:		ECTRIC D		JTION				
Category:	Q.	Regional P	ublic Af	fairs				
Category-Sub:	1.	Regional P	ublic Aff	airs				
Workpaper:	1E	D022.000 -	Region	al Publi	c Affa	irs		
<u>Year Adj</u>	<u>Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Typ	<u>e</u>	<u>RefID</u>
Explanation:						d as of 2016. Costs were split a -3463: 20%	s following:	
2014 Total		0	71	0	0.0			
2015 Oth	er	0	48	0	0.0	CCTR Transf From 2100-3157	.000 .	IBRODRIG20170222200008617
Explanation:						d as of 2016. Costs were split a -3463: 20%	s following:	
2015 Total		0	48	0	0.0			
2016 Oth	er	0	55	0	0.0	CCTR Transf From 2100-3157	.000 .	IBRODRIG20170222200153253
Explanation:						d as of 2016. Costs were split a -3463: 20%	s following:	
2016 Total		0	55	0	0.0			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Q. Regional Public Affairs
Category-Sub:	1. Regional Public Affairs
Workpaper:	1ED022.000 - Regional Public Affairs

## RAMP Item # 1

Ref ID: SGAHAGAN20170228151024157

RAMP Chapter: SDG&E-1

Program Name: Community Outreach Programs

Program Description: Work with fire agencies and other community outreach groups for fire awareness, preparation, control and public education to reduce fire risk

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Fire Potential Index; weather network; firefighting contractors/crew staging/sunbird availability; c

Forecast CPUC Cost Estimates (\$000)							
	2017	<u>2018</u>	2019				
Low	75	75	75				
High	98	98	98				
Funding Source: CPUC-GRC							
Forecast Method: Zero-Based							
Work Type: Non-Mandated							
Work Type Citation:							

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 102

Explanation: 2015 actuals of \$100k escalated to 2016 by dividing by 0.9768

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:R. Major ProjectsWorkpaper:1ED023.000

## Summary for Category: R. Major Projects

	In 2016\$ (000) Incurred Costs							
	Adjusted-Recorded		Adjusted-Forecast					
	2016	2017	2018	2019				
Labor	43	24	24	24				
Non-Labor	76	86	86	86				
NSE	0	0	0	0				
Total	119	110	110	110				
FTE	0.7	0.3	0.3	0.3				

## Workpapers belonging to this Category:

Labor	43	24	24	24
Non-Labor	76	86	86	86
NSE	0	0	0	0
Total	119	110	110	110
FTE	0.7	0.3	0.3	0.3

Beginning of Workpaper 1ED023.000 - Major Projects

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	R. Major Projects
Category-Sub	1. Major Projects
Workpaper:	1ED023.000 - Major Projects

## **Activity Description:**

Major Projects is responsible for effectively managing distribution and substation projects by focusing on a clearly defined project scope, schedule and budget. This group manages projects from project inception to project conclusion, ensuring consistent project management responsibility throughout the life of the project.

#### Forecast Explanations:

#### Labor - 3-YR Average

Labor costs were forecasted using the three-year average methodology. The three-year average best reflects the current and future operating requirements.

## Non-Labor - 3-YR Average

Labor costs were forecasted using the three-year average methodology. The three-year average best reflects the current and future operating requirements.

#### **NSE - 3-YR Average**

#### Summary of Results:

	In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	Ad	justed-Fored	cast			
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	48	77	22	6	43	24	24	24	
Non-Labor	14	31	84	98	76	86	86	86	
NSE	0	0	0	0	0	0	0	0	
Total	62	108	106	104	119	110	110	110	
FTE	0.3	0.6	0.2	0.0	0.7	0.3	0.3	0.3	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	R. Major Projects
Category-Sub:	1. Major Projects
Workpaper:	1ED023.000 - Major Projects

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast Method		Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	Adjusted-Forecast		
Years		2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	3-YR Average	24	24	24	0	0	0	24	24	24	
Non-Labor	3-YR Average	86	86	86	0	0	0	86	86	86	
NSE	3-YR Average	0	0	0	0	0	0	0	0	0	
Total		110	110	110	0	0	0	110	110	110	
FTE	3-YR Average	0.3	0.3	0.3	0.0	0.0	0.0	0.3	0.3	0.3	

Year Adj Group Labor NLbr NSE Total FTE Adj Type RefiD	<u>Year</u>	<u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
--	-------------	------------------	--------------	-------------	------------	--------------	------------	-----------------	-------

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	R. Major Projects
Category-Sub:	1. Major Projects
Workpaper:	1ED023.000 - Major Projects

## Determination of Adjusted-Recorded (Incurred Costs):

·····.	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	38	62	18	5	37
Non-Labor	14	31	84	46,898	76
NSE	0	0	0	0	0
Total	52	93	102	46,903	113
FTE	0.3	0.5	0.2	0.0	0.6
djustments (Nominal \$) **	*				
Labor	0	0	0	0	0
Non-Labor	0	0	0	-46,800	0
NSE	0	0	0	0	0
Total	0	0	0	-46,800	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	38	62	18	5	37
Non-Labor	14	31	84	98	76
NSE	0	0	0	0	0
Total	52	93	102	103	113
FTE	0.3	0.5	0.2	0.0	0.6
acation & Sick (Nominal \$	\$)				
Labor	6	10	3	1	6
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	6	10	3	1	6
FTE	0.1	0.1	0.0	0.0	0.1
scalation to 2016\$					
Labor	4	5	1	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	4	5	1	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	48	77	22	6	43
Non-Labor	14	31	84	98	76
NSE	0	0	0	0	0
Total	62	108	106	104	119
FTE	0.4	0.6	0.2	0.0	0.7

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 238 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	R. Major Projects
Category-Sub:	1. Major Projects
Workpaper:	1ED023.000 - Major Projects

# Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years 2012 2013 2014 2015 2016								
_abor		0	0	0	0	0			
Non-Labor		0	0	0	-46,800	0			
NSE		0	0	0	0	0			
	Total	0	0	0	-46,800	0			
FTE		0.0	0.0	0.0	0.0	0.0			

## Detail of Adjustments to Recorded:

<u>Year Adj</u>	<u>Group La</u>	<u>bor N</u>	<u>Lbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2012 Total		0	0	0	0.0		
2013 Total		0	0	0	0.0		
2014 Total		0	0	0	0.0		
2015 Oth	ner	0 -46,8	00	0	0.0 1	-Sided Adj	RPISANES20161109180923227
Explanation:	Costs related	to Sunri	se 500	KV Ov	verhead.	Should be excluded from GRC filing.	
2015 Total		0 -46,8	00	0	0.0		
2016 Total		0	0	0	0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	R. Major Projects
Category-Sub:	1. Major Projects
Workpaper:	1ED023.000 - Major Projects

## RAMP Item # 1

Ref ID: ALLLACUN20170308182227857

RAMP Chapter: SDG&E-3

Program Name: Contractor Safety Costs - Major Projects

Program Description: Includes administration activities associated with managed construction work, oversight for construction, incident review and investigation, operations and maintenance activities that involve fixed wing aircraft and a wide rage of highly skilled and experienced fire safety and fire preventative services.

#### **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Contractor Safety Program

Forecast CPUC Cost Estimates (\$0	<u>_2017</u>	2018	2019				
Low	7	7	7				
High	8	8	8				
Funding Source: CPUC-GRC							
Forecast Method: Other							
Work Type: Non-Mandated							
Work Type Citation:							

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 6

Explanation: 2015 actual 6K

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:S. Technology UtilizationWorkpaper:1ED024.000

## Summary for Category: S. Technology Utilization

	In 2016\$ (000) Incurred Costs							
	Adjusted-Recorded		Adjusted-Forecast					
	2016	2017	2018	2019				
Labor	750	894	916	949				
Non-Labor	292	277	277	277				
NSE	0	0	0	0				
Total	1,042	1,171	1,193	1,226				
FTE	3.6	4.6	4.7	5.0				

## Workpapers belonging to this Category:

1ED024.000 Technology	Utilization			
Labor	750	894	916	949
Non-Labor	292	277	277	277
NSE	0	0	0	0
Total	1,042	1,171	1,193	1,226
FTE	3.6	4.6	4.7	5.0

Beginning of Workpaper 1ED024.000 - Technology Utilization

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	S. Technology Utilization
Category-Sub	1. Technology Utilization
Workpaper:	1ED024.000 - Technology Utilization

## **Activity Description:**

Technology Utilization group is responsible for furthering technological advancement of large-scale renewables, plug-in electric vehicles, and rooftop solar panels by incorporating energy storage and other technologies. Advanced technologies will support system stability and will help us operate our electric system more safely, reliably and efficiently.

#### Forecast Explanations:

## Labor - 4-YR Average

The 4-year average plus incremental labor cost is most reflective of the cost due to organizational changes, a limited cost history and future projects needs within the organization, and to account for annual fluctuations in year-to-year costs.

#### Non-Labor - 4-YR Average

Non-labor costs are based on a 4-year average due organizational changes, a limited cost history and to account for annual fluctuations in year-to-year costs.

#### **NSE - 4-YR Average**

N/A

#### Summary of Results:

Γ	In 2016\$ (000) Incurred Costs										
		Adju	isted-Recor	ded		Adjusted-Forecast					
Years	2012	2013	2014	2015	2016	2017	2018	2019			
Labor	805	788	726	771	750	894	916	949			
Non-Labor	52	282	274	259	292	276	276	276			
NSE	0	0	0	0	0	0	0	0			
Total	857	1,070	999	1,030	1,042	1,170	1,192	1,225			
FTE	4.6	4.0	3.5	4.1	3.6	4.6	4.7	5.0			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	S. Technology Utilization
Category-Sub:	1. Technology Utilization
Workpaper:	1ED024.000 - Technology Utilization

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs									
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast		
Years	s	2017 2018 2019			2017	2017 2018 2019			2018	2019
Labor	4-YR Average	759	759	759	135	157	190	894	916	949
Non-Labor	4-YR Average	277	277	277	0	0	0	277	277	277
NSE	4-YR Average	0	0	0	0	0	0	0	0	0
Tota	al	1,035	1,035	1,035	135	157	190	1,170	1,192	1,225
FTE	4-YR Average	3.8	3.8	3.8	0.8	0.9	1.2	4.6	4.7	5.0

#### Forecast Adjustment Details:

i orecast Aujus	inchi Deta							
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	<u>RefID</u>
2017 Other		135	0	0	135	0.8	1-Sided Adj	RPISANES20161128175724913
Explanation:	from 0%		nd half of	2016 ba		•	•	rement special project - r energy storage projects at
2017 Total		135	0	0	135	0.8		
2018 Other		157	0	0	157	0.9	1-Sided Adj	RPISANES20161128175759897
Explanation:	Exsiting staff will switch back to O&M work from Expedited Storage Procurement special project - from 0% O&M second half of 2016 back to total of 115K. Additional hire for energy storage projects at 100K with 20% spent in O&M work. Additional hire for supporting regulatory proceedings on energy storage at 110K with 20% spent in O&M							
2018 Total		157	0	0	157	0.9		
2019 Other		190	0	0	190	1.2	1-Sided Adj	RPISANES20161128175818520
Explanation:	n: Exsiting staff will switch back to O&M work from Expedited Storage Procurement special project - from 0% O&M second half of 2016 back to total of 115K. Additional hire for energy storage projects at 100K with 20% spent in O&M work. Additional hire for supporting regulatory proceedings on energy storage at 110K with 20% spent in O&M. Additional hire for analyses of energy storage projects shift at 100k with 30% spend in O&M.							
2019 Total		190	0	0	190	1.2		

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 244 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	S. Technology Utilization
Category-Sub:	1. Technology Utilization
Workpaper:	1ED024.000 - Technology Utilization

## Determination of Adjusted-Recorded (Incurred Costs):

,,	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	880	964	678	625	615
Non-Labor	265	411	390	501	507
NSE	0	0	0	0	0
Total	1,145	1,375	1,068	1,126	1,123
FTE	6.9	7.0	4.0	3.3	2.8
ljustments (Nominal \$) *	*				
Labor	-237	-328	-80	28	28
Non-Labor	-214	-132	-117	-243	-215
NSE	0	0	0	0	0
Total	-451	-460	-197	-215	-187
FTE	-2.9	-3.6	-1.0	0.2	0.2
ecorded-Adjusted (Nomi	nal \$)				
Labor	643	636	598	653	643
Non-Labor	51	279	274	259	292
NSE	0	0	0	0	0
Total	694	915	871	911	935
FTE	4.0	3.4	3.0	3.5	3.0
acation & Sick (Nominal	\$)				
Labor	93	101	95	101	107
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	93	101	95	101	107
FTE	0.6	0.6	0.5	0.6	0.6
scalation to 2016\$					
Labor	68	51	33	18	0
Non-Labor	1	3	0	0	0
NSE	0	0	0	0	0
Total	69	54	33	18	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	tant 2016\$)				
Labor	805	788	726	771	750
Non-Labor	52	282	274	259	292
NSE	0	0	0	0	0
Total	857	1,070	999	1,030	1,042
FTE	4.6	4.0	3.5	4.1	3.6

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 245 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	S. Technology Utilization
Category-Sub:	1. Technology Utilization
Workpaper:	1ED024.000 - Technology Utilization

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor		-237	-328	-80	28	28		
Non-Labor		-214	-132	-117	-243	-215		
NSE		0	0	0	0	0		
	Total	-451	-460	-197	-215	-187		
FTE		-2.9	-3.6	-1.0	0.2	0.2		

## Detail of Adjustments to Recorded:

Year	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID		
2012	Oth	ier	-501	-214	0	-5.2	CCTR Transf To 2100-3707.000	RPISANES20161121062147370		
Explana	tion:	moving c	costs to be	etter align	activiti	es un	der Distributed Energy Programs			
2012	Oth	ier	264	0	0	2.3	CCTR Transf From 2100-3751.000	CSCHRAMM20161018180006733		
<b>Explanation:</b> Transfer labor and FTE associated with the project titles Smart Grid Strategic Prgm. Mgr.; Chief Engineer; IT Architect; Smart Grid Policy Mgr; and Engineering Intern from cost center 2100-3751 (Sr. Director Clean Transportation) in work paper group 1IN001 Residential Services to cost center 2100-3893 (Advanced Technology Integration) in work paper group 1ED024 Technology Utilization to align function/activity where it resides.								0-3751 (Sr. Director Clean er 2100-3893 (Advanced		
2012 Tot	tal		-237	-214	0	-2.9				
2013	Oth	ier	-349	-130	0	-3.7	CCTR Transf To 2100-3707.000	RPISANES20161121062325510		
Explana	tion:	moving c	costs to be	etter align	activiti	es un	der Distributed Energy Programs			
2013	Oth	ier	0	-2	0	0.0	CCTR Transf To 2100-0230.000	RPISANES20161122173928750		
Explana	tion:	move co	sts to refle	ect transfe	er to ne	ew org	anziation where future costs will incur			
2013	Oth	ier	21	0	0	0.1	CCTR Transf From 2100-3751.000	CSCHRAMM20161018180117157		
<b>Explanation:</b> Transfer labor and FTE associated with the project titles Sm Mgr. Smart Grid; and Smart Grid Policy Mgr. from cost center in work paper group 1IN001 Residential Services to cost cer Integration) in work paper group 1ED024 Technology Utiliza					Mgr. from cost center 2100-3751 (Sr. I Services to cost center 2100-3893 (Ad	Director Clean Transportation) dvanced Technology				
2013 Tot	tal		-328	-132	0	-3.6				
2014	Oth	ier	-108	-115	0	-1.2	CCTR Transf To 2100-3707.000	RPISANES20161121062443883		
Evolana	tion	movina c	nosts to he	etter alian	activiti	es un	der Distributed Energy Programs			

Explanation: moving costs to better align activities under Distributed Energy Programs

RPISANES20161122174231283

CSCHRAMM20161018180423817

Area:		E	LECTRIC D	ISTRIBU	JTION				
Witness:		W	/illiam H. Sp	eer					
Category	/:	S	. Technolog	y Utiliza	tion				
Category	/-Sub:	1.	Technology	y Utilizat	tion				
Workpap	er:	11	ED024.000 -	- Techno	ology Ut	ilizati	on		
<u>Year</u>	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FT</u>	<u>E Adi</u>	Type	RefID
2014	Oth	er	0	-2	0	0.0	CCTR Transf To 2100-023	30.000	RPISANES2016112217
Explanat	tion:	move co	osts to reflect	ct transfe	er to nev	v org	anziation where future cost	s will be incurre	ed.
2014	Oth	er	28	0	0	0.2	CCTR Transf From 2100-3	3751.000	CSCHRAMM2016101818
Explana	tion:	Director (Advanc	Clean Tran	isportatio ogy Inte	on) in wo gration)	ork p	n the project title Chief Engi aper group 1IN001 Resider ork paper group 1ED024 Te	ntial Services to	o cost center 2100-3893
2014 Tot	al		-80	-117	0	-1.0			
2015	Oth	er	0	11	0	0.0	CCTR Transf From 2100-3	3654.000	RPISANES2016111211

RPISANES20161112114220640 moving rent charges to cost center 2100-3704 to reflect current area of responsibility **Explanation:** 2015 Other 0 -242 0 0.0 CCTR Transf To 2100-3707.000 RPISANES20161121062608480 moving costs to better align activities under Distributed Energy Programs **Explanation:** 2015 0 -11 0 0.0 CCTR Transf To 2100-3707.000 RPISANES20161121062907777 Other moving remaining (adjusted) costs to better align activities under Distributed Energy Programs **Explanation:** 

2015 0 0.2 CCTR Transf From 2100-3751.000 Other 28 0 CSCHRAMM20161018180530790 Transfer labor and FTE costs associated with the project title Chief Engineer from cost center 2100-3751 **Explanation:** (Sr. Director Clean Transportation) in work paper group 1IN001 Residential Services to cost center 2100-3893 (Advanced Technology Integration) in work paper group 1ED024 Technology Utilization to align function/activity where it resides.

2015	Other	0	0	0	0.0 CCTR Transf To 2100-0230.000	RPISANES20161122174322610

move costs to reflect transfer to new organziation where future costs will be incurred. **Explanation:** 

2015 Tota	ſ	28	-243	0	0.2				
2016	Other	-3	-1	0	0.0 CCTR Transf To 2100-0230.000	RPISANES20170224195436823			
Explanatio	<b>Explanation:</b> move costs from workpaper 1ED024 cost center 0232 to workpaper 1ED008, cost center 0230 to reflect transfer where future costs will be incurred.								
2016	Other	0	-214	0	0.0 CCTR Transf To 2100-3707.000	RPISANES20170225180521850			
Explanation: moving costs from 1ED024 (cost center 2100-3704) to 1ED030 (cost center 2100-3707) to better align activities under Distributed Energy Programs.									
2016	Other	30	0	0	0.2 CCTR Transf From 2100-3751.000	CSCHRAMM20170221100000420			

Area:	ELECTRIC DISTRIB	UTION		
Witness:	William H. Speer			
Category:	S. Technology Utiliza	tion		
Category-Sub:	1. Technology Utiliza	tion		
Workpaper:	1ED024.000 - Techn	ology Utilization		
<u>Year Adj G</u>	iroup <u>Labor NLbr</u>	<u>NSE</u> <u>FTE</u>	<u>Adj Type</u>	RefID
Explanation:	Transfer labor and FTE ass	sociated with the Chief	Engineer from cost center 2100-3751	(Sr. Director Clean
	Transportation) in work pap	er group 1IN001 Resid	ential Services to cost center 2100-3	893 Advanced
-	Technology Integration in w	ork paper group 1ED0	24 to align function/activity where it re	esides.

2016 Total	28	-215	0	0.2

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	T. Compliance & Asset Management
Workpaper:	1ED025.000

## Summary for Category: T. Compliance & Asset Management

	In 2016\$ (000) Incurred Costs							
	Adjusted-Recorded		Adjusted-Forecast					
	2016	2017	2018	2019				
Labor	913	1,053	1,053	1,053				
Non-Labor	1,782	1,804	1,804	1,804				
NSE	0	0	0	0				
Total	2,695	2,857	2,857	2,857				
FTE	8.8	11.2	11.2	11.2				

## Workpapers belonging to this Category:

1ED025.000 Compliance	Management			
Labor	913	1,053	1,053	1,053
Non-Labor	1,782	1,804	1,804	1,804
NSE	0	0	0	0
Total	2,695	2,857	2,857	2,857
FTE	8.8	11.2	11.2	11.2

Beginning of Workpaper 1ED025.000 - Compliance Management

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	T. Compliance & Asset Management
Category-Sub	1. Compliance & Asset Management
Workpaper:	1ED025.000 - Compliance Management

#### **Activity Description:**

The Compliance and Asset Management workgroups are focused on ensuring SDG&E maintains its compliance with internal and external regulations, policies, and procedures as they relate to operating and maintaining the electric distribution system in a safe and efficient manner. The main subsections that comprise the Compliance and Asset Management Workgroup are the "Compliance Management Group" and the "Program Management Group",

#### Forecast Explanations:

#### Labor - 3-YR Average

Labor costs recorded to this workpaper group include the manager and supporting project managers and business analysts salary and personal expenses; salaries of employees supporting general administration and recording keeping, The 3-year average forecast appears to be the most representative methodology in estimating the future labor costs associated with this group.

#### Non-Labor - 3-YR Average

Non-labor expenditures include costs for consultants, training, prototyping new systems, testing materials and limited purchase of tools in support of field Mobile Data Terminals (MDT's). The 3-year average forecast appears to be the most representative methodology in estimating the future non labor costs associated with this group.

#### NSE - 3-YR Average

N/A

## Summary of Results:

[	In 2016\$ (000) Incurred Costs									
		Adju	isted-Recor	ded		Ad	Adjusted-Forecast			
Years	2012	2013	2014	2015	2016	2017	2018	2019		
Labor	839	749	736	714	913	1,052	1,052	1,052		
Non-Labor	1,754	1,776	1,848	1,782	1,782	1,804	1,804	1,804		
NSE	0	0	0	0	0	0	0	0		
Total	2,594	2,525	2,584	2,496	2,694	2,856	2,856	2,856		
FTE	8.5	8.2	8.0	7.3	8.7	11.2	11.2	11.2		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	T. Compliance & Asset Management
Category-Sub:	1. Compliance & Asset Management
Workpaper:	1ED025.000 - Compliance Management

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs										
Forecas	st Method	Base Forecast			Forec	ast Adjust	tments	Adjusted-Forecast		
Year	rs	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	3-YR Average	788	788	788	265	265	265	1,053	1,053	1,053
Non-Labor	3-YR Average	1,804	1,804	1,804	0	0	0	1,804	1,804	1,804
NSE	3-YR Average	0	0	0	0	0	0	0	0	0
Tota	al	2,591	2,591	2,591	265	265	265	2,856	2,856	2,856
FTE	3-YR Average	8.0	8.0	8.0	3.2	3.2	3.2	11.2	11.2	11.2

#### Forecast Adjustment Details:

Forecast Adjustment Details:								
<u>Year</u> <u>Adj Gr</u>	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	<u>RefID</u>
2017 Other		340	0	0	340	4.0	1-Sided Adj	RPISANES20161130194708213
Explanation:	way and informat	that will requ	uire more ng. Fund	mainter ing requ	nance and est for thes	will need l se O&M a	higher volume c ctivities is for tw	poles and use the right of f field validations and o office support personnel
2017 Other		-75	0	0	-75	-0.8	1-Sided Adj	RPISANES20161130194922217
Explanation:	five emp	loyees trans	ferring to	workpa	per 1ED02	6		
2017 Total		265	0	0	265	3.2		
2018 Other		0.40	0	0	0.40	4.0		
2018 Other		340	0	0	340	4.0	1-Sided Adj	RPISANES20161130194722337
Explanation:	way and informat	that will requ	uire more ng. Fund	mainter ing requ	nance and est for thes	will need l se O&M a	higher volume o ctivities is for tw	poles and use the right of f field validations and o office support personnel
2018 Other		-75	0	0	-75	-0.8	1-Sided Adj	RPISANES20161130194937273
Explanation:	five emp	loyees trans	ferring to	workpa	per 1ED02	6		
2018 Total		265	0	0	265	3.2		
2019 Other		340	0	0	340	4.0	1-Sided Adj	RPISANES20161130194737683
Explanation:	New CMRS decision will allow ATT and cable companies to attach to our poles and use the right of way and that will require more maintenance and will need higher volume of field validations and information processing. Funding request for these O&M activities is for two office support personnel (\$70k each) and two field quality assurance (QA) leads (\$100k each).							
Noto: Totolo m	ov include	rounding diff						

Note: Totals may include rounding differences.

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer

Area:	ELECTRIC DIS	ELECTRIC DISTRIBUTION						
Witness:	William H. Spe	er						
Category:	T. Compliance	& Asset N	/lanagen	nent				
Category-Sub:	1. Compliance	& Asset N	lanagen	nent				
Workpaper:	1ED025.000 - (	Compliand	ce Mana	gement				
Year Adj Grou	<u>ip Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID	
<u>Year Adj Grou</u> 2019 Other	1 <b>p Labor</b> -75	<u>NLbr</u> 0	<u>NSE</u> 0	<u>Total</u> -75	<u>FTE</u> -0.8	Adj_Type 1-Sided Adj	<u>RefID</u> RPISANES20161130194953590	
2019 Other		0	0	-75	-0.8			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	T. Compliance & Asset Management
Category-Sub:	1. Compliance & Asset Management
Workpaper:	1ED025.000 - Compliance Management

## Determination of Adjusted-Recorded (Incurred Costs):

·····,····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	671	604	606	604	783
Non-Labor	1,716	1,758	1,848	1,780	1,782
NSE	0	0	0	0	0
Total	2,387	2,362	2,453	2,385	2,564
FTE	7.3	7.0	6.8	6.2	7.5
ljustments (Nominal \$) **	•				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomin	nal \$)				
Labor	671	604	606	604	783
Non-Labor	1,716	1,758	1,848	1,780	1,782
NSE	0	0	0	0	0
Total	2,387	2,362	2,453	2,385	2,564
FTE	7.3	7.0	6.8	6.2	7.5
acation & Sick (Nominal \$	5)				
Labor	97	96	97	93	130
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	97	96	97	93	130
FTE	1.2	1.2	1.2	1.1	1.4
calation to 2016\$					
Labor	71	49	33	17	0
Non-Labor	39	18	1	2	0
NSE	0	0	0	0	0
Total	110	67	34	18	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	839	749	736	714	913
Non-Labor	1,754	1,776	1,848	1,782	1,782
NSE	0	0	0	0	0
Total	2,594	2,525	2,584	2,496	2,694
FTE	8.5	8.2	8.0	7.3	8.9

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 254 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	T. Compliance & Asset Management
Category-Sub:	1. Compliance & Asset Management
Workpaper:	1ED025.000 - Compliance Management

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years 2012 2013 2014 2015 2016								
Labor		0	0	0	0	0			
Non-Labor		0	0	0	0	0			
NSE		0	0	0	0	0			
	Total	0	0	0	0	0			
FTE		0.0	0.0	0.0	0.0	0.0			

Year	Adj Group	<u>Labor</u>	NLbr	NSE FTE	Adj Type	RefID

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	U. Tech Solutions and Reliability
Workpaper:	1ED026.000

## Summary for Category: U. Tech Solutions and Reliability

	In 2016\$ (000) Incurred Costs								
	Adjusted-Recorded	Adjusted-Forecast							
	2016	2017	2018	2019					
Labor	1,656	1,663	2,025	2,025					
Non-Labor	888	1,235	1,235	1,235					
NSE	0	0	0	0					
Total	2,544	2,898	3,260	3,260					
FTE	16.2	17.2	21.1	21.1					

## Workpapers belonging to this Category:

1ED026.000 Tech Solution	s and Reliability			
Labor	1,656	1,663	2,025	2,025
Non-Labor	888	1,235	1,235	1,235
NSE	0	0	0	0
Total	2,544	2,898	3,260	3,260
FTE	16.2	17.2	21.1	21.1

Beginning of Workpaper 1ED026.000 - Tech Solutions and Reliability

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	U. Tech Solutions and Reliability
Category-Sub	1. Tech Solutions and Reliability
Workpaper:	1ED026.000 - Tech Solutions and Reliability

## **Activity Description:**

The Technology Solutions and Reliability workgroup is made up of several groups: Enterprise System Solutions (ESS), ESS Production Support SDGE, Electric Reliability, Construction Planning and Design, Electric Business Process, and Geographic Business Solutions (GBS) mobile, web, and desktop and Operations Technology Integration (OTI).

The Enterprise System Solutions (ESS) group provides system analyst support for Electric Operations. ESS Production Support SDGE provides field hardware support for SDGE field operations. The Reliability Engineering group is responsible for the tracking and reporting of the Electric Reliability indices, developing a capital strategy to improve reliability performance, and managing capital projects through completion to realize the reliability benefits. The Electric Business Process group manages projects around system enhancements, process improvements, and efficiency initiatives. Construction Planning and Design provide project management requirements development, system and user acceptance testing, change management planning and facilitation, coordination of software release activities, and post implementation/storm support. The Geographic Business Solutions (GBS) & Operations Technology Integration (OTI) workgroup is responsible for providing business analytics, (requirements, design, cost benefits, testing, development, etc.), associated with the maintenance and advancement of Geographic Information System (GIS) technology to support existing and future SDG&E enterprise business needs.

#### Forecast Explanations:

#### Labor - 5-YR Average

Labor costs are based on a five-year average. A five-year average was chosen to best represent the current and future structure of the organization, and account for annual fluctuations in cost pressures.

#### Non-Labor - 5-YR Average

Non-labor costs are based on a five-year average. A five-year average was chosen to best represent the current and future structure of the organization, and account for annual fluctuations in cost pressures.

#### NSE - 5-YR Average

N/A

Summary of Results:

	In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	ded		Adjusted-Forecast			
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	1,168	1,816	1,408	1,536	1,656	1,663	2,025	2,025	
Non-Labor	1,370	1,291	1,081	844	888	1,234	1,234	1,234	
NSE	0	0	0	0	0	0	0	0	
Total	2,538	3,107	2,489	2,380	2,544	2,897	3,259	3,259	
FTE	12.9	19.5	14.2	15.0	16.2	17.2	21.1	21.1	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	U. Tech Solutions and Reliability
Category-Sub:	1. Tech Solutions and Reliability
Workpaper:	1ED026.000 - Tech Solutions and Reliability

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs										
Forecast	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast		
Years	5	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	5-YR Average	1,517	1,517	1,517	146	508	508	1,663	2,025	2,025
Non-Labor	5-YR Average	1,095	1,095	1,095	140	140	140	1,235	1,235	1,235
NSE	5-YR Average	0	0	0	0	0	0	0	0	0
Tota	I	2,612	2,612	2,612	286	648	648	2,898	3,260	3,260
FTE	5-YR Average	15.6	15.6	15.6	1.6	5.5	5.5	17.2	21.1	21.1

#### Forecast Adjustment Details:

Forecast Aujus								
<u>Year</u> <u>Adj G</u>	<u>oup</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 Other		79	0	0	79	0.8	1-Sided Adj	RPISANES20161130195851910
Explanation:	Two additional Geographic Business Solutions (GBS) and Operations Technology Integration (OTI) analysts to address increased work as SDG&E relies more on GIS model applications and interfaces to support business requirements.							
2017 Other		75	0	0	75	0.8	1-Sided Adj	RPISANES20161130200052500
Explanation:	five empl	oyees trans	sferring fro	om work	paper 1ED	025		
2017 FOF-Ong	oing	-8	15	0	7	0.0	1-Sided Adj	RPISANES20161201104642123
Explanation:	FOF - Or	ngoing labor	r savings	and non	labor costs	s for capit	al savings	
2017 Other		0	40	0	40	0.0	1-Sided Adj	RPISANES20161205114103647
Explanation:					•			allow managers, n during live callouts.
2017 Other		0	35	0	35	0.0	1-Sided Adj	RPISANES20161205114145863
Explanation:	our existi	Outage Management System (OMS) Damage assessment. This is a mobile solution that converts our existing paper process of reporting damages and leverages mobile technology transmit information. This will allow for a reduction in time for grid restoration during outages.						
2017 Other		0	50	0	50	0.0	1-Sided Adj	RPISANES20161205114244110
Explanation:	Systems Functionality/Enhancements to improve the Outage Management System by supporting device or model changes as they relate to grid modernization.							
2017 Total		146	140	0	286	1.6		

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 259 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	U. Tech Solutions and Reliability
Category-Sub:	1. Tech Solutions and Reliability
Workpaper:	1ED026.000 - Tech Solutions and Reliability

Year Adj G	roup	Labor I	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2018 Other		379	0	0	379	4.1	1-Sided Adj	RPISANES20161130195940147
Explanation:	Specifica ESS Pro developr Construc Organiza requestir like Clea the asso Technolo provide a made to	ally, SDG&E duction Supp nent and enh ction Planning ation Change ng three proje n Transporta ciated busine ogy Integratio applications a	is request port to pro- nanceme g and De Manage ect mana tion, Dist ess requi- pn (OTI) t and integ lel applic	sting a to ovide fur nt, as we sign (CF ment (O gers to s tribution rements, team will ration alo	tal of six an actional sup ell as testing PD) is reque CM) functions (the Geogramic need four acong with, or	alysts for port for s sting three on for ER ects for E , and othe aphic Bus additional	Enterprise Sys ystems impaction and execution and execution and execution and execution and execution and execution and execution analysts to enti- sing basis, chan	and understaffed groups. stems Solutions (ESS) and ng field operations, product n of business processes. alysts to support the iness Process (EBP) is projects for other groups volving DER integration and s (GBS) and Operations hance the current system to nges that will continue to be echnology utilization
2018 Other		75	0	0	75	0.8	1-Sided Adj	RPISANES20161130200106760
Explanation:	five emp	loyees transf	erring fro	om workp	paper 1ED0	25		
2018 Other		62	0	0	62	0.6	1-Sided Adj	RPISANES20161130200447863
Explanation:	analysts	Two additional Geographic Business Solutions (GBS) and Operations Technology Integration (OTI) analysts to address increased work as SDG&E relies more on GIS model applications and interfaces to support business requirements.						
2018 FOF-Ong	oing	-8	15	0	7	0.0	1-Sided Adj	RPISANES20161201104658200
Explanation:	FOF - OI	ngoing labor	savings a	and non	labor costs	for capita	al savings	
2018 Other		0	40	0	40	0.0	1-Sided Adj	RPISANES20161205114111903
Explanation:	Enhancements to ARCOS mobile functionality. These enhancements will allow managers, supervisors, and field personnel to utilize smart phones to view information during live callouts.						<b>C</b>	
2018 Other		0	35	0	35	0.0	1-Sided Adj	RPISANES20161205114154310
Explanation:	our exist	ing paper pro	ocess of i	reporting	damages	and lever		ile solution that converts chnology transmit g outages.
2018 Other		0	50	0	50	0.0	1-Sided Adj	RPISANES20161205114252750
Explanation:	-	Functionality			-			t System by supporting

2018 Total 508 140 0 648 5.5

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 260 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	U. Tech Solutions and Reliability
Category-Sub:	1. Tech Solutions and Reliability
Workpaper:	1ED026.000 - Tech Solutions and Reliability

<u>Year</u> <u>Adj G</u>	roup	Labor	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2019 Other		379	0	0	379	4.1	1-Sided Adj	RPISANES20161130200006240
Explanation:	Specifica ESS Pro develop Construe Organiza requesti like Clea the asso Technol provide made to	ally, SDG&E oduction Sup ment and enl ction Plannin ation Change ng three proj an Transporta ociated busin ogy Integratio applications	is request port to pr hanceme g and De Manage ect mana ation, Dis ess requi on (OTI) and integ del applic	sting a to ovide fun ent, as we esign (CF ement (C agers to s tribution irements team wil pration al	otal of six ar nctional sup PD) is reque DCM) functions COM) functions operations , the Geogr I need four ong with, or	nalysts for oport for s g, training esting three on for ER jects for E s, and othe aphic Bus additiona n an ongo	r Enterprise Sys ystems impacti g, and execution ee additional an O. Electric Bus ERO, as well as ers. With the ev siness Solutions I analysts to en bing basis, char	and understaffed groups. stems Solutions (ESS) and ng field operations, product n of business processes. alysts to support the inness Process (EBP) is projects for other groups volving DER integration and s (GBS) and Operations hance the current system to nges that will continue to be echnology utilization
2019 Other		75	0	0	75	0.8	1-Sided Adj	RPISANES20161130200150370
Explanation:	five emp	oloyees trans	ferring fro	om work	paper 1ED0	)25		
2019 Other		62	0	0	62	0.6	1-Sided Adj	RPISANES20161130200552137
Explanation:	analysts	-	ncreased	l work as		-	-	chnology Integration (OTI) applications and interfaces
2019 FOF-Onç	going	-8	15	0	7	0.0	1-Sided Adj	RPISANES20161201104705997
Explanation:	FOF - O	ngoing labor	savings	and non	labor costs	for capita	al savings	
2019 Other		0	40	0	40	0.0	1-Sided Adj	RPISANES20161205114119123
Explanation:					•			allow managers, n during live callouts.
2019 Other		0	35	0	35	0.0	1-Sided Adj	RPISANES20161205114204000
Explanation:	our exist	ting paper pr	ocess of	reporting	g damages	and lever		ile solution that converts chnology transmit g outages.
2019 Other		0	50	0	50	0.0	1-Sided Adj	RPISANES20161205114301827
Explanation:	-	s Functionalit or model char	-		-			t System by supporting

2019 Total 508 140 0 648 5.5

Note: Totals may include rounding differences.

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	U. Tech Solutions and Reliability
Category-Sub:	1. Tech Solutions and Reliability
Workpaper:	1ED026.000 - Tech Solutions and Reliability

## Determination of Adjusted-Recorded (Incurred Costs):

·····,····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	934	1,466	1,160	1,300	1,420
Non-Labor	1,340	1,277	1,081	843	888
NSE	0	0	0	0	0
Total	2,274	2,743	2,241	2,143	2,308
FTE	11.1	16.6	12.0	12.8	13.7
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomina	al \$)				
Labor	934	1,466	1,160	1,300	1,420
Non-Labor	1,340	1,277	1,081	843	888
NSE	0	0	0	0	0
Total	2,274	2,743	2,241	2,143	2,308
FTE	11.1	16.6	12.0	12.8	13.7
acation & Sick (Nominal \$)					
Labor	135	232	185	201	236
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	135	232	185	201	236
FTE	1.8	2.9	2.2	2.2	2.5
scalation to 2016\$					
Labor	99	118	63	36	0
Non-Labor	30	13	0	1	0
NSE	0	0	0	0	0
Total	129	131	64	36	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constan	nt 2016\$)				
Labor	1,168	1,816	1,408	1,536	1,656
Non-Labor	1,370	1,291	1,081	844	888
NSE	0	0	0	0	0
Total	2,538	3,107	2,489	2,380	2,544
FTE	12.9	19.5	14.2	15.0	16.2

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 262 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	U. Tech Solutions and Reliability
Category-Sub:	1. Tech Solutions and Reliability
Workpaper:	1ED026.000 - Tech Solutions and Reliability

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
Years 2012 2013 2014 2015 2016									
Labor		0	0	0	0	0			
Non-Labor		0	0	0	0	0			
NSE		0	0	0	0	0			
	Total	0	0	0	0	0			
FTE		0.0	0.0	0.0	0.0	0.0			

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE FTE	Adj Type	RefID

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:V. Emergency ManagementWorkpaper:1ED027.000

## Summary for Category: V. Emergency Management

	In 2016\$ (000) Incurred Costs							
	Adjusted-Recorded		Adjusted-Forecast					
	2016	2017	2018	2019				
Labor	1,025	1,125	1,562	1,562				
Non-Labor	1,478	1,706	3,371	3,782				
NSE	0	0	0	0				
Total	2,503	2,831	4,933	5,344				
FTE	10.0	11.0	15.4	15.4				

## Workpapers belonging to this Category:

1ED027.000 Emergency	Management			
Labor	1,025	1,125	1,562	1,562
Non-Labor	1,478	1,706	3,371	3,782
NSE	0	0	0	0
Total	2,503	2,831	4,933	5,344
FTE	10.0	11.0	15.4	15.4

Beginning of Workpaper 1ED027.000 - Emergency Management

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### **Activity Description:**

Emergency Management is made up of three groups: Emergency Services (ES), Meteorology, and Fire Coordination and Prevention (FCP). ES provides planning and guidance for responding in anticipation of, response to, or following an incident. ES supports the Company's ability to prevent, prepare for, respond to, and recover from incidents regardless of cause, size, or complexity. ES's work and responsibilities support the mitigation or response to other enterprise risks for which ES does not have direct management.

To assist in coordination and recovery efforts as a result of a variety of emergency events, SDGE has in place three 16' trailers and one 32' trailer containing necessary communications, networking and office supplies to establish a command and control center at an impromptu staging yard. Because these trailers are utilized for Emergency needs, they are required to be operational at any moment in time. Currently, SDG&E has three meteorologists. They provide daily reports critical to making real-time operating decisions to safely manage and operate the electric system, providing coverage on a 24/7 basis. The group also manages our nation's largest utility weather network and has developed a high performance computing program to integrated state-of-the-art analytical methods to provide superior decision support tools to our company and community.

The FCP team consists of individuals possessing broad expertise in a variety of firefighting disciplines from wildland fire control and municipal fire departments to aerial firefighting operations. Because of their Incident Command System experience, the FCP team can integrate with first responders at the Command level to ensure the emergency response is safe, efficient and coordinated.

#### Forecast Explanations:

#### Labor - Base YR Rec

The forecast method developed for this cost category is Base Year Recorded Plus Incremental Increases. 2016 represented the first full year that the Emergency Management Division existed in its current state, with all related organizations consolidated.

#### Non-Labor - Base YR Rec

The forecast method developed for this cost category is Base Year Recorded Plus Incremental Increases. 2016 represented the first full year that the Emergency Management Division existed in its current state, with all related organizations consolidated.

#### NSE - Base YR Rec

na

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

## Summary of Results:

	In 2016\$ (000) Incurred Costs									
		Adju	isted-Recor	ded		Ad	Adjusted-Forecast			
Years	2012	2012 2013 2014 2015 2016		2016	2017	2017 2018				
Labor	1,126	1,057	885	1,028	1,025	1,125	1,562	1,562		
Non-Labor	1,685	1,805	1,572	1,508	1,478	1,706	3,371	3,782		
NSE	0	0	0	0	0	0	0	0		
Total	2,811	2,862	2,458	2,536	2,503	2,831	4,933	5,344		
FTE	10.9	10.3	9.1	10.0	10.0	11.0	15.4	15.4		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs											
Forecast	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast			
Years	S	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	Base YR Rec	1,025	1,025	1,025	100	537	537	1,125	1,562	1,562	
Non-Labor	Base YR Rec	1,478	1,478	1,478	228	1,893	2,304	1,706	3,371	3,782	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	I	2,503	2,503	2,503	328	2,430	2,841	2,831	4,933	5,344	
FTE	Base YR Rec	10.0	10.0	10.0	1.0	5.4	5.4	11.0	15.4	15.4	

#### Forecast Adjustment Details:

Forecast Adjust	inent Deta	15.						
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
2017 Other		100	0	0	100	1.0	1-Sided Adj	RPISANES20161130210902910
Explanation:		augmentatio ram Manag					equirements ar	ound General Order 112F.
2017 Other		0	30	0	30	0.0	1-Sided Adj	RPISANES20161130211448333
Explanation:	the equip equipmer	ment and so t (generato	ervices in r, comput	side and ers, sate	l on the roc ellite, etc.) f	of along w to ensure	ith the trailer. The verything work	ey monthly maintenance for his includes turning on all s and connecing to the "Materials for EMCT's".
2017 Other		0	75	0	75	0.0	1-Sided Adj	RPISANES20161130211614313
Explanation:		for EMCT s need to be r		ey montł	nly mainten	ance is c	ompleted, nonw	vorking materials and
2017 Other		0	110	0	110	0.0	1-Sided Adj	RPISANES20161130211905460
Explanation:	Fire Safet on duty.	ty Contract	labor. Fir	e Seaso	on has exte	nded to 4	months and rea	quires additional Capstone
2017 RAMP Inc	remental	0	13	0	13	0.0	1-Sided Adj	RPISANES20161201105635187
Explanation:		•	•				ordination with and maintain the	agencies during a wildfire. e tool.
2017 Total		100	228	0	328	1.0		
2018 Other		200	0	0	200	2.0	1-Sided Adj	RPISANES20161130212454320
Explanation:	•	augmentatio ram Manag				gulatory r	equirements ar	ound General Order 112F.

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 268 of 332

Area:			ON				
Witness:	William H. Spe		oot				
Category:	V. Emergency 1. Emergency	-					
Category-Sub:	• •	•		omont			
Workpaper:	1ED027.000 -	Emergend	sy ivianaye	ement			
Year Adj Gr	oup <u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj_Type</u>	RefID
2018 Other	0	375	0	375	0.0	1-Sided Adj	RPISANES20161130212535667
Explanation:	Emergency Respo specific training an						g industry rates for this
2018 Other	0	250	0	250	0.0	1-Sided Adj	RPISANES20161130212635523
Explanation:	Incident Command development, the c		-	-	ndustry rat	es for this spec	ific training and
2018 Other	0	50	0	50	0.0	1-Sided Adj	RPISANES20161130212746243
Explanation:	EOC AV Maintena display repairs etc.		lary costs	for update	e and mair	itenance of the	AV system in the EOC,
2018 Other	0	100	0	100	0.0	1-Sided Adj	RPISANES20161130212830993
Explanation:	There is a continua monitoring and res help streamline the	ally increas ponding to ability to	sing dema emergen anticipate	nd to proc ncies on th and prepa	ess and a e system. are for eme	nalyze situation These addition ergencies. Whe	and workflow process. al awareness data when al software packages will en an emergency occurs, nders supporting our reaction
2018 Other	0	300	0	300	0.0	1-Sided Adj	RPISANES20161130212918360
Explanation:	information and bu support the implem that is implemented	siness and nentation a d will need	alysis tool and integra to be sea	s - Cost ba ation of ne amlessly in	ased on cu w software itegrated in	rrent market pr services. Any nto our operatio	sist in the building of ices. This project will new software technology ons and be able to function gramming Service will
2018 Other	0	50	0	50	0.0	1-Sided Adj	RPISANES20161130213008670
Explanation:	Sprinter Van Outfit	. Costs ar	e based c	on the cost	s not cove	red in previous	years.
2018 Other	0	30	0	30	0.0	1-Sided Adj	RPISANES20161130213050523
Explanation:	the equipment and equipment (genera	services i itor, compi	nside and uters, sate	on the roo ellite, etc.)	of along wi to ensure	th the trailer. The verything work	Yey monthly maintenance for his includes turning on all ks and connecing to the "Materials for EMCT's".
2018 Other	0	75	0	75	0.0	1-Sided Adj	RPISANES20161130213131463
Explanation:	Materials for EMC services need to be		-	nly mainter	nance is co	ompleted, nonw	orking materials and

Area: Witness: Category: Category-Sub: Workpaper:	Willian V. Eme 1. Eme	n H. Spee ergency l ergency I	Managem Managem	nent	ement			
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2018 Other		0	130	0	130	0.0	1-Sided Adj	RPISANES20161130213318167
Explanation:	Fire Safety on duty.	Contrac	t labor. F	ire Seaso	n has exte	nded to 4	months and red	quires additional Capstone
2018 RAMP Inc	remental	0	25	0	25	0.0	1-Sided Adj	RPISANES20161130213556360
Explanation:	which estal	blishes d bor costs	ata sharir are prog	ng betwee	n internal r	neteorolo	gists and fire ag	tain and upgrade SAWTI, gencies. ate the latest wildfire
2018 Other		0	100	0	100	0.0	1-Sided Adj	RPISANES20161130213701367
Explanation:		we would	d like to tr	ansition o		-		computing clusters come to % increase to account for
2018 Other		0	60	0	60	0.0	1-Sided Adj	RPISANES20161130213727913
Explanation:	Atmospher set-up fees			ons. Leido	os has prov	vided estii	mates for the op	perating costs, minus the
2018 RAMP Inc	remental	0	13	0	13	0.0	1-Sided Adj	RPISANES20161201105655933
Explanation:			•				ordination with and maintain the	agencies during a wildfire. e tool.
2018 RAMP Inc	remental	337	133	0	470	3.4	1-Sided Adj	SGAHAGAN20170302141044220
Explanation:	Protection	Index. Th . There i	ne life spa s also a v	in on weat veb based	ther equipr I forecastin	nent is 3- g system	5 years and the	correlation with Fire sensors will need replacing that needs maintenance.
2018 RAMP Inc	remental	0	127	0	127	0.0	1-Sided Adj	ALLLACUN20170307212059113
Explanation:	decisions. University of full-time po budgeted of Faculty per graduate st \$86,232 = 1 Scripps Ins	The universe of Califor st-doctor costs from sonnel (* tudents ( \$154,178 titution o	ersity tear nia, Los A ral studen n the UCL 11%): \$10 100%): \$ 3.3 f Oceano	m base co Angeles. T t, and two .A project 09,230*11 43,116*2 graphy, w	ost was stru o cover the full-time g results in: % = 12,01! = \$86,232 ho would b	ictured ac e scope o raduate s 5.30, Posi , Total per pe leading	ccording to a pa f the research p tudents would t t-doctoral stude rsonnel cost: \$1 the research, a	e to inform system planning st research project with project, a faculty advisor, be needed. Using the nt (100%): \$55,931, Two 2,015.30 + \$55,931 + also charges a 60% be fully implementation by

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 270 of 332

Area: Witness: Category: Category-Sub: Workpaper:	Willian V. Em 1. Eme	n H. Spee ergency I ergency N	Vanagerr Vanagem	nent	ement			
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
2018 RAMP Inc	remental	0	75	0	75	0.0	1-Sided Adj	ALLLACUN20170307213821990
Explanation:	around SD climate-rela hour for roo	G&E imp ated cons ughly 225	acted by sulting an 5 hours, a	climate cl d researc nd a supp	hange. At tl h would en port/technic	he recomi tail one pi al staff, a	mendation of a roject managem	ifferent working groups consulting firm, a nent position, at \$200 per for roughly 700 hours, 019.
2018 Total		537	1,893	0	2,430	5.4		
2019 Other		200	0	0	200	2.0	1-Sided Adj	RPISANES20161130213854120
Explanation:	Training au Two Progra	-				gulatory r	equirements are	ound General Order 112F.
2019 Other		0	100	0	100	0.0	1-Sided Adj	RPISANES20170511122434790
Explanation:	increasing responding the ability t	demand to emerg o anticipa	to proces gencies o ate and pl	s and ana in the sys repare for	alyze situat tem. These emergenc	ional awa additiona ies. Whe	reness data wh al software pack n an emergenc	ss. There is a continually en monitoring and kages will help streamline y occurs, this new software our reaction and recovery.
2019 Other		0	50	0	50	0.0	1-Sided Adj	RPISANES20161130214103947
Explanation:	EOC AV M display rep		ce. Ancil	lary costs	for update	and mair	ntenance of the	AV system in the EOC,
2019 Other		0	375	0	375	0.0	1-Sided Adj	RPISANES20161130214151213
Explanation:	Emergency specific tra			-		-		g industry rates for this
2019 Other		0	250	0	250	0.0	1-Sided Adj	RPISANES20161130214235323
Explanation:	Incident Co developme					idustry rat	tes for this spec	ific training and
2019 Other		0	30	0	30	0.0	1-Sided Adj	RPISANES20161130214329743
Explanation:	the equipm equipment	ent and s (generated)	services i or, compu	nside and uters, sate	l on the roo ellite, etc.) t	f along wi o ensure	ith the trailer. The verything work	iey monthly maintenance for his includes turning on all ks and connecing to the "Materials for EMCT's".
2019 Other		0	75	0	75	0.0	1-Sided Adj	RPISANES20161130214406447

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 271 of 332

Area:	ELEC	FRIC DIS	TRIBUT	ON				
Witness:	Willian	n H. Spe	er					
Category:	V. Em	ergency	Managen	nent				
Category-Sub:			Vanagem					
Workpaper:		• •	•	cy Manage	ement			
Year Adj Gro		Labor	NLbr	<u>NSE</u>	Total	FTE	Adj_Type	RefID
Explanation:		or EMCT	s. After	key month				vorking materials and
2019 Other		0	220	0	220	0.0	1-Sided Adj	RPISANES20161130214907203
Explanation:		we would	d like to t	ransition o	-	-		computing clusters come to % increase to account for
2019 Other		0	300	0	300	0.0	1-Sided Adj	RPISANES20170901131820393
Explanation:	information support the that is imple	and bus implemented unicate w	iness and entation a will need	alysis tool and integra I to be sea	s - Cost ba ation of ne amlessly in	used on cu w software tegrated in	irrent market pr e services. Any nto our operatio	ssist in the building of rices. This project will r new software technology ons and be able to function gramming Service will
2019 Other		0	150	0	150	0.0	1-Sided Adj	RPISANES20161130214643153
Explanation:	Fire Safety on duty.	Contrac	t labor. F	ire Seaso	n has exte	ended to 4	months and re	quires additional Capstone
2019 RAMP Inc	remental	0	25	0	25	0.0	1-Sided Adj	RPISANES20161130214824680
Explanation:	which estal	blishes d bor costs	ata shari are prog	ng betwee	n internal	meteorolo	gists and fire a	ntain and upgrade SAWTI, gencies. ate the latest wildfire
2019 Other		0	50	0	50	0.0	1-Sided Adj	RPISANES20170901131934277
Explanation:	Sprinter Va	n Outfit.	Costs a	e based c	on the cost	s not cove	ered in previous	years.
2019 Other		0	130	0	130	0.0	1-Sided Adj	RPISANES20161130215017397
Explanation:	Atmospher cost plus st		•		os has pro	vided esti	mates for the o	perating costs, this is 2017
2019 RAMP Inc	remental	0	13	0	13	0.0	1-Sided Adj	RPISANES20161201105705020
Explanation:			•				ordination with and maintain th	agencies during a wildfire. e tool.
2019 RAMP Inc	remental	337	133	0	470	3.4	1-Sided Adj	SGAHAGAN20170302141221093
Explanation:	Protection	Index. Th . There i	ne life spa s also a v	an on wea veb basec	ther equip forecastir	ment is 3- ng system	5 years and the	correlation with Fire sensors will need replacing that needs maintenance.
Note: Totals ma	av include rou	ındina di	fferences					

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

Year Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	<u>RefID</u>
2019 RAMP Incremental	0	253	0	253	0.0	1-Sided Adj	ALLLACUN20170307212448323

Explanation:	decisions. T University of full-time pos budgeted of Faculty per- graduate st \$86,232 = \$ Scripps Inst	The univer of Californ st-doctora osts from sonnel (1 udents (1 0154,178. titution of	rsity team ia, Los Ar Il student, the UCLA 1%): \$109 00%): \$4 3 Oceanog	base congeles. T and two project 0,230*11 3,116*2 raphy, w	ost was stru o cover th o full-time g results in: % = 12,01 = \$86,232	ictured ad e scope c raduate s 5.30, Pos , Total pe be leading	ccording to a pa of the research p students would t t-doctoral stude rsonnel cost: \$1 g the research, a	e to inform system planning st research project with project, a faculty advisor, be needed. Using the nt (100%): \$55,931, Two 12,015.30 + \$55,931 + also charges a 60% be fully implemented by	
2019 RAMP Inci	remental	0	150	0	150	0.0	1-Sided Adj	ALLLACUN20170307214151700	0
Explanation:	around SD climate-rela hour for rou	G&E impa ted consu ghly 225	icted by cluting and hours, an	limate cl researc d a supp	hange. At t h would en port/technic	he recom tail one p al staff, a	mendation of a roject managem	ifferent working groups consulting firm, a nent position, at \$200 per for roughly 700 hours, 9.	

2019 Total 53	7 2,304	4 0 2,841	5.4
---------------	---------	-----------	-----

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

## Determination of Adjusted-Recorded (Incurred Costs):

·····,····	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
corded (Nominal \$)*					
Labor	672	659	598	773	879
Non-Labor	883	867	689	764	1,478
NSE	0	0	0	0	0
Total	1,554	1,526	1,286	1,537	2,357
FTE	6.9	7.1	6.3	7.6	8.5
ljustments (Nominal \$) *	*				
Labor	228	193	132	97	0
Non-Labor	765	920	883	743	0
NSE	0	0	0	0	0
Total	993	1,113	1,015	840	0
FTE	2.5	1.7	1.4	0.9	0.0
corded-Adjusted (Nomir	nal \$)				
Labor	900	853	729	870	879
Non-Labor	1,648	1,787	1,572	1,506	1,478
NSE	0	0	0	0	0
Total	2,548	2,640	2,301	2,376	2,357
FTE	9.4	8.8	7.7	8.5	8.5
cation & Sick (Nominal S	\$)				
Labor	130	135	116	134	146
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	130	135	116	134	146
FTE	1.5	1.5	1.4	1.5	1.5
calation to 2016\$					
Labor	95	69	40	24	0
Non-Labor	37	19	0	1	0
NSE	0	0	0	0	0
Total	133	87	40	25	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	1,126	1,057	885	1,028	1,025
Non-Labor	1,685	1,805	1,572	1,508	1,478
NSE	0	0	0	0	0
Total	2,811	2,862	2,458	2,536	2,503
FTE	10.9	10.3	9.1	10.0	10.0

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

## Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016			
Labor	-	228	193	132	97	0			
Non-Labor		765	920	883	743	0			
NSE		0	0	0	0	0			
	Total <sup>–</sup>	993	1,113	1,015	840	0			
FTE		2.5	1.7	1.4	0.9	0.0			

#### Detail of Adjustments to Recorded:

Year	<u>Adj Gro</u>	oup <u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>	<u>RefID</u>
2012	Other	228	0	0	2.5	CCTR Transf From 2100-3616.000	RPISANES20161129101629430
Explanat	ion: Co	osts dedicated to	o weather				
2012	Other	0	6	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129102934513
Explanat	ion: Co	osts dedicated to	o weather				
2012	Other	0	-7	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129103114887
Explanat	ion: Co	osts dedicated to	o weather				
2012	Other	0	7	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129103224620
Explanat	ion: Co	osts dedicated to	o weather				
2012	Other	0	7	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129103427403
Explanat	ion: re	reversal of previous adjustment (added when should have been subtracted)					
2012	Other	0	7	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129103521060
Explanat	ion: Co	osts dedicated to	o weather				
2012	Other	0	11	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129103702747
Explanat	ion: Co	osts dedicated to	o weather				
2012	Other	0	31	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129103821940
Explanat	ion: Co	osts dedicated to	o weather				
2012	Other	0	40	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129103942040
Explanat	ion: Co	Costs dedicated to weather					
2012	Other	0	94	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129104135243
Explanat	ion: Co	osts dedicated to	o weather				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

<u>Year</u>	<u>Adj Group</u>	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FT</u>	E <u>Adj Type</u>	RefID
2012	Other	0	114	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129104246397
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	184	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129104401950
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	229	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129104516093
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	-44	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129104641717
Explanat	tion: Costs	dedicated to	weather				
2012	Other	0	44	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129104805467
Explanat	tion: correc	ct previous ac	ljustment	(need t	to sub	otract rather than add)	
2012	Other	0	44	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129104849953
Explanat	tion: Costs	dedicated to	weather				
2012 Tot	al	228	765	0	2.5		
2013	Other	193	0	0	1.7	CCTR Transf From 2100-3616.000	RPISANES20161129105150133
Explanat	tion: Costs	dedicated to	weather				
2013	Other	0	11	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129105435313
Explanat	tion: Costs	dedicated to	weather				
2013	Other	0	909	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129110641120
Explanat	tion: Costs	dedicated to	weather				
2013 Tot	al	193	920	0	1.7		
2014	Other	132	0	0	1.4	CCTR Transf From 2100-3616.000	RPISANES20161129110824220
Explanation: Costs dedicated to weather							
2014	Other	0	883	0	0.0	CCTR Transf From 2100-3616.000	RPISANES20161129110946767
Explanat	tion: Costs	dedicated to	weather				
2014 Tot	al	132	883	0	1.4		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

<u>Year</u>	<u>Adj Group</u>	Labor	<u>NLbr</u>	<u>NSE FTE</u>	Adj Type	RefID
2015	Other	97	0	0 0.9 CCTR	Transf From 2100-3616.000	RPISANES20161129111114970
Explanat	ion: Costs d	edicated to	weather			
2015	Other	0	743	0 0.0 CCTR	Transf From 2100-3616.000	RPISANES20161129111232710
Explanat	ion: Costs d	edicated to	weather			
2015 Tot	al	97	743	0 0.9		
2016 Tot	al	0	0	0 0.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 1

Ref ID: ALLLACUN20170307204556203

RAMP Chapter: SDG&E-14

Program Name: Meteorology Support

Program Description: Meteorology labor to support addressing and identifying potential risks posed to SDG&E's system by climate change

#### **Risk/Mitigation:**

Risk: Climate Change Adaptation

Mitigation: Meteorology Support

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	23	23	23	
High	28	28	28	
Funding Source: CPUC-GRC				
Forecast Method: Other				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 24

Explanation: 2015 actuals of 23 escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

## RAMP Item # 2

Ref ID: ALLLACUN20170307211200733

RAMP Chapter: SDG&E-14

Program Name: University Team

Program Description: Investigating the latest science to inform system planning decisions

## **Risk/Mitigation:**

Risk: Climate Change Adaptation

Mitigation: Studies

Forecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	2019
Low	225	225	225
High	300	300	300
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

## RAMP Item # 3

Ref ID: ALLLACUN20170307213224510

RAMP Chapter: SDG&E-14

Program Name: Consultant Support

Program Description: Organizing the training of different working groups around SDG&E impacted by climate change

## **Risk/Mitigation:**

Risk: Climate Change Adaptation

Mitigation: Internal Education

Forecast CPUC Cost Estimates (\$000)				
	2017	2018	2019	
Low	120	120	120	
High	180	180	180	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 4

Ref ID: ALLLACUN20170308111701583

RAMP Chapter: SDG&E-3

Program Name: Emergency Management First Responder Outreach Program

Program Description: Provide Safety and basic operational information about electricity and SDG&E's facilities as they relate to First Responder operations and activities.

#### **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Customer Communications and First Responder training

Forecast CPUC Cost Estimates (\$0	<u>100)</u>		
	2017	<u>2018</u>	2019
Low	24	24	24
High	29	29	29
Funding Source: CPUC-GRC			
Forecast Method: Other			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 24

Explanation: 2015 actual 24K

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 5

Ref ID: ALLLACUN20170308174715433

RAMP Chapter: SDG&E-3

Program Name: Emergency Operations Center (EOC) First Responder Training

Program Description: Incident Response Training & Exercises.

## **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Customer Communications and First Responder Training

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	2019	
Low	651	651	651	
High	781	781	781	
Funding Source: CPUC-GRC				
Forecast Method: Average				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 631

Explanation: 2015 actuals of 623 escalated to 2016 by dividing by 0.98795

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 6

Ref ID: ALLLACUN20170308180651677

RAMP Chapter: SDG&E-3

Program Name: EOC Training-Student Costs

Program Description: Training for Emergency Operations Center support personnel

## **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety.

Mitigation: Customer Communications and First Responder Training

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	2019
Low	241	241	241
High	289	289	289
Funding Source: CPUC-GRC			
Forecast Method: Average			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 253

Explanation: 2015 actuals of 250 escalated to 2016 by dividing by 0.98795

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 7

Ref ID: ALLLACUN20170626143039593

RAMP Chapter: SDG&E-1

Program Name: Utility Wildfire Prevention Teams

Program Description: These teams are used to follow electric line crews at heightened fire risk times to make sure no errant spark as a result of active line work turns into a fire.

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment

Mitigation: Fire Potential Index; weather network; firefighting contractors/crew staging/sunbird availability; construction restrictions on fire weather days

Forecast CPUC Cost Estimates (\$0	<u>00)</u>		
	2017	<u>2018</u>	2019
Low	2,170	2,170	2,170
High	2,821	2,871	2,871
Funding Source: CPUC-GRC			
Forecast Method: Average			
Work Type: Non-Mandated			
Work Type Citation:			

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 2067

Explanation: 2067 2015 actual.

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 8

Ref ID: RPISANES20161130212132367

RAMP Chapter: SDG&E-1

Program Name: Santa Ana Wildfire Threat Index (SAWTI)

Program Description: Maintain and upgrade SAWTI, which establishes data sharing between internal meteorologists and fire agencies

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$000	))			
	2017	<u>2018</u>	2019	
Low	20	20	20	
High	26	26	26	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: No historical costs

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 9

Ref ID: RPISANES20161201105635187

RAMP Chapter: SDG&E-1

Program Name: NICS/Scout

Program Description: Web based situational tool for coordination with agencies during a wildfire.

## **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$000	<u>))</u>		
	2017	<u>2018</u>	2019
Low	10	10	10
High	13	13	13
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 10

Ref ID: RPISANES20161201105825677

RAMP Chapter: SDG&E-1

Program Name: Mobile Command Centers

Program Description: Field mobile command centers assist in fighting active fires so they can be suppressed and controlled quickly

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Fire Potential Index; weather network; firefighting contractors/crew staging/sunbird availability; c

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	2019
Low	500	500	500
High	650	650	650
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Mandated			
Work Type Citation:			

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 11

Ref ID: RPISANES20161201105925837

RAMP Chapter: SDG&E-1

Program Name: Partnership with Fuego/Fireball

Program Description: Fire imaging equipment that would provide near real-time fire perimeter data

## **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$00	<u>)0)</u>		
	2017	2018	2019
Low	900	900	900
High	1,170	1,170	1,170
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 12

Ref ID: SGAHAGAN20170227144817433

RAMP Chapter: SDG&E-1

Program Name: Utility Wildfire Prevention Teams

Program Description: These teams are used to follow electric line crews at heightened fire risk times to make sure no errant spark as a result of active line work turns into a fire.

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E (including third party p

Mitigation: Fire Potential Index; weather network; firefighting contractors/crew staging/sunbird availability; c

Forecast CPUC Cost Estimates (\$00	0)			
	2017	<u>2018</u>	2019	
Low	2,170	2,170	2,170	
High	2,821	2,821	2,821	
Funding Source: CPUC-GRC				
Forecast Method: Average				
Work Type: Non-Mandated				
Work Type Citation:				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 2116

Explanation: 2015 actuals of \$2,067k escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 13

Ref ID: SGAHAGAN20170227145749033

RAMP Chapter: SDG&E-1

Program Name: Fire Brigade

Program Description: Fight substation and structure fire using typical fire control facilities and fire suppression foam trailers.

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Fire Potential Index; weather network; firefighting contractors/crew staging/sunbird availability; c

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	<u>2019</u>
Low	482	482	482
High	627	627	627
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 400

Explanation: 2015 actuals of \$400k. Escalation factor of 0.9991 doesn't affect value when converting to 2016

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 14

Ref ID: SGAHAGAN20170302140756827

RAMP Chapter: SDG&E-1

Program Name: Weather Stations

Program Description: Use of weather stations and correlation with Fire Protection Index. The life span on weather equipment is 3-5 years and the sensors will need replacing periodically. There is also a web based forecasting system behind the FPI that needs maintenance.

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	2019
Low	425	425	425
High	553	553	553
Funding Source: CPUC-GRC			
Forecast Method: Zero-Based			
Work Type: Non-Mandated			
Work Type Citation:			

#### Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 15

Ref ID: SGAHAGAN20170302143059007

RAMP Chapter: SDG&E-1

Program Name: Weather Forecasting Models

Program Description: Maintain, replace, recalibrate and check over 170 weather stations within service territory. Regular upgrade of computer hardware and processors to run data analytics

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	2019
Low	118	118	118
High	153	153	153
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 121

Explanation: 2015 actuals of \$118 escalated to 2016 by dividing by 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 16

Ref ID: SGAHAGAN20170302144651020

RAMP Chapter: SDG&E-1

Program Name: Weather Awareness System

Program Description: Maintain and upgrade communication tool that allows for real time weather information to support system operations

## **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	<u>2019</u>
Low	60	66	73
High	78	86	95
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 90

Explanation: 2015 actuals of \$90k (escalation factor to 2016 of 0.9991 does not change cost)

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

## RAMP Item # 17

Ref ID: SGAHAGAN20170302144929630

RAMP Chapter: SDG&E-1

Program Name: Wildfire Risk Reduction Model (WRRM)

Program Description: Licensing agreement payments and enhancements to make model more usable and for ease of navigation

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$00	<u>0)</u>		
	2017	<u>2018</u>	2019
Low	50	55	61
High	65	72	79
Funding Source: CPUC-GRC			
Forecast Method: Trend			
Work Type: Non-Mandated			
Work Type Citation:			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 212

Explanation: 2015 actuals of \$212k (2016 escalation factor of 0.9991 does not affect cost)

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 18

Ref ID: SGAHAGAN20170302145411640

RAMP Chapter: SDG&E-1

Program Name: Fire Prevention Index (FPI) Components

Program Description: The FPI contains inputs that need regular updating and awareness on information such as the greenness of grass layer and fuel moisture

#### **Risk/Mitigation:**

Risk: Wildfires caused by SDG&E Equipment (including thi

Mitigation: Advanced Detection

Forecast CPUC Cost Estimates (\$00	<u>0)</u>								
	2017	2018	2019						
Low	31	31	31						
High	40	40	40						
Funding Source: CPUC-GRC									
Forecast Method: Average									
Work Type: Non-Mandated									
Work Type Citation:									

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 32

Explanation: 2015 actuals of \$31k escalated to 2016 using factor of 0.9768

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	V. Emergency Management
Category-Sub:	1. Emergency Management
Workpaper:	1ED027.000 - Emergency Management

#### RAMP Item # 19

Ref ID: TSWETEK20170305104409540

RAMP Chapter: SDG&E-15

Program Name: Emergency Management 1st Responder Outreach Program

Program Description: Provide Safety and basic operational information about electricity and SDG&E's facilities they relate to First Responder operations and activities. SEE Appendix PSE\_6\_A1 Summary 2015 Fire Coordination.docx. Forecast based on base year as the Outreach Program is to respected to stay at 2015 levels

#### **Risk/Mitigation:**

Risk: Public Safety Events - Electric

Mitigation: Customer Communications and First Responder training

	2017	2018	2019
Low	24	24	24
High	29	29	29
Funding Source: CPUC-GRC			
Forecast Method: Other			
Work Type: Non-Mandated			
Work Type Citation: N/A			

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: 0

Supplemental Workpapers for Workpaper 1ED027.000

#### Emergency Management Work Group - 1ED027.000

Witness - D Weim

\$000's	201	12 Actual		20	2013 Actual			2014 Actual			2015 Actual			2016 Actual	
\$000 S	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE
Recorded Historical	1,126	1,685	10.9	1,057	1,805	10.3	885	1,572	9.0	1,028	1,508	10.0	1,025	1,478	10.0
Adjustments															
TOTAL	1,126	1,685	10.9	1,057	1,805	10.3	885	1,572	9.0	1,028	1,508	10.0	1,025	1,478	10.0

FORECAST

CAST	20	17		20	2018		20	19		FORECASTING METHODOLOGY
	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Base year recorded plus incremental increases identified
	1,125	2,666	11.0	1,470	3,483	14.5	1,470	3,544	14.5	

Incremental Increases	s / Decreases	2017	ears:		2018			2019		
Category	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Explanation
RAMP	0	0	0.0	245	245	2.5	245	245	2.5	RAMP Proposed Activity: Weather Stations - Use of weather stations and correlation with Fire Protection Index. The life span on weather equipment is 3-5 years and the sensors will need replacing periodically. There is also a web based forecasting system behind the FPI that needs maintenance.
RAMP	0	0	0.0	0	127	0.0	0	253	0.0	RAMP proposed activity: University Team - Investigating the latest science to inform system planning decisions. The university team base cost was structured according to a past research project with University of California, Los Angeles. To cover the scope of the research project, a faculty advisor, full-time post-doctoral student, and two full-time graduate students would be needed. Using the budgeted costs from the UCLA project results in: Faculty personnel (11%): \$109,230°11% = 12,015.30, Post-doctoral student (100%): \$43,116°2 = \$86,232, Total personnel cost: \$12,015.30 + \$55,931 + \$86,232 = \$154,178.3 Scripps Institution of Oceanography, who would be leading the research, also charges a 60% overhead fee, resulting in a base cost of near \$250,000. The activity is to be fully implemented by 2019.
RAMP	0	0	0.0	0	75	0.0	0	150	0.0	RAMP proposed activity: Consultant Support - Organizing the training of different working groups around SDG&E impacted by climate change. At the recommendation of a consulting firm, a climate-related consulting and research would entail one project management position, at \$200 per hour for roughly 225 hours, and a support/technical staff, at \$150 per hour for roughly 700 hours, resulting in a \$150,000 total. The activity is to be fully implemented by 2019.
RAMP	0	25	0.0	0	25	0.0	0	25	0.0	RAMP Proposed Activity: Santa Ana Wildfire Threat Index (SAWTI) - Maintain and upgrade SAWTI, which establishes data sharing between intermal meteorologists and fire agencies. The non-labor costs are programming time by contract resources to integrate the latest wildfire science into this tool.
RAMP	0	13	0.0	0	13	0.0	0	13	0.0	RAMP Proposed Activity: Web based situational tool for coordination with agencies during a wildfire. The non-labor costs are for contract resources to develop and maintain the tool.
Environmental and Regulatory Compliance	100	0	1.0	200	0	2.0	200	0	2.0	Increased workload as a result of increased regulatory requirements around General Order 112F. Two Program Managers. The average wage (excluding V&S) across the company is \$100k. 2 x \$100k = \$200k. For half year = \$100k
Environmental and Regulatory Compliance	0	0	0.0	0	100	0.0	0	100	0.0	New software packages that will enhance productivity and workflow process. There is a continually increasing demand to process and analyze situational awareness data when monitoring and responding to emergencies on the system. These additional software packages will help streamline the ability to anticipate and prepare for emergencies. When an emergency occurs, this new software with enhance the productivity and workflow of the responders supporting our reaction and recovery.
Environmental and Regulatory	0	0	0.0	0	300	0.0	0	300	0.0	Software Programming Services. Contracted IT Programing support to assist in the building of information and business analysis tools - Cost based on current market prices. This project will support the implementation and integration of new software services. Any new software technology that is implemented will need to be seamlessly integrated into our operations and be able to function and communicate with other company systems and this contracted IT Programming Service will support that effort.
Compliance Safety and Reliability	0	160	0.0	0	60	0.0	0	130	0.0	Atmospheric Profiler Operations. Leidos has provided estimates for the operating costs.
Safety and Reliability	0	375	0.0	0	375	0.0	0	375	0.0	Emergency Response Training and Curriculum Development. Referencing industry rates for this specific training and development, the contract would be \$375k.
Safety and Reliability	0	50	0.0	0	50	0.0	0	50	0.0	EOC AV Maintenance. Ancillary costs for updates and maintenance of the AV system in the EOC, display repairs, etc.

2017								2019			
Category	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Labor	Non-Labor	FTE	Explanation	
Safety and Reliability	0	30	0.0	0	30	0.0	0	30	0.0	Maintenance for the new Emergency Mobile Command Trailer (EMCT). Key monthly maintenance for the equipment and services inside and on the roof along with the trailer. This includes turning on all equipment (generator, computers, satellite, etc.) to ensure everything works and connecting to communications. If something is not working, the costs will be included on the "Materials for EMCT's."	
Safety and Reliability	0	75	0.0	0	75	0.0	0	75	0.0	Materials for EMCT's. After key monthly maintenance is completed, nonworking materials and services need to be replaced.	
Safety and Reliability	0	250	0.0	0	250	0.0	0	250	0.0	Incident Command System (ICS). Referencing industry rates for this specific training and development, the contract would be \$250k.	
Safety and Reliability	0	110	0.0	0	130	0.0	0	150	0.0	Fire Safety Contract Labor. Fire Season has extended to 4 months and requires additional Capstone on duty.	
Safety and Reliability	0	100	0.0	0	100	0.0	0	100	0.0	SDG&E Meteorology Cloud Computing. As our current high performance computing clusters come to end of life, we would like to transition our operations to the cloud with a 10% increase to account for the expansion of our operations.	

## Weather Stations Methodology

Cost to Rebuild Weather Station	
Weather Station Equipment:	\$5,500

SCADA Technician Labor:	\$2,000

SDG&E has 170 Weather Stations in its service territory

Total Cost for Weather Station Equipment:	\$935,000
Total Cost for SCADA Technician Labor:	\$340,000

The weather stations will be rebuilt over a three-year period:

Cost per year for Weather Station Equipment:	\$311,667
Cost per year for SCADA Technician Labor:	\$113,333

The web based forecasting system behind the FPI has costs associated with annual maintenance .

Annual maintenance costs: \$25,000

The total annual costs are:

Non-Labor	: Weather Station Equipment and software maintenance:	\$336,667
Labor:	SCADA Technician Labor	\$113,333

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	W. Strategic Planning and Business Optimization
Workpaper:	1ED028.000

## Summary for Category: W. Strategic Planning and Business Optimization

	In 2016\$ (000) Incurred Costs					
	Adjusted-Recorded		Adjusted-Forecast			
	2016	2017	2018	2019		
Labor	1,191	1,345	1,345	1,345		
Non-Labor	439	1,045	1,045	1,045		
NSE	0	0	0	0		
Total	1,630	2,390	2,390	2,390		
FTE	11.3	11.7	11.7	11.7		

## Workpapers belonging to this Category:

#### 1ED028.000 Strategic Planning and Business Optimization

Total FTE	<b>1,630</b> 11.3	<b>2,390</b> 11.7	<b>2,390</b> 11.7	<b>2,390</b> 11.7
NSE	0	0	0	0
Non-Labor	439	1,045	1,045	1,045
Labor	1,191	1,345	1,345	1,345

Beginning of Workpaper 1ED028.000 - Strategic Planning and Business Optimization

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	W. Strategic Planning and Business Optimization
Category-Sub	1. Strategic Planning and Business Optimization
Workpaper:	1ED028.000 - Strategic Planning and Business Optimization

#### **Activity Description:**

Strategic Planning and Business Optimization consists of three main functional work groups, Strategic Planning, Business Optimization and Financial Analysis. The department supports and facilitates the implementation of strategies intended to deliver the best value for customers and financial stability for the utility.

#### Forecast Explanations:

#### Labor - 5-YR Average

Labor costs are based on a 5-year average. Labor includes the O&M portion of several employees whose costs are split among various plan categories.

#### Non-Labor - 5-YR Average

Non-Labor costs are also based on a 5-year average to smooths the variable costs from year to year and provides a good estimation for future year forecasts.

#### NSE - 5-YR Average

N/A

#### Summary of Results:

		In 2016\$ (000) Incurred Costs						
		Adju	isted-Recor		Adjusted-Forecast			
Years	2012	2013	2014	2015	2016	2017	2018	2019
Labor	1,277	1,633	1,374	1,247	1,191	1,344	1,344	1,344
Non-Labor	230	1,360	2,120	1,078	439	1,046	1,046	1,046
NSE	0	0	0	0	0	0	0	0
Total	1,508	2,993	3,494	2,324	1,630	2,390	2,390	2,390
FTE	10.1	13.1	12.5	11.4	11.4	11.7	11.7	11.7

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	W. Strategic Planning and Business Optimization
Category-Sub:	1. Strategic Planning and Business Optimization
Workpaper:	1ED028.000 - Strategic Planning and Business Optimization

## Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast Method Base Forecast				Forecast Adjustments			Adjusted-Forecast				
Years	s	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	5-YR Average	1,345	1,345	1,345	0	0	0	1,345	1,345	1,345	
Non-Labor	5-YR Average	1,045	1,045	1,045	0	0	0	1,045	1,045	1,045	
NSE	5-YR Average	0	0	0	0	0	0	0	0	0	
Total		2,390	2,390	2,390	0	0	0	2,390	2,390	2,390	
FTE	5-YR Average	11.7	11.7	11.7	0.0	0.0	0.0	11.7	11.7	11.7	

Year Adj Group Labor NLbr NSE Total FTE Adj Type ReflD	<u>Year</u>	<u>Adj Group</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	<u>Adj Type</u>	RefID
--	-------------	------------------	--------------	-------------	-----	--------------	------------	-----------------	-------

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	W. Strategic Planning and Business Optimization
Category-Sub:	1. Strategic Planning and Business Optimization
Workpaper:	1ED028.000 - Strategic Planning and Business Optimization

## Determination of Adjusted-Recorded (Incurred Costs):

·····,	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	1,021	1,328	1,132	1,055	1,022
Non-Labor	225	1,346	2,119	1,077	439
NSE	0	0	0	0	0
Total	1,246	2,674	3,251	2,132	1,460
FTE	8.7	11.1	10.6	9.7	9.5
djustments (Nominal \$) **	*				
Labor	0	-10	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	-10	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	1,021	1,318	1,132	1,055	1,022
Non-Labor	225	1,346	2,119	1,077	439
NSE	0	0	0	0	0
Total	1,246	2,664	3,251	2,132	1,460
FTE	8.7	11.1	10.6	9.7	9.5
acation & Sick (Nominal \$	\$)				
Labor	148	209	181	163	170
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	148	209	181	163	170
FTE	1.4	2.0	1.9	1.7	1.7
scalation to 2016\$					
Labor	108	106	62	29	0
Non-Labor	5	14	1	1	0
NSE	0	0	0	0	0
Total	113	120	62	30	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	1,277	1,633	1,374	1,247	1,191
Non-Labor	230	1,360	2,120	1,078	439
NSE	0	0	0	0	0
Total	1,508	2,993	3,494	2,324	1,630
FTE	10.1	13.1	12.5	11.4	11.2

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	W. Strategic Planning and Business Optimization
Category-Sub:	1. Strategic Planning and Business Optimization
Workpaper:	1ED028.000 - Strategic Planning and Business Optimization

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor	-	0	-10	0	0	0		
Non-Labor		0	0	0	0	0		
NSE		0	0	0	0	0		
	Total –	0	-10	0	0	0		
FTE		0.0	0.0	0.0	0.0	0.0		

#### Detail of Adjustments to Recorded:

Year	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adi Type	<u>ReflD</u>	
2012 Tota	al		0	0	0	0.0			
2013	Oth	er	10	0	0	0.0	1-Sided Adj	RPISANES20161128181249697	
Explanati	ion:	signing b	onus						
2013	Oth	er	-10	0	0	0.0	1-Sided Adj	RPISANES20161129061557527	
Explanati	ion:	correct p	revious er	ntry (shou	uld be r	egativ	/e)		
2013	Oth	er	-10	0	0	0.0	1-Sided Adj	RPISANES20161129061635263	
Explanat	ion:	removal o	of signing	bonus					
2013	Oth	er	10	0	0	0.0	1-Sided Adj	RPISANES20161129062859833	
Explanat	ion:	reversal of previous correction (needs to be attributed to only one cost center)							
2013	Oth	er	-10	0	0	0.0	1-Sided Adj	RPISANES20161129062935880	
Explanat	ion:	removal of signing bonus							
2013 Tota	al		-10	0	0	0.0			
2014 Tota	al		0	0	0	0.0			
2015 Tota	al		0	0	0	0.0			
2016 Tota	al		0	0	0	0.0			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	X. Distributed Energy Resources
Workpaper:	1ED030.000

## Summary for Category: X. Distributed Energy Resources

	In 2016\$ (000) Incurred Costs							
	Adjusted-Recorded	Adjusted-Forecast						
	2016	2017	2018	2019				
Labor	47	97	167	167				
Non-Labor	1,257	1,442	1,392	1,532				
NSE	0	0	0	0				
Total	1,304	1,539	1,559	1,699				
FTE	0.5	1.0	1.7	1.7				

## Workpapers belonging to this Category:

47	97	167	167
1,257	1,442	1,392	1,532
0	0	0	0
1,304	1,539	1,559	1,699
0.5	1.0	1.7	1.7
	47 1,257 <u>0</u> <b>1,304</b>	47     97       1,257     1,442       0     0       1,304     1,539	47     97     167       1,257     1,442     1,392       0     0     0       1,304     1,539     1,559

Beginning of Workpaper 1ED030.000 - Distributed Energy Resources

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	X. Distributed Energy Resources
Category-Sub	1. Distributed Energy Resources
Workpaper:	1ED030.000 - Distributed Energy Resources

#### **Activity Description:**

SDG&E is leveraging technology to integrate renewables and distributed energy to enhance electric reliability, operational flexibility and public safety. SDG&E operates and maintains a Microgrid that has the capability to leverage 100% renewables to provide electric continuity to a remote community during emergencies and outages. Additional installations of energy storage systems throughout the SDG&E service territory have deferred traditional infrastructure improvements and have reinforced safety for community evacuation facilities. Future public purpose installations will benefit from the improved reliability, power quality and the overall customer experience. Customers will also benefit from a Distributed Energy Resource Management System (DERMS) an advanced control systems that will allow for renewable integration and intelligent electronic devices into a traditional electric system. SDG&E is installing advanced technologies and energy storage, whenever feasible, and its deployment is maximized through safe, proactive testing and analysis at the Integrated Test Facility (ITF). This facility allows SDG&E to understand system characteristics and device behavior before it is installed on the electric grid. The ITF serves as a platform to drive industry standards, promote collaboration and develop institutional knowledge to operate the electric system more safe, reliable and efficient. SDG&E is a responsible partner that is pioneering the future of the electric industry through the use of Microgrids, energy storage, advanced control systems and proactive engineering, testing and demonstration.

#### Forecast Explanations:

#### Labor - Base YR Rec

Labor costs were forecasted using the base year methodology. Base year forecasting best reflects the current and future forecasted spending.

#### Non-Labor - Base YR Rec

Labor costs were forecasted using the base year methodology. Base year forecasting best reflects the current and future forecasted spending.

#### NSE - Base YR Rec

#### Summary of Results:

	In 2016\$ (000) Incurred Costs										
		Adju	sted-Recor	Adjusted-Forecast							
Years	2012	2013	2014	2015	2016	2017	2018	2019			
Labor	673	508	147	41	47	97	167	167			
Non-Labor	227	256	210	371	1,257	1,442	1,392	1,532			
NSE	0	0	0	0	0	0	0	0			
Total	900	765	357	412	1,304	1,539	1,559	1,699			
FTE	6.7	5.3	1.6	0.5	0.5	1.0	1.7	1.7			

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	X. Distributed Energy Resources
Category-Sub:	1. Distributed Energy Resources
Workpaper:	1ED030.000 - Distributed Energy Resources

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs										
Forecast	t Method	Bas	st	Forecast Adjustments			Adjusted-Forecast			
Years	6	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	Base YR Rec	47	47	47	50	120	120	97	167	167
Non-Labor	Base YR Rec	1,257	1,257	1,257	185	135	275	1,442	1,392	1,532
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	I	1,304	1,304	1,304	235	255	395	1,539	1,559	1,699
FTE	Base YR Rec	0.5	0.5	0.5	0.5	1.2	1.2	1.0	1.7	1.7

#### Forecast Adjustment Details:

Year	Adj Gro	oup	Labor	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	RefID
2017 Oth	her		50	50	0	100	0.5	1-Sided Adj	SGAHAGAN20170308104720870
Explanat	tion:	internal er for power Simulator. The labor	nployee for system mo . This Sr. E costs are t	r 6 month odeling an Engineer v he emplo	s. This i id testing will also s yee's sal	s a highly-s new techn support dai lary during	specialize iology an ly operati the six m	d position, and d equipment wit ons and manag	vee for 6 months and an this role will be responsible th the Real-Time Digital gement of the ITF. ernal employee. The ract employee.
2017 Oth	her		0	135	0	135	0.0	1-Sided Adj	SGAHAGAN20170308105351650
Explanat	tion:	\$20k for A	-	nit to Ope	erate (PT	O) testing a		• •	Generator Maintenance, or annual energy storage
2017 Tota	tal		50	185	0	235	0.5		
2017 Tota 2018 Oth			<b>50</b> 100	<b>185</b> 0	<b>0</b> 0	<b>235</b> 100	<b>0.5</b> 1.0	1-Sided Adj	SGAHAGAN20170308104812880
	her	power sys	100 starting in stern model	0 2017. Th ling and te	0 is is a hig esting ne	100 ghly-specia w technolo	1.0 Ilized pos gy and e	ition, and this ro quipment with th	SGAHAGAN20170308104812880 ble will be responsible for ne Real-Time Digital lement of the ITF.
2018 Oth	her tion:	power sys	100 starting in stern model	0 2017. Th ling and te	0 is is a hig esting ne	100 ghly-specia w technolo	1.0 Ilized pos gy and e	ition, and this ro quipment with th	ble will be responsible for ne Real-Time Digital
2018 Oth Explanat	her <b>tion:</b> her	power sys Simulator. New FTE microgrids	100 starting in stem model This Sr. E 20 starting in s, energy st	0 2017. Th ling and te Engineer v 0 2018 (20 <sup>9</sup> torage an	0 is is a hi esting ne will also s 0 % O&M) d asset e	100 ghly-specia w technolo support dai 20 - This engin	1.0 Ilized pos gy and e ly operati 0.2 neering p I for the E	ition, and this ro quipment with th ons and manag 1-Sided Adj osition will supp	ble will be responsible for ne Real-Time Digital lement of the ITF.

Note: Totals may include rounding differences. SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 310 of 332

Area: Witness: Category: Category-Sub: Workpaper:	ELECTRIC DI William H. Spe X. Distributed 1. Distributed 1ED030.000 -	eer Energy Res Energy Res	sources	Resources	5		
Year Adj Gr	oup Labor	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj_Type	RefID
Explanation:	•	ermit to Ope	erate (PT	O) testing		• •	Generator Maintenance, or annual energy storage
2018 Total	120	135	0	255	1.2		
2019 Other	100	0	0	100	1.0	1-Sided Adj	SGAHAGAN20170308104829893
Explanation:	•	eling and te	esting ne	w technolo	bgy and e	quipment with th	ole will be responsible for ne Real-Time Digital jement of the ITF.
2019 Other	20	0	0	20	0.2	1-Sided Adj	SGAHAGAN20170308104943537
Explanation:	-	storage an	d asset e	engineering	g for the D		oort deployment of new n. The position will also
2019 Other	0	120	0	120	0.0	1-Sided Adj	SGAHAGAN20170308105054583
Explanation:	New maintenance RTDS maintenance				•	•	t Facility (ITF.) This includes
2019 Other	0	155	0	155	0.0	1-Sided Adj	SGAHAGAN20170308105414600
Explanation:	-	ermit to Ope	erate (PT	O) testing			Generator Maintenance, or annual energy storage
2019 Total	120	275	0	395	1.2		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	X. Distributed Energy Resources
Category-Sub:	1. Distributed Energy Resources
Workpaper:	1ED030.000 - Distributed Energy Resources

## Determination of Adjusted-Recorded (Incurred Costs):

etermination of Adjusted-i	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					. ,
Labor	270	633	499	757	117
Non-Labor	674	1,484	4,518	10,415	1,045
NSE	0	0	0	0	0
Total	944	2,117	5,018	11,172	1,162
FTE	3.2	6.1	4.8	6.9	1.1
djustments (Nominal \$) **					
Labor	268	-223	-378	-722	-77
Non-Labor	-452	-1,231	-4,308	-10,045	213
NSE	0	0	0	0	0
Total	-184	-1,453	-4,686	-10,766	135
FTE	2.6	-1.6	-3.4	-6.6	-0.7
Recorded-Adjusted (Nomina	l \$)				
Labor	538	410	121	35	40
Non-Labor	222	254	210	371	1,257
NSE	0	0	0	0	0
Total	760	664	331	405	1,297
FTE	5.8	4.5	1.4	0.3	0.4
acation & Sick (Nominal \$)					
Labor	78	65	19	5	7
Non-Labor	0	0	0	0	0
NSE	0	0	0	<u> </u>	0
Total	78	65	19	5	7
FTE	0.9	0.8	0.2	0.1	0.1
scalation to 2016\$					
Labor	57	33	7	1	0
Non-Labor	5	3	0	0	0
NSE	0	0	0	0	0
Total	62	36	7	1	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constar	nt 2016\$)				
Labor	673	508	147	41	47
Non-Labor	227	256	210	371	1,257
NSE	0	0	0	0	0
Total	900	765	357	412	1,304
FTE	6.7	5.3	1.6	0.4	0.5

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	X. Distributed Energy Resources
Category-Sub:	1. Distributed Energy Resources
Workpaper:	1ED030.000 - Distributed Energy Resources

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor	-	268	-223	-378	-722	-77		
Non-Labor		-452	-1,231	-4,308	-10,045	213		
NSE		0	0	0	0	0		
	Total	-184	-1,453	-4,686	-10,766	135		
FTE		2.6	-1.6	-3.4	-6.6	-0.7		

#### Detail of Adjustments to Recorded:

2012 $Other$ 50121405.2CCTR Transf From 2100-3704.000RPISANES201611210621473Explanationmoving costs to better align activity surder Distributed Energy Programs2012 $Other$ -233-6660-2.61-Sided AdjRPISANES201611290623304Explanation:RD&D Balancing AccountSecondSecondSecondRPISANES2016112906332902012 $Other$ 23366602.61-Sided AdjRPISANES201611290633290	
2012     Other     -233     -666     0     -2.6     1-Sided Adj     RPISANES201611290623304       Explanation:     RD&D Balancing Account	2147370
Explanation: RD&D Balancing Account	
	2330460
2012         Other         233         666         0         2.6         1-Sided Adj         RPISANES201611290633290	
	329037
Explanation: reversal of previous entry (needs to be attributed to only one cost center)	
2012         Other         -233         -666         0         -2.6         1-Sided Adj         RPISANES201611290637410	3741050
Explanation: RD&D Balancing Account	
2012 Total 268 -452 0 2.6	

2013	Other	349	130	0	3.7	CCTR Transf From 2100-3704.000	RPISANES20161121062325510
Explanatio	on: moving co	sts to be	tter align ac	tiviti	es un	der Distributed Energy Programs	
2013	Other	0	-67	0	0.0	1-Sided Adj	RPISANES20161129062542787
Explanatio	on: Canceled	project; v	vrite off				
2013	Other	0	67	0	0.0	1-Sided Adj	RPISANES20161129064010837
Explanatio	on: reveral of	previous	adjustment	; nee	eds to	hit only one cost center	
2013	Other	0	-67	0	0.0	1-Sided Adj	RPISANES20161129064242350
Explanatio	on: Canceled	project; v	vrite off				
2013	Other	0	-7	0	0.0	1-Sided Adj	RPISANES20161129064350240
Explanatio	on: Canceled	Project.	Write off.				

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	X. Distributed Energy Resources
Category-Sub:	1. Distributed Energy Resources
Workpaper:	1ED030.000 - Distributed Energy Resources

<u>Year</u>	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FT</u>	<u>E Adj Type</u>	<u>RefiD</u>
2013	Oth	er	0	-22	0	0.0	1-Sided Adj	RPISANES20161129064438633
Explanat	tion:	Cancele	ed project.	Write off.				
2013	Oth	ier	-572	-1,167	0	-5.3	1-Sided Adj	RPISANES20161129064841773
Explanat	tion:	RD&D E	Balancing	Account				
2013	Oth	ier	0	-97	0	0.0	1-Sided Adj	RPISANES20161129064931320
Explanat	tion:	RD&D E	Balancing	Account				
2013 Tot	tal		-223	-1,231	0	-1.6		
2014	Oth	er	108	115	0	1.2	CCTR Transf From 2100-3704.000	RPISANES20161121062443883
Explanat	tion:	moving	costs to b	etter align	activitie	es un	der Distributed Energy Programs	
2014	Oth	er	-486	-4,423	0	-4.6	1-Sided Adj	RPISANES20161129065205680
Explanat	tion:	RD&D E	Balancing	Account				
2014 Tot	tal		-378	-4,308	0	-3.4		
2015	Oth	er	-722 -	10,298	0	-6.6	1-Sided Adj	RPISANES20161129065439930
Explanat	tion:	RD&D E	Balancing	Account				
2015	Oth	ier	0	242	0	0.0	CCTR Transf From 2100-3704.000	RPISANES20161121062608480
Explanat	tion:	moving	costs to b	etter align	activitie	es un	der Distributed Energy Programs	
2015	Oth	ier	0	11	0	0.0	CCTR Transf From 2100-3704.000	RPISANES20161121062907777
Explanat	tion:	moving	remaining	(adjusted)	costs	to be	tter align activities under Distributed Ene	ergy Programs
2015 Tot	tal		-722 -	10,045	0	-6.6		
2016	Oth	ier	-77	-1	0	-0.7	1-Sided Adj	RPISANES20170306164412953
Explanat	tion:	Remove	e RD&D co	osts				
2016	Oth	ier	0	214	0	0.0	CCTR Transf From 2100-3704.000	RPISANES20170225180521850
Explanat	tion:	-		n 1ED024 ( stributed E			2100-3704) to 1ED030 (cost center 210 rams.	0-3707) to better align
2016 Tot	tal		-77	213	0	-0.7		

# Area:ELECTRIC DISTRIBUTIONWitness:William H. SpeerCategory:Y. Asset ManagementWorkpaper:1ED019.000

## Summary for Category: Y. Asset Management

	In 2016\$ (000) Incurred Costs						
	Adjusted-Recorded						
	2016	2017	2018	2019			
Labor	0	349	3,144	3,610			
Non-Labor	0	500	1,100	1,000			
NSE	0	0	0	0			
Total	0	849	4,244	4,610			
FTE	0.0	3.0	27.0	31.0			

## Workpapers belonging to this Category:

#### 1ED019.000 Asset Management

Labor	0	349	3,144	3,610
Non-Labor	0	500	1,100	1,000
NSE	0	0	0	0
Total	0	849	4,244	4,610
FTE	0.0	3.0	27.0	31.0

Beginning of Workpaper 1ED019.000 - Asset Management

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Y. Asset Management
Category-Sub	1. Asset Management
Workpaper:	1ED019.000 - Asset Management

## **Activity Description:**

# Forecast Explanations:

Labor - Base YR Rec

Non-Labor - Base YR Rec

#### NSE - Base YR Rec

#### Summary of Results:

[	In 2016\$ (000) Incurred Costs								
		Adju	isted-Recor	ded		Ad	justed-Fore	cast	
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	0	0	0	0	0	349	3,144	3,610	
Non-Labor	0	0	0	0	0	500	1,100	1,000	
NSE	0	0	0	0	0	0	0	0	
Total	0	0	0	0	0	849	4,244	4,610	
FTE	0.0	0.0	0.0	0.0	0.0	3.0	27.0	31.0	

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Y. Asset Management
Category-Sub:	1. Asset Management
Workpaper:	1ED019.000 - Asset Management

## Summary of Adjustments to Forecast:

In 2016 \$(000) Incurred Costs										
Forecast N	lethod	Bas	e Forecas	st	Forec	ast Adjust	ments	Adjus	sted-Forec	ast
Years		2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	Base YR Rec	0	0	0	349	3,144	3,610	349	3,144	3,610
Non-Labor	Base YR Rec	0	0	0	500	1,100	1,000	500	1,100	1,000
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Total		0	0	0	849	4,244	4,610	849	4,244	4,610
FTE	Base YR Rec	0.0	0.0	0.0	3.0	27.0	31.0	3.0	27.0	31.0
Forecast Adjust	ment Details:									
Year Adj Gro		bor <u>NLb</u>	<u>r nse</u>	<u>Total</u>	<u>FTE</u>	<u>Adj Ty</u>	pe		<u>RefID</u>	
2017 RAMP-Pos	st Filing Incre	0 500	) 0	500	0.0	1-Sided	Adj TS	WETEK201	705071059	946300
Explanation:	RAMP post filir	ng activity:	Assumes 5	500k in co	onsuting sup	port to kicl	c off the pro	ogram.		
2017 RAMP Inc	remental 34	49 (	) 0	349	3.0	1-Sided	Adj TS	WETEK201	705100818	809487
Explanation:	RAMP baseling only. This exp and procedure	ands self-as	-		•		• •	•		
2017 Total	34	49 50	0 0	849	3.0					
2018 RAMP-Pos	st Filing Incre1,86	63 1,100	) 0	2,963	16.0	1-Sided	Adj TS	WETEK201	705071102	205837
Explanation:	RAMP post filir established. H									
2018 RAMP Inc	remental 1,28	81 (	) 0	1,281	11.0	1-Sided	Adj TS	WETEK201	705100838	352123
<b>Explanation:</b> RAMP baseline and proposed activity. Upward pressure value is the proposed component of cost only. This expands self-assessment of departments compliance with records management policies and procedures.										
2018 Total	3,14	44 1,10	0 (	4,244	27.0					
2019 RAMP-Post Filing Incre2,329 1,000 0 3,329 20.0 1-Sided Adj TSWETEK20170507110423883										
Explanation:	RAMP post filin in 2019. Const	• •			• •					

Area: Witness: Category: Category-Sub:	Willia Y. As	ELECTRIC DISTRIBUTION William H. Speer Y. Asset Management 1. Asset Management						
Workpaper:		)19.000 - A		0				
Year Adj Grou	qu	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	<u>Adj_Type</u>	RefID
2019 RAMP Incre	emental	1,281	0	0	1,281	11.0	1-Sided Adj	TSWETEK20170510083917150
-		s expands	• •	5	• •			osed component of cost rds management policies
2019 Total		3,610	1,000	0	4,610	31.0		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Y. Asset Management
Category-Sub:	1. Asset Management
Workpaper:	1ED019.000 - Asset Management

## Determination of Adjusted-Recorded (Incurred Costs):

	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	37	0	0	0	51
Non-Labor	0	1	1	3	6
NSE	0	0	0	0	0
Total	37	1	1	3	57
FTE	0.3	0.0	0.0	0.0	0.6
Adjustments (Nominal \$) *	*				
Labor	-37	0	0	0	-51
Non-Labor	0	-1	-1	-3	-6
NSE	0	0	0	0	0
Total	-37	-1	-1	-3	-57
FTE	-0.3	0.0	0.0	0.0	-0.6
Recorded-Adjusted (Nomin	nal \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Vacation & Sick (Nominal	\$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Escalation to 2016\$					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Const	tant 2016\$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0

\* After company-wide exclusions of Non-GRC costs

\*\* Refer to "Detail of Adjustments to Recorded" page for line item adjustments *Note: Totals may include rounding differences.* 

SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer Page 320 of 332

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Y. Asset Management
Category-Sub:	1. Asset Management
Workpaper:	1ED019.000 - Asset Management

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years	s 2012 <u>2013</u> <u>2014</u> <u>2015</u> <u>2016</u>							
Labor		-37	0	0	-0.039	-51			
Non-Labor		-0.352	-0.519	-0.649	-3	-6			
NSE		0	0	0	0	0			
	Total	-37	-0.519	-0.649	-3	-57			
FTE		-0.3	0.0	0.0	0.0	-0.6			

#### Detail of Adjustments to Recorded:

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	RefID
2012	Other	-37	0	0	-0.3	1-Sided Adj	RPISANES20161121064936953
Explanatio	n: removal	of transmis	ssion-rela	ated co	sts		
2012 Total		-37	0	0	-0.3		
2013	Other	0	-1	0		1-Sided Adj	RPISANES20161121065053577
Explanatio	n: removal	of transmis	ssion-rela	ated co	sts		
2013 Total		0	-1	0	0.0		
2014	Other	0 of transmis	-1	0		1-Sided Adj	RPISANES20161121065158403
Explanatio							
2014 Total		0	-1	0	0.0		
2015	Other	0	-3	0	0.0	1-Sided Adj	RPISANES20161121065255187
Explanatio	n: removal	of transmis	sion-rela	ated co	sts		
2015 Total		0	-3	0	0.0		
2016	Other	-51	-6			1-Sided Adj	RPISANES20170225165745277
Explanatio	n: Removin	g transmis	ison-rela	ted co	sts (co	ost center 2100-0226)	
2016 Total		-51	-6	0	-0.6		

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Y. Asset Management
Category-Sub:	1. Asset Management
Workpaper:	1ED019.000 - Asset Management

#### RAMP Item # 1

Ref ID: TSWETEK20170507105946300

RAMP Chapter: SDG&E-12

Program Name: ISO 55000 Certification

Program Description: Estimated costs to obtain ISO55000 certification of standards for utility asset management.

## **Risk/Mitigation:**

Risk: Employee, Contractor and Public Safety

Mitigation: Utility Asset Management

Forecast CPUC Cost Estimates (\$000)				
	2017	<u>2018</u>	<u>2019</u>	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC				
Forecast Method: Zero-Based				
Work Type: Non-Mandated				
Work Type Citation: ISO 55000				

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area:	ELECTRIC DISTRIBUTION
Witness:	William H. Speer
Category:	Y. Asset Management
Category-Sub:	1. Asset Management
Workpaper:	1ED019.000 - Asset Management

## RAMP Item # 2

Ref ID: TSWETEK20170510081809487

RAMP Chapter: SDG&E-13

Program Name: Performance of the annual self-assessment by coordinators and sub-coordinators.

Program Description: Coordinators for each VP, assisted by sub-coordinators, perform a self-assessment of the department's compliance with the records management policies and procedures. The assessments are then reviewed by the Records Management group.

#### **Risk/Mitigation:**

Risk: The risk of not having an effective records manage

Mitigation: Annual departmental self-assessments of compliance with the records management program

Forecast CPUC Cost Estimates (\$000)					
	2017	<u>2018</u>	2019		
Low	6,205	6,205	6,205		
High	7,446	7,446	7,446		
Funding Source: CPUC-GRC					
Forecast Method: Base Year					
Work Type: Non-Mandated					
Work Type Citation: Na					

## Historical Embedded Cost Estimates (\$000)

Embedded Costs: 4816

Explanation: Adjusted 2015 cost to 2016 dollars.

Supplemental Workpapers for Workpaper 1ED019.000

	FTE Resources Required					Notes
	2017 (6			2020		
	months)	2018	2019	(Certification)	2021	
Program Management	2	4	6	3	3	Centralized project management team in place to ensure consistency and integration of approach
4.1 Understanding the						Strategy team member to ensure connection with 5
Organization and its Context	1	1	1	1	1	year plans, construction of line of sight goals
4.2 Understanding the Needs						
and Expectations of Stakeholders	-	-	-	-	-	Covered as part of 4.1
4.3 Determining the Scope of						
the Asset Management System	-	_	-	-	-	Management decision
4.4 Asset Management System	3	4	6	6	6	Creation of asset family owners and principals
5.1 Leadership and						
Commitment	-	-	-	-	-	Covered as part of 4.1
5.2 Policy	1	1	1	1	1	Asset Management strategist
5.3 Organizational Roles,						
<b>Responsibilities, and Authorities</b>	_	-	_	-	-	Covered as part of 4.1 and 4.2
6.1 Actions to Address Risks						
and Opportunities for the Asset						
Management System	1	3	5	5	5	Risk team expanded to grow maturity
6.2 Asset Management						
Objectives	-	-	-	-	-	Asset family owners responsibility
7.1 Resources	-	-	-	-	-	Nil
		1	1			Training organization expanded to ensure asset mgt
7.2 Competence	2	2	2	2	2	requriements fulfilled in employee workforce
7.3 Awareness	1	1	1	1	1	As 7.2 but covered for communication also
7.4 Communication	-	-	-	-	-	As 7.3
7.5 Information Requirements	2	5	5	5	5	Major IT/GIS enhancements for distribution
7.6 Documented Information	-	_	_	_	_	Records Management effort (Taken to zero to reflect accounting through the RAMP filing) Will

San Diego Gas & Electric Company 2019 GRC - APP

						be staffed in this group
8.1 Operational Planning and						
Control	1	2	2	2	2	Metrics and measurement team
						Design and implementation of requirements for
8.2 Management of Change	0	1	1	1	1	management of change
8.3 Outsourcing	-	-	-	-	-	
9.1 Monitoring, Measurement,						
Analysis and Evaluation	1	1	1	1	1	KPI team
9.2 Internal audit	-	-	-	-	-	
9.3 Management review	-	-	-	-	-	
10.1 Nonconformity and						Stand up of Corrective action program and cause
corrective action	2	5	7	10	10	evaluation team
10.2 Preventive action	-	-	-	-	-	
10.2 Continuel improvement						Process improvement liason with overall tracking of
<b>10.3</b> Continual improvement	0	1	1	1	1	the CI landscape
Total FTE's	17	31	39	39	39	
Assumed 50% Incremental in						
2018, and 2019. 0% in 2017	0	16	20	20	20	
Cost (\$m)	<b>\$0</b>	\$1.86	\$2.32	\$2.32	\$2.32	Assume \$116k/FTE
						Consulting support to set up program structure,
Consulting Support						provide skilled help in closing major non
Consulting Support						conformance areas and ensure cross clause
	3	4	2	1	0	integration
Independent 3rd party						
support/assessment	0	2	2	2	2	FTE equivalent (\$300k/year)
Non Labor Cost (Consultants)	\$0.5	\$0.8	\$0.7	\$0.7	\$0.0	See calculations below
Non Labor Cost (3rd party		-	-			FTE equivalent (\$300k/year) includes ongoing

	TOTAL COST (LAB & NON LAB)	<b>\$.5</b>	\$2.96 \$3.32	\$3.32	\$2.62			
ה ה ה								0
								San Die Non-S
								an Diego Gas & Electric Company 2019 GRC - APP Non-Shared Service Workpapers
								lo Gas & Ele 2019 GRC ared Servic
								ectric ( - APP e Worl
								Compa
								any s

Area: ELECTRIC DISTRIBUTION Witness: William H. Speer

#### Appendix A: List of Non-Shared Cost Centers

Cost Center	<u>Sub</u>	Description
2100-0043	000	C&O CENTER TRAINING - OH TRAINERS
2100-0076	000	METRO CONSTRUCTION & OPER MANAGER
2100-0077	000	METRO C&O-ELECTRIC OH
2100-0080	000	METRO C&O-INSP/PROJ COORD
2100-0082	000	METRO C&O-EQUIPMENT ORDERS
2100-0083	000	METRO C&O-ENGR
2100-0084	000	METRO C&O-TROUBLEMEN
2100-0085	000	NORTH COAST CONST & OPER MANAGER
2100-0086	000	NORTH COAST C&O CENTER - ELEC
2100-0088	000	NORTH COAST C&O-ENG & OPS
2100-0089	000	NORTH COAST C&O-TROUBLEMEN
2100-0090	000	NORTHEAST CONSTRUCTION & OPER MANAGER
2100-0091	000	NORTHEAST C&O-ELECT OH
2100-0095	000	NORTHEAST C&O-EQUIPMENT OPER
2100-0096	000	NORTHEAST C&O-INSP/PROJ COORD
2100-0097	000	NORTHEAST C&O-ENG & OPS
2100-0098	000	NORTHEAST C&O-TROUBLEMEN
2100-0099	000	NORTHEAST C&O-RAMONA SATELLITE
2100-0100	000	BEACH CITIES CONST & OPER MANAGER
2100-0101	000	BEACH CITIES C&O CENTER-ELEC
2100-0103	000	BEACH CITIES C&O-ENG & OPS
2100-0104	000	BEACH CITIES C&O-TROUBLEMEN
2100-0105	000	EASTERN CONST & OPS MANAGER
2100-0106	000	EASTERN C&O CENTER-ELEC
2100-0108	000	C&O SERVICES-MTN EMPIRE
2100-0109	000	EASTERN C&O-ENG & OPS
2100-0110	000	EASTERN C&O-TROUBLEMEN
2100-0111	000	ORANGE COUNTY CONST & OPER MANAGER
2100-0112	000	PROJECT MGMT ORANGE COUNTY
2100-0113	000	ORANGE CO CONST & OPERATIONS MANAGER
2100-0114	000	ORANGE CO CONST & OPS-ELEC
2100-0115	000	ORANGE CO C&O-GAS
2100-0116	000	ORANGE CO C&O-ENG & OPS
2100-0117	000	ORANGE CO C&O-TROUBLEMEN
2100-0119	000	T&D ASSET MGMT DIR
2100-0120	000	DISTRIB STANDARDS & COST MGMT
2100-0121	000	ENTERP SYS SOLUS
2100-0122	000	ELE DIST PLANNING
2100-0124	000	DISTRIB PROJECTS & PROG
2100-0126	000	ENERGY MGMT & SERVICE STANDARDS
2100-0127	000	ELE DIST OPERATIONS DIR
2100-0128	000	DIST SWITCHING
2100-0130	000	ELE GEOGRAPHIC INFO MGMT
2100-0131	000	PROJECT MGMT TRAINING
2100-0132	000	PROJECT MGMT METRO A
		&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer
	500	Received a constraint of the c

Area: ELECTRIC DISTRIBUTION Witness: William H. Speer

## Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	Description
2100-0133	000	METRO C&O SOT ORDER TEAM
2100-0134	000	PROJECT MGMT METRO B
2100-0135	000	NORTHEAST C&O SORT ORDER TEAM
2100-0136	000	PROJECT MGMT NORTHERN
2100-0137	000	CS PROJ CONTRACT ADMIN
2100-0138	000	PROJECT MANAGEMENT POLICY & PROCEDURES
2100-0150	000	CONSTRUCTION SERVICES DIRECTOR
2100-0152	000	PROJ CONTR METRO ELECTRIC
2100-0153	000	PROJ CONTR - BEACH CITIES ELE
2100-0154	000	PROJ CONTR NORTHEAST ELE
2100-0155	000	PROJ CONTR EASTERN ELE
2100-0156	000	PROJ CONTR NORTH COAST ELE
2100-0157	000	PROJ CONTR ORANGE COUNTY ELE
2100-0158	000	PROJ CONTR-NON-DISTRICT ELE
2100-0159	000	PROJ CONTR METRO GAS
2100-0160	000	PROJ CONTR BEACH CITIES GAS
2100-0161	000	PROJ CONTR - NORTHEAST GAS
2100-0162	000	PROJ CONTR - EASTERN GAS
2100-0163	000	PROJ CONTR NORTH COAST GAS
2100-0164	000	PROJ CONTR ORANGE COUNTY GAS
2100-0165	000	PROJ CONTR NON-DISTRICT GAS
2100-0166	000	VEGETATION MGMT ADMIN
2100-0175	000	MATERIALS ANALYSIS LAB
2100-0189	000	FLEET EQUIPMENT OPERATIONS
2100-0205	000	EQUIPMENT TRAINING & OPERATIONS SERVICES
2100-0216	000	EMERGENCY SERVICES SOUTH
2100-0218	000	TREE TRIM PROGRAM
2100-0219	000	CHIEF DEVELOPMENT OFFICER
2100-0221	000	ELE TRANS & DIST ENGINEERING DIR
2100-0222	000	TRANS ENGINEERING
2100-0223	000	SUBSTATION ENG & DESIGN
2100-0224	000	SYSTEM PROTECTION ENGINEERING
2100-0225	000	CIVIL/STRUCTURAL ENGINEERING
2100-0226	000	ELE TRANS PLANNING
2100-0228	000	ELECTRIC GRID OPERATIONS DIRECTOR
2100-0229	000	ELECTRIC GRID CONTROL
2100-0230	000	ELECTRIC GRID OPERATIONS
2100-0231	000	ENERGY MGMT SYSTEMS OPERATIONS
2100-0232	000	GRID CONTRACT SERVICES
2100-0233	000	KEARNY MAINT & OPS DIRECTOR
2100-0234	000	SYSTEM PROTECTION MAINTENANCE
2100-0235	000	SUBSTATION CONST & MAINTENANCE
2100-0235	000	TRANSMISSION CONSTRUCTION & MAINTENANCE
2100-0238	000	TRANSMISSION MAINTENANCE & OPERATIONS
2100-0237	000	MAINTENANCE SHOPS
2100-0230		
	SDG	&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer

Page 329 of 332

Area: ELECTRIC DISTRIBUTION Witness: William H. Speer

#### Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	
2100-0368	000	INDUSTRY DUES & CONTRIBUTIONS
2100-0535	000	MATERIALS & SUPPLIES
2100-0560	000	ELECT RELIAB REPORTING
2100-0703	000	
2100-0720	000	ELE DIST OPS SYSTEM SERVICE
2100-0721	000	EASTERN C&O SORT ORDER TEAM
2100-0725	000	ELE TRANS & DIST VP
2100-3403	000	ELECTRIC REGIONAL OPERATIONS DIRECTOR
2100-3404	000	NORTH COAST C&O SORT ORDER TEAM
2100-3438	000	TECHNOLOGY DEVELOPMENT MANAGER
2100-3463	000	REGIONAL PUBLIC AFFAIRS SAN DIEGO
2100-3535	000	ESS PROD SUPPORT
2100-3540	000	ELE TRANS & DIST PROJECT MGMT
2100-3543	000	CONSTRUCTION OPERATIONS SUPPORT
2100-3557	000	EGIM STRATEGY
2100-3558	000	EGIM DISTRICT OPERATIONS
2100-3559	000	EGIM LAND
2100-3560	000	EGIM REGIONAL SUPPORT
2100-3561	000	EGIM - GIS MANAGEMENT
2100-3592	000	VP REGIONAL/EXTERNAL RELATIONS
2100-3604	000	SKILLS COMPLIANCE & TRAINING
2100-3616	000	ELECTIC DISTRIBUTION OPS TECH SUPPORT
2100-3643	000	C&O CENTER TRAINING - UG TRAINERS & ETS
2100-3651	000	TECH INNOV & DEVELOP
2100-3652	000	ASSET & INVEST STRGY
2100-3654	000	TECHNICAL ANALYSIS
2100-3655	000	PROGRAM MGMT
2100-3656	000	COMPLIANCE MGMT
2100-3663	000	FINANCIAL & STRATEGIC ANALYSIS
2100-3704	000	SMART ENERGY PROGRAM
2100-3707	000	DISTRIBUTED GENERATION PROGRAMS
2100-3724	000	UTILITY PLANNING - SDG&E
2100-3737	000	DIRECTOR SRPL GM CONST & ENGINGEERING
2100-3738	000	MGR SRPL ENG PROCUREMENT & CONST SVCS
2100-3739	000	SRPL 230KV OVERHEAD PROJECT MANAGER
2100-3740	000	SRPL 230KV UNDERGROUND PROJECT MANAGER
2100-3741	000	SUNCREST SUBSTATION PROJECT MANAGER
2100-3742	000	SRPL 500KV OVERHEAD SD PROJECT MANAGER
2100-3743	000	SRPL 500KV OVERHEAD IV PROJECT MANAGER
2100-3745	000	SRPL SAFETY MANAGER
2100-3752	000	SUNRISE POWERLINK IV OFFICE
2100-3758	000	CPD
2100-3758	000	SDGE F. COORDINATION
2100-3781	000	ENTERPRISE SYSTEMS SUPPORT DIRECTOR
2100-3773	000	HELICOPTER UTILIZATION
2100-3//3		
	SDG	&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer

Area: ELECTRIC DISTRIBUTION Witness: William H. Speer

Appendix A: List of Non-Shared Cost Centers

Cost Center	<u>Sub</u>	Description		
2100-3788	000	Major Projects - Subsation		
2100-3792	000	MANAGER - AREA RESOURCE SCHEDULING ORG		
2100-3793	000	AREA RESOURCE SCHEDULING ORG - NORTH		
2100-3794	000	AREA RESOURCE SCHEDULING ORG - SOUTH		
2100-3819	000	ESS PRODUCTION SUPPORT SDGE		
2100-3850	000	OPERATIONS & PROJECT MANAGEMENT TRAINING		
2100-3853	000	Elec T&D - Kearny Maint & Ops		
2100-3854	000	AIR COORDINATION		
2100-3860	000	Elec T&D - Construction Ops		
2100-3872	000	BUSINESS SOLUTIONS & TRAINING		
2100-3873	000	FINANCE & OPERATIONS MGMT		
2100-3874	000	Elec T&D - Major Projects		
2100-3875	000	SAFETY & PROJECT COMPLIANCE MANAGER		
2100-3876	000	DIRECTOR ASST MGMT & SMART GRID		
2100-3877	000	SMART GRID PROJECTS		
2100-3878	000	ADV ASSET PERF ANALYTICS & INTEGRATION		
2100-3879	000	MAJOR PROJECT OUTREACH		
2100-3881	000	MAJOR PROJECTS - TRANSMISSION		
2100-3882	000	MAJOR PROJECTS - SUPPORT SERVICES		
2100-3883	000	Elec T&D - T&D Tech Assessment		
2100-3892	000	OPERATIONS ENGINEERING		
2100-3893	000	ADVANCE TECHNOLOGY INTEGRATION		
2100-3894	000	BEACH CITIES C&O SORT ORDER TEAM		
2100-3908	000	MAJOR PROJECTS SUBST CONST MGMT		
2100-3910	000	STRATEGIC PLANNING & BUS OPTIMIZATION		
2100-3911	000	GEOGRAPHIC BUSINESS SOLUTIONS MOBILE/WEB		
2100-3912	000	GEOGRAPHIC BUSINESS SOLUTIONS DESKTOP		
2100-3925	000	APS/SRP PARTICIPATION AGREEMENT		
2100-3931	000	MAJOR PROJECTS		
2100-3932	000	FIRE & RISK MITIGATION		
2100-3936	000	ELECTRIC BUSINESS PROCESS		
2100-3937	000	VP ELECTRIC DISTRIBUTION OPERATIONS		
2100-3939	000			
2100-3940	000	PROTECTIVE EQUIPMENT TESTING		
2100-3941	000			
2100-3958	000			
2100-3962	000	DIR EMERGENCY PREPAREDNESS & MANAGEMENT		
2100-3963	000			
2100-3964	000	DISTRIBUTION OPERATIONS SERVICES OPERATIONS TECHNOLOGY INTEGRATION		
2100-3972	000 000	INTEGRATED TEST FACILITY		
2100-3973	000	ET&DE PROJECT MANAGEMENT OPERATIONS		
2100-3974		MISSION CONTROL TRAINING SECTION		
2100-3981	000 000	GOOGLE FIBER PROJECT		
2100-3982 2100-3986	000	Construction Services Business Controls		
2100-3300				
	SDG	SDG&E/ELECTRIC DISTRIBUTION/Exh No:SDG&E-15-WP/Witness: W. Speer		

Area: ELECTRIC DISTRIBUTION

Witness: William H. Speer

## Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	Description
2100-3988	000	FUELING OUR FUTURE PMO ELECTRIC DISTRO
2100-3989	000	FORECASTING, COMPLIANCE & ANALYTICS
2100-4029	000	ELEC TRANS & DISTR PROJECT MANAGEMENT